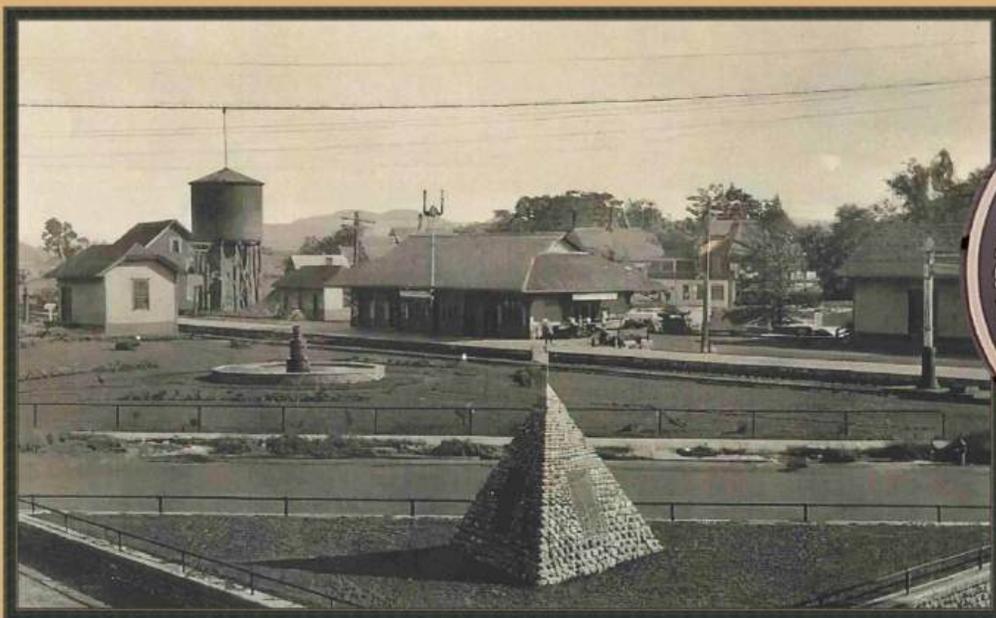


# STRATFORD

## NEW HAMPSHIRE



ANNUAL  
TOWN REPORT  
FOR THE YEAR  
2025





The Stratford Public Library is housed in the town's former train depot, preserving the town's history as an important railroad hub. The St. Lawrence & Atlantic Railroad was the first international railway in the United States. It came through Stratford in 1853 and connected Montreal, Quebec with Portland, Maine – an ice free port used to ship Canadian wheat to Europe.

The first depot was actually located across the river in Bloomfield, Vermont and was just a workman's shanty. The first depot in Stratford was built in 1854, a very small affair. As passenger traffic increased and Brunswick Springs with its fine hotels became more popular, a larger depot was built in 1889 on the north side of the tracks. In 1920, the depot was moved to its current location across the tracks and was enlarged. The railroad gave the town of Stratford the vacated property to develop a small park with a water fountain. As rail traffic decreased after WWII, the station became a work shed and finally fell into disrepair.

In 1999, residents of Stratford wanted to save the depot and with the town purchase of the building they went about getting grants to restore the depot to its former glory. It opened as the Stratford Public Library in 2008. In 2025 the building was listed on the New Hampshire State Register of Historic Places. The Library has a "Railroad Room" with a small railroad museum and an operating O-Scale model railroad, which is open to the public during regular library hours as well as on special occasions.

(Cover Page Design/colored picture; Thanks to Kitty Kerner)

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**ANNUAL REPORT**

**OF THE  
TOWN OFFICERS**

**OF THE TOWN OF**

**STRATFORD  
NEW HAMPSHIRE**

**FOR THE YEAR ENDING  
DECEMBER 31, 2025**

## 2025 ELECTED OFFICERS, APPOINTEES, AND OTHER POSITIONS

<b>Board of Selectmen</b> 2027 Harry Juergens, Chairman 2026 Charles Goulet 2028 Ron A. Scott, Jr
<b>Cemetery Trustees</b> 2027 Ronald Connary 2026 Charles Goulet 2028 Rose Connary
<b>Emergency Management</b> 2027 Charles Stinson, III 2025 Suzanne Goulet
<b>Fire Department</b> 2027 Charles Stinson, III, Chief Robert Blodgett, Assistant Chief <b>Forest Fire Warden</b> Ron A. Scott, Jr, Warden Suzanne Goulet, Deputy Warden
<b>Health Officer</b> Mario Audit Deputy, Vacancy
<b>Inspectors of Election</b> 2026 Lorraine Goulet (D) 2026 James Lister (R) 2026 Vicki DeLalla (R) 2026 Robin Heinrichs (D) 2026 Gini Routhier (D) Alternate
<b>Library Trustees</b> 2027 Dawn Hall 2026 Wayne Hall 2028 Dana Cassell Thomas McCorkhill, Librarian Paul Raffanello, Assist. Librarian
<b>Planning Board</b> 2028 Bill Noons, Chairman 2027 Harry Juergens - Alternate 2026 Ronald Scott Jr. 2028 Scott Dissler - Alternate Maryann Lister, PB Secretary
<b>State Police</b> 846-3333, 911 or 787-6911 (Grafton County Dispatch)
<b>Road Service (Contracted)</b> 2025 Lynch, LLC (Summer & winter)
<b>Select Board Office</b> Suzanne Goulet, Town Administrator Vanessa Toner, Administrative Assistant
<b>Conservation Commission</b> 2026 Chris Caron, Chairman 2027 Jenny Caron 2028 Chelsea Petereit Vacancy

<b>Supervisors of the Checklist</b> 2030 Molly Carr 2028 Sarah Kennett 2029 Lorraine Bacon
<b>Town Clerk/Tax Collector</b> 2026 Maryann Lister JoAnne Cambrola, Deputy
<b>Town Moderator</b> Vacancy
<b>Treasurer</b> 2025 Wendy McMann, Treasurer Rhiannon Frizzell, Deputy
<b>Trustee of Trust Funds</b> 2027 Dawn Hall 2026 Sharon Corbeil, Treasurer 2028 Kathy Labatte
<b>Water/Sewer Department</b> Brian Hays, Manager
<b>Welfare Administrator</b> Suzanne Goulet
<b>Zoning Board of Adjustment</b> 2027 Wendy McMann 2028 Charles Goulet 2028 Michael Lynch
<b>Recycle/Transfer Station</b> Charles Goulet, Level 3 Manager Michael Tetreault, Attendant Ian, Shannon, Attendant Daniel Cambrola, Attendant
<b>Helen Brown Fund</b> Wendy McMann
<b>Connecticut River Joint Commission</b> Jennifer Caron
<b>Nash Stream Citizens Advisory Committee</b> James R. C. Sayen
<b>Transportation Action Committee</b> Harry Juergens
<b>North Country Council</b> Vicki DeLalla Charles Goulet
<b>Safety Committee</b> Maryann Lister Suzanne Goulet Brian Hays
<b>Dog Officer</b> Mario Audit





2026  
WARRANT

**Article 01 To choose officers**

To choose by non-partisan ballot the following officers: 1 Selectboard Member (3 Year Term); 1 Town Clerk/Tax Collector (3 Year Term); 1 Cemetery Trustee (3 Year Term); 1 Library Trustee (3 Year Term); 1 Trustee of Trust Funds (3 Year term); 1 Town Moderator (2 Year Term).

Yes  No

**Article 02 Operating Budget**

To see if the Town will vote to raise and appropriate \$1,019,006 for the operating budget. This article does not include the cost of any other warrant article. Majority vote required

Yes  No

**Article 03 Fire Department Expendable Trust Fund**

To see if the Town will vote to raise and appropriate \$8,670 to be added to the previously established Fire Department Expendable Trust Fund, with the full amount to come from the unassigned fund balance. (Board Recommends)

Yes  No

**Article 04 Highway and Bridges Capital Reserve Fund**

To see if the Town will vote to raise and appropriate \$25,000 to be added to the previously established Highway and Bridges Capital Reserve Fund. (Board Recommends)

Yes  No

**Article 05 Fire Department Capital Reserve Fund**

To see if the Town will vote to raise and appropriate \$50,000 to be added to the previously established Fire Department Capital Reserve Fund. (Board Recommends)

Yes  No

**Article 06 Recycling Capital Reserve Fund**

To see if the Town will vote to raise and appropriate \$3,000 to be added to the previously established Recycling Capital Reserve Fund, with the full amount to come from the unassigned fund balance. (Board Recommends)

Yes  No

**Article 07 Add Money to Lawn Mower CR Fund**

To see if the Town of Stratford will vote to raise and appropriate the sum of \$5,000 to be added to the Lawn Mower Capital Reserve Fund previously established. (Board Recommendations)

Yes  No

**Article 08 Government Buildings ETF**

To see if the Town will vote to raise and appropriate the sum of \$5,000 to be added to the Government Buildings Maintenance ETF previously established. Recommendations required. (Majority vote required.)

Yes  No



**2026  
 WARRANT**

**Article 09 Appropriate to Recreation Revolving Fund**

To see if the Town will vote to raise and appropriate \$5,000 to be added to the previously established Recreation Revolving Fund. These funds will be specific to upgrading/replacing the Hollow park equipment. (Board Recommends)

Yes  No

**Article 10 Cemetery Capital Reserve Fund**

To see if the Town will vote to raise and appropriate \$2,000 to be added to the previously established Cemetery Reserve Fund. (Board Recommends)

Yes  No

**Article 11 To do Road work on Stevens Terrace**

To see if the town will vote to raise and appropriate the sum of \$59,510 for Stevens Terrace Infrastructure and Roadway improvements and authorize the withdrawal of \$29,755 from the Highway and Bridges Capital reserve Fund and \$29,755 to come from general taxation. (Board Recommends)

Yes  No

**Article 12 Donation Cohos Historical Society**

To see if the Town will vote to raise and appropriate \$100 for the Cohos Historical Society in showing support of the Town in helping to match grants for the restoration of the Marion Blodgett Museum in Stratford Hollow.

Yes  No

**Article 13 Donations**

To see if the Town will vote to raise and appropriate \$5,432 in donations to the following groups: \$500, North Country Home Health & Hospice; \$1,000, Northern Human Services; \$1,655, Tri-County CAP; \$500, Helping Hands; \$500, Colebrook Food Pantry; \$777, Backpack Program; \$250, CASA; \$250, Stratford Old Home Day, Inc. to be funded by general taxation.

Yes  No

**Article 14 Any other business**

To transact any other business that may legally come before said meeting and to hear reports from any agents or committees heretofore chosen.

Yes  No



**Appropriations**

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026	
					(Recommended)	(Not Recommended)
<b>General Government</b>						
4130	Executive	02	\$96,788	\$96,725	\$99,565	\$0
4140	Election, Registration, and Vital Statistics	02	\$49,510	\$51,510	\$63,364	\$0
4150	Financial Administration	02	\$55,281	\$66,700	\$68,600	\$0
4152	Property Assessment		\$0	\$0	\$0	\$0
4153	Legal Expense	02	\$11,547	\$14,000	\$14,000	\$0
4155	Personnel Administration	02	\$57,610	\$56,000	\$75,200	\$0
4191	Planning and Zoning	02	\$2,159	\$4,650	\$4,650	\$0
4194	General Government Buildings	02	\$82,783	\$79,500	\$85,000	\$0
4195	Cemeteries	02	\$16,020	\$17,050	\$17,050	\$0
4196	Insurance Not Otherwise Allocated	02	\$22,019	\$23,030	\$23,030	\$0
4197	Advertising and Regional Associations	02	\$5,327	\$5,795	\$6,258	\$0
4198	Contingency		\$0	\$0	\$0	\$0
4199	Other General Government	02	\$1,449	\$2,000	\$2,000	\$0
<b>General Government Subtotal</b>			<b>\$400,473</b>	<b>\$416,960</b>	<b>\$458,717</b>	<b>\$0</b>
<b>Public Safety</b>						
4210	Police	02	\$2,921	\$3,000	\$3,000	\$0
4215	Ambulances	02	\$40,700	\$40,700	\$40,700	\$0
4220	Fire	02	\$47,451	\$48,485	\$48,485	\$0
4240	Building Inspection		\$0	\$0	\$0	\$0
4290	Emergency Management	02	\$1,500	\$2,000	\$2,000	\$0
4299	Other Public Safety		\$0	\$0	\$0	\$0
<b>Public Safety Subtotal</b>			<b>\$92,572</b>	<b>\$94,165</b>	<b>\$94,165</b>	<b>\$0</b>
<b>Airport/Aviation Center</b>						
4301	Airport Administration		\$0	\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0	\$0
4309	Other Airport		\$0	\$0	\$0	\$0
<b>Airport/Aviation Center Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Highways and Streets</b>						
4311	Highway Administration		\$0	\$0	\$0	\$0
4312	Highways and Streets	02	\$181,784	\$181,800	\$181,800	\$0
4313	Bridges		\$0	\$0	\$0	\$0
4316	Street Lighting	02	\$750	\$3,500	\$3,500	\$0
4319	Other Highway, Streets, and Bridges		\$0	\$0	\$0	\$0
<b>Highways and Streets Subtotal</b>			<b>\$182,514</b>	<b>\$185,300</b>	<b>\$185,300</b>	<b>\$0</b>



**Appropriations**

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending	for period ending	ending 12/31/2026	
			12/31/2025	12/31/2025	(Recommended)	(Not Recommended)
<b>Sanitation</b>						
4321	Sanitation Administration		\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	02	\$84,158	\$89,000	\$91,500	\$0
4325	Solid Waste Facilities Clean-Up	02	\$6,415	\$5,500	\$5,500	\$0
4326	Sewage Collection and Disposal	02	\$75,881	\$79,050	\$58,400	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
	<b>Sanitation Subtotal</b>		<b>\$166,434</b>	<b>\$173,550</b>	<b>\$155,400</b>	<b>\$0</b>
<b>Water Distribution and Treatment</b>						
4331	Water Administration		\$0	\$0	\$0	\$0
4332	Water Services	02	\$37,662	\$39,600	\$36,500	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0
	<b>Water Distribution and Treatment Subtotal</b>		<b>\$37,662</b>	<b>\$39,600</b>	<b>\$36,500</b>	<b>\$0</b>
<b>Electric</b>						
4351	Electric Administration		\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
	<b>Electric Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Health</b>						
4411	Health Administration	02	\$539	\$4,000	\$4,000	\$0
4414	Pest Control		\$0	\$0	\$0	\$0
4415	Health Agencies and Hospitals		\$0	\$0	\$0	\$0
4419	Other Health		\$0	\$0	\$0	\$0
	<b>Health Subtotal</b>		<b>\$539</b>	<b>\$4,000</b>	<b>\$4,000</b>	<b>\$0</b>
<b>Welfare</b>						
4441	Welfare Administration	02	\$5,016	\$12,000	\$12,500	\$0
4442	Direct Assistance		\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$0	\$0	\$0
4449	Other Welfare		\$0	\$0	\$0	\$0
	<b>Welfare Subtotal</b>		<b>\$5,016</b>	<b>\$12,000</b>	<b>\$12,500</b>	<b>\$0</b>



**Appropriations**

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026		
					(Recommended)	(Not Recommended)	
<b>Culture and Recreation</b>							
4520	Parks and Recreation	02	\$34,058	\$34,500	\$34,500	\$0	
4550	Library	02	\$21,237	\$21,820	\$23,645	\$0	
4583	Patriotic Purposes	02	\$1,766	\$3,000	\$3,000	\$0	
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0	
	<b>Culture and Recreation Subtotal</b>		<b>\$57,061</b>	<b>\$59,320</b>	<b>\$61,145</b>	<b>\$0</b>	
<b>Conservation and Development</b>							
4611	Conservation Administration		\$0	\$0	\$0	\$0	
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0	
4619	Other Conservation	02	\$1,779	\$2,279	\$1,279	\$0	
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0	
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0	
4651	Economic Development Administration		\$0	\$0	\$0	\$0	
4652	Economic Development		\$0	\$0	\$0	\$0	
4659	Other Economic Development		\$0	\$0	\$0	\$0	
	<b>Conservation and Development Subtotal</b>		<b>\$1,779</b>	<b>\$2,279</b>	<b>\$1,279</b>	<b>\$0</b>	
<b>Debt Service</b>							
4711	Principal - Long Term Bonds, Notes, and Other Debt	02	\$8,200	\$8,000	\$8,000	\$0	
4721	Interest - Long Term Bonds, Notes, and Other Debt	02	\$618	\$1,000	\$1,000	\$0	
4723	Interest on Tax and Revenue Anticipation Notes	02	\$0	\$1,000	\$1,000	\$0	
4780	Other Debt Service Charges		\$0	\$0	\$0	\$0	
	<b>Debt Service Subtotal</b>		<b>\$8,818</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$0</b>	
<b>Capital Outlay</b>							
4901	Land		\$0	\$0	\$0	\$0	
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0	\$0	
4903	Buildings		\$0	\$0	\$0	\$0	
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0	
	<b>Capital Outlay Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	



**Appropriations**

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026	
					(Recommended)	(Not Recommended)
<b>Operating Transfers Out</b>						
4911	To Revolving Funds		\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund		\$0	\$0	\$0	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0	\$0
4914W	To Water Proprietary Fund		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
	<b>Operating Transfers Out Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Operating Budget Appropriations</b>					<b>\$1,019,006</b>	<b>\$0</b>



**Special Warrant Articles**

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4909	Improvements Other than Buildings	11 <i>Purpose: To do Road work on Stevens Terrace</i>	\$59,510	\$0
4911	To Revolving Funds	09 <i>Purpose: Appropriate to Recreation Revolving Fund</i>	\$5,000	\$0
4915	To Capital Reserve Funds	04 <i>Purpose: Highway and Bridges Capital Reserve Fund</i>	\$25,000	\$0
4915	To Capital Reserve Funds	05 <i>Purpose: Fire Department Capital Reserve Fund</i>	\$50,000	\$0
4915	To Capital Reserve Funds	08 <i>Purpose: Recycling Capital Reserve Fund</i>	\$3,000	\$0
4915	To Capital Reserve Funds	07 <i>Purpose: Add Money to Lawn Mower CR Fund</i>	\$5,000	\$0
4915	To Capital Reserve Funds	10 <i>Purpose: Cemetery Capital Reserve Fund</i>	\$2,000	\$0
4918	To Expendable Trusts	03 <i>Purpose: Fire Department Expendable Trust Fund</i>	\$8,670	\$0
4918	To Expendable Trusts	08 <i>Purpose: Government Buildings ETF</i>	\$5,000	\$0
<b>Total Proposed Special Articles</b>			<b>\$163,180</b>	<b>\$0</b>



**Individual Warrant Articles**

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4415	Health Agencies and Hospitals	13 <i>Purpose: Donations</i>	\$5,432	\$0
4589	Other Culture and Recreation	12 <i>Purpose: Donation Cohos Historical Society</i>	\$100	\$0
<b>Total Proposed Individual Articles</b>			<b>\$5,532</b>	<b>\$0</b>



**Revenues**

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
<b>Taxes</b>					
3120	Land Use Change Taxes for General Fund	02	\$38,440	\$30,000	\$20,000
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	02	\$419	\$450	\$400
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax	02	\$0	\$100	\$100
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	02	\$20,242	\$18,000	\$17,000
<b>Taxes Subtotal</b>			<b>\$59,101</b>	<b>\$48,550</b>	<b>\$37,500</b>
<b>Licenses, Permits, and Fees</b>					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	02	\$156,072	\$160,000	\$180,000
3230	Building Permits		\$0	\$0	\$0
3290	Other Licenses, Permits, and Fees	02	\$2,128	\$2,000	\$2,200
<b>Licenses, Permits, and Fees Subtotal</b>			<b>\$158,200</b>	<b>\$162,000</b>	<b>\$162,200</b>
<b>From Federal Government</b>					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
<b>From Federal Government Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State Sources</b>					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	02	\$66,834	\$38,855	\$66,833
3353	Highway Block Grant	02	\$19,008	\$20,863	\$21,262
3354	Water Pollution Grant	02	\$6,942	\$6,942	\$6,942
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	02	\$6,364	\$6,364	\$6,344
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution	02	\$3,902	\$3,798	\$3,903
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH		\$0	\$0	\$0
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
<b>State Sources Subtotal</b>			<b>\$103,050</b>	<b>\$76,822</b>	<b>\$105,284</b>



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
<b>Charges for Services</b>					
3401	Income from Departments	02	\$115,588	\$120,000	\$120,000
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges	02	\$8,670	\$6,000	\$6,000
<b>Charges for Services Subtotal</b>			<b>\$124,258</b>	<b>\$126,000</b>	<b>\$126,000</b>
<b>Miscellaneous Revenues</b>					
3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	02	\$16,843	\$10,000	\$10,000
3503	Rents of Property	02	\$875	\$2,500	\$2,500
3504	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified	02	\$0	\$1,500	\$1,500
<b>Miscellaneous Revenues Subtotal</b>			<b>\$17,718</b>	<b>\$14,000</b>	<b>\$14,000</b>
<b>Interfund Operating Transfers In</b>					
3911	From Revolving Funds		\$0	\$0	\$0
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund		\$0	\$0	\$0
3915	From Capital Reserve Funds	11	\$0	\$30,430	\$29,755
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
<b>Interfund Operating Transfers In Subtotal</b>			<b>\$0</b>	<b>\$30,430</b>	<b>\$29,755</b>
<b>Other Financing Sources</b>					
3934	Proceeds from Long-Term Notes/Bonds/Other Sources		\$0	\$0	\$0
9998	Amount Voted from Fund Balance	03, 06	\$0	\$0	\$11,670
9999	Fund Balance to Reduce Taxes	02	\$0	\$0	\$50,000
<b>Other Financing Sources Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$61,670</b>
<b>Total Estimated Revenues and Credits</b>			<b>\$462,327</b>	<b>\$457,802</b>	<b>\$536,409</b>

# TOWN OF STRATFORD – ANNUAL TOWN MEETING

## 15 MARCH 2025

The Town's Annual Business Meeting to consider Articles 2 through 19 was held on the third Saturday, March 15, 2025. The meeting took place at Fuller Town Hall and was called to order at 10:00 AM by Moderator Timothy Brooks. There were 72 registered voters and 3 non-residents in attendance.

**\*Article 1:** To choose by non-partisan ballot the following officers: 1 Select Board Member (3 Year Term); 1 Cemetery Trustee (3 Year Term); 1 Library Trustee (3 Year Term); 1 Trustee of Trust Funds (3 Year term); 2 Supervisors of the Checklist (3 Year Term)(5 Year Term). 1 Town Treasurer (3 Year Term).

**Ballot vote held on Tuesday, March 11, 2025.**

### Election results:

Select Board Member: Ron Scott, 147 – Joshua Philips, 42

Supervisor of Check List: (5years) Molly Carr, 165

Supervisor of Check List: (3years) Sarah Kennett, 172

Cemetery Trustee: (3years) Rose Connary, 170

Library Trustee:(3years) Dana Kassell, 167

Trustee of Trust Funds: (3years) Kathy Labatte, 14 (write-in for uncontested position)

Town Treasurer: (3years) Wendy McMann, 168

**Article 2.** To see if the Town will vote to raise and appropriate **\$997,174** for the operating budget. This article does not include the cost of any other warrant article.

**Motion made to accept article as read:** Brian McMann

**Seconded by:** Clayton Macdonald

**Discussion:** Clayton Macdonald briefly reviewed the budget, noting the cost of ambulance services and increasing road maintenance costs.

**Article 2 passed as read, by voice vote.**

**Article 3.** To see if the Town will vote to raise and appropriate **\$6,200** to be added to the previously established Fire Department Expendable Trust Fund, with the full amount to come from the unassigned fund balance. (Board Recommends)

**Motion made to accept article as read:** Charles Goulet

**Seconded by:** Chuck Stinson

**Discussion:** Charles Goulet reported the purpose of the fund and the current balance of \$31,062.

**Article 3 passed as read, by voice vote.**

**Article 4.** To see if the Town will vote to raise and appropriate **\$25,000** to be added to the previously established Highway and Bridges Capital Reserve Fund. (Board Recommends)

**Motion made to accept article as read:** Harry Juergens

**Seconded by:** Clayton Macdonald

**Discussion:** Harry Juergens gave the current fund balance of \$233,746 and noted a possible project to improve sidewalks and pedestrian safety in the North Stratford village. Clayton Macdonald pointed to a bridge and flooding issue on Old Mill Road and that a qualified professional assessment was needed. Jim Lee said he was not against adding to the fund, but work should address road issues and questioned using the fund for sidewalks. John McCarthy suggested making Old Mill Road dead-ends at the bridge rather than expending large amounts to keep the road open.

**Article 4 passed as read, by show of hands, 39-17, counted by Supervisors of the Checklist.**

**Article 5.** To see if the Town will vote to raise and appropriate **\$10,000** to be added to the previously established Fire Department Capital Reserve Fund. (Board Recommends)

**Motion made to accept article as read:** Charles Goulet

**Seconded by:** Chuck Stinson

**Discussion:** Chuck Stinson said that a new fire truck currently costs around \$600,000. Sharon Corbeil asked if it is possible to trade-in the older trucks; Chuck replied, yes, but for low value since insurance and other factors make the trucks obsolete at 25 years old. Amber Rock asked if old trucks can be refurbished. Chuck said yes but the cost would be a few hundred thousand. Mike Lynch made a motion **Motion to amend** the appropriation to \$25,000, Mike Lynch. Seconded, Greg Ruch.

Moderator called the motion vote; amendment passed by voice vote.

**Motion to amend** the appropriation to \$50,000, Jim Lee. Seconded, Harry Juergens.

(Supervisors of the Checklist interrupted proceedings to determine if a voice vote had been made by an unregistered voter. Discussion followed explaining to the voter in question that, despite owning property and paying taxes in the Town, NH RSA prohibits unregistered voters from voting.)

Milan Knowles asked what impact the amendment, if adopted, would have on the tax rate; Suzanne Goulet answered it would be about \$0.50 per thousand. Faith Tucker said the cost of a new truck will continually increase and setting money aside for one now is just taking money from taxpayers. Jim Lee said the Town will need to find additional funding from grants or bonds. Sharon Corbeil explained that the fund deposits earn interest, that the Town can access those deposits by changing the terms of the fund at a Town Meeting. Amended amendment passed by voice vote.

**Article 5 passed as amended, by voice vote.**

**Article 6.** To see if the Town will vote to raise and appropriate **\$3,000** to be added to the previously established Recycling Capital Reserve Fund, with the full amount to come from the unassigned fund balance. (Board Recommends)

**Motion made to accept article as read:** Charles Goulet

**Seconded by:** Ginnie Routhier

**Discussion:** Charles Goulet said there is \$7,324 in the fund.

**Article 6 passed as read, by voice vote.**

**Article 7.** To see if the Town will vote to raise and appropriate \$5,000 to be added to the previously established Land Purchase/ Building Capital Reserve Fund. (Board Recommends)

**Motion made to accept article as read:** Maryann Lister

**Seconded by:** Clayton Macdonald

**Discussion:** Clayton Macdonald said the Town authorized the purchase of property by the Town should a property useful to the Town become available and that a fund was necessary to enable such a purchase should that time come. James Kennett asked who made the decision to buy. Jim Lee asked why buy more property when the Town already owns property. Greg Ruch asked how it benefits the Town to take property off the tax list. Clayton Macdonald said having the option to buy a property when it benefits the Town is a good option to have. Bryan McMann said the Town woodlot is of no benefit to the Town anymore and there are other scattered lots in the middle of nowhere not making us a dime.

**Article 7 did not pass as read, by show of hands, 23-31, counted by the Supervisors of the Checklist.**

**Article 8.** To see if the Town will vote to raise and appropriate \$5,000 to be added to the previously established Government Buildings Maintenance Expendable Trust Fund. (Board Recommends)

**Motion made to accept article as read:** Harry Juergens

**Seconded by:** Dawn Hall

**Discussion:** Harry Juergens said the current balance is \$28,128. Robin Heinrichs asked if a list of the Town's buildings is available; Suzanne noted they are listed in the Town Report.

**Article 8 passed as read, by voice vote.**

**Article 9.** To see if the Town will vote to raise and appropriate \$500 to be added to the previously established Municipal Solar Capital Reserve Fund. (Board Recommends)

**Motion made to accept article as read:** Jenny Caron

**Seconded by:** Harry Juergens

**Discussion:** Jim Lee asked if a cost analysis has been performed on the entire cost of the Town's solar arrays. Suzanne Goulet explained that although the arrays have not been in production long enough to give accurate numbers, the Town is above water on the initial cost of the array and 100% of the electricity produced has gone to reduce the cost of the Town's electricity bill. She noted the link on the Town's website where daily production can be viewed. Regarding maintenance costs, Clayton Macdonald said the panels are guaranteed for 20 years, but the useful lifespan of panels is yet to be determined, the panels themselves require no regular maintenance, but inverters may need replacement after 10-15 years, for which 10-15 000 of today's dollars should be expected. Chelsea Petereit said she has had solar panels for many years with no maintenance cost. Suzanne Goulet explained the vendor cost of electricity versus the credit for electricity as appearing in the Town Report and said the arrays are insured against damage.

**Article 9 passed as read, by voice vote.**

**Article 10.** To see if the Town will vote to raise and appropriate \$5,000 to be added to the previously established Recreation Revolving Fund. These funds will be specific to upgrading the Hollow Recreational Park. (Board Recommends)

**Motion made to accept article as read:** James Kennett

**Seconded by:** Molly Carr

**Discussion:** None.

**Article 10 passed as read, by voice vote.**

**Article 11.** To see if the Town will vote to raise and appropriate \$2,000 to be added to the previously established Cemetery Capital Reserve Fund. (Board Recommends)

**Motion made to accept article as read:** Harry Juergens

**Seconded by:** Ron Scott

**Discussion:** Harry Juergens reported the fund balance at \$16,365 and noted the risk of erosion due to the stream next to the Baldwin Cemetery.

**Article 11 passed as read, by voice vote.**

**Article 12.** To see if the Town will vote to raise and appropriate the sum of \$5,925 to resurface the Hollow basketball court.

**Motion made to accept article as read:** Harry Juergens

**Seconded by:** Jenny Caron

**Discussion:** Harry said the existing surface needed to be replaced. Chuck Stinson asked about court use. Robin Heinrichs said she has not seen use recently. Suzanne Goulet said it might then be better to remove the court. Bryan McMann agreed.

**Article 12 did not pass as read, by voice vote.**

**Article 13.** To see if the Town will vote to authorize reducing 100% to 15% of the Land Use Change Tax collected pursuant to RSA 79-A:25 to be deposited into the existing Conservation Fund. (Board Recommends)

**Motion made to accept article as read:** Jenny Caron

**Seconded by:** Clayton Macdonald

**Discussion:** Clayton Macdonald said the purpose for the 100% rate was to finance the cost of performing the State mandated obligation to perform a Natural Resource Inventory, that sufficient funds for that had been now been set aside, and a reduction to 15% would continue to fund the Conservation Commission adequately. Wendy McMann said the Conservation Commission fund now holds \$56,357. Suzanne explained that the LUCT would again go into the Town's general fund to reduce the amount of taxes to be raised.

**Article 13 passed as read, by voice vote.**

**Article 14.** To see if the town will vote to raise and appropriate the sum of \$60,860 for Bog Road Infrastructure and Roadway improvements and authorize the withdrawal of Highway and Bridges Capital reserve Fund created for that purpose. The balance of \$30,430 is to come from general taxation. (Board Recommends)

**Motion made to accept article as read:** Harry Juergens

**Seconded by:** Clayton Macdonald

**Discussion:** Harry Juergens described the problems that the improvements would address. Clayton noted that Bog Road is a major corridor and the only exit route for many residences. Bryan McMann said the section in question wasn't that bad. Mike Lynch said work was needed to get drainage off the pavement. James Kennett moved to vote.

**Article 14 passed as read, by voice vote.**

**Article 15.** To see if the Town will vote to raise and appropriate **\$100** for the Cohos Historical Society in showing support of the Town in helping to match grants for the restoration of the Marion Blodgett Museum in Stratford Hollow.

**Motion made to accept article as read:** Vicki DeLalla

**Seconded by:** Wendy McMann

**Motion** to amend the appropriation to \$250, Ginny Routier. Seconded, Jenny Caron.

**Discussion:** Wendy McMann said, speaking for the Society, if the Town wishes to give more money they would accept it, but the purpose of the appropriation was just to show Town support for grant applications.

Moderator noted that an amendment to increase the amount placed emphasis on the level of Town support.

Motion to amend passed, by voice vote.

**Article 15 passed as amended, by voice vote.**

**Article 16.** To see if the Town will vote to raise and appropriate \$5,266 in donations to the following groups: \$500, North Country Home Health & Hospice; \$1,000, Northern Human Services; \$1,655, Tri-County CAP; \$500, Colebrook Food Pantry; \$500, Helping Hands; \$611, Backpack Program; \$250, CASA; \$250, Stratford Old Home Day, Inc.

**Motion made to accept article as read:** James Kennett

**Seconded by:** Charles Goulet

**Motion to amend** the appropriation for the Backpack Program to \$1000, Jenny Caron; seconded, Clayton Macdonald. Jenny Caron explained the purpose of and the help provided by the Backpack Program. Jim Lee asked when do we start counting our pennies. Moderator called the vote to amend the article to a total of \$5655 with \$1000 for the Backpack Program, passed, by voice vote.

**Discussion:** No further discussion.

**Article 16 passed as amended, by voice vote.**

**Article 17.** Petition to file a Warrant Article for presentation at the March 2025 Town Meeting. The purpose of the article is to discuss and bring to a vote the following:

...any expenditure of \$25,000 or more made by the Town throughout the course of the fiscal year that was not included in the annual budget must be brought before the residents for discussion at a public meeting prior to the expenditure being made (unless needed for urgent safety or emergency reason).

...any piece of equipment to be purchased by the Town with a cost of \$25,000 or more will require an ROI presented to the town residents prior to the purchase. Additionally, any piece of equipment purchased by the Town that meets or exceeds \$25,000 will require a minimum of three (3) written quotes submitted to the Town prior to the purchase.

This article is seeking the vote & approval of Stratford residents on the articles described above.

**Motion made to accept article as read:** James Kennett

**Seconded by:** Greg Ruch

**Discussion:** Jim Lee explained Return On Investment studies. Suzanne Goulet explained that these decisions were now made during public meetings and the differences between public meetings, public hearings, and special Town Meetings. Moderator asked for a determination if a petitioned article can be amended; Suzanne Goulet said no. Clayton Macdonald noted that despite technical challenges to the validity of the article, the intent of the article was clearly to better inform the Town prior to making such purchases and that the Select Board can and should make more efforts to do so in future.

**Article 17 passed as read, by voice vote.**

**Article 18.** Petition to file a Warrant Article for presentation at March 2025 Stratford Town Meeting. The purpose of the article is to discuss and vote on moving the Stratford Selectboard meetings to 6:00pm on their currently, normally scheduled days. This topic has come up numerous times with no change to the meeting schedule. Maintaining the current scheduled time of 3:30pm prevents many working residents from attending the meetings, being involved, being informed of plans, topics of discussion, current & future needs of the Town, etc.

This article is asking for the vote & approval of Stratford residents on the subject of moving all regularly scheduled Selectboard meetings from 3:30pm to 6:00pm.

**Motion made to accept article as read:** Greg Ruch

**Seconded by:** James Kennett

**Discussion:** Mick Lynch noted that the Select Board's meeting time is at the Board's convenience to get its business done and some people can't attend at some times and other people can't attend at other times, but the Board should do its best to make its agendas known. Suzanne Goulet said the RSA provide for the Board to decide its meeting times and locations.

**Article 18 did not pass, by show of hands, 22-26, counted by the Supervisor of the Checklist.**

**Article 19.** To transact any other business that may legally come before said meeting and to hear reports from any agents or committees heretofore chosen.

**Discussion:** Chuck Stinson noted that the Fire Department was busier than usual this past year and that there was a great need for more Town resident volunteers to step forward to help the department, that it's a place for everybody. He also noted that if the Department shrank too much it would endanger the mutual aid agreements with other towns.

Suzanne Goulet said that the names of Bennett Brooks, Clayton Macdonald, Sara Kennett, and Wendy McMann would be added to the Town Pavilion Honor Wall to commemorate their community building impacts and services.

**Motion to adjourn was made by:** Charles Goulet

**Seconded by:** Maryann Lister

**The business meeting was adjourned at 12:10 PM by Moderator Tim Brooks on 3/15/2025.**

Respectfully submitted

*Maryann Lister*

Maryann Lister  
Stratford Town Clerk

March 15, 2025



**Stratford**  
**Summary Inventory of Valuation**

**Reports Required:** RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

**Note:** The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

For assistance please contact:  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>

Assessor
Brett Purvis & Associates

Municipal Officials		
Name	Signature	Position
George E. Sansoucy, PE		Appraiser
Charles V. Goulet		Official
Harry Juergens		Official
Ronald A Scott, Jr		Official

Preparer		
Name	Phone	Email



**New Hampshire**  
 Department of  
 Revenue Administration

**2025  
MS-1**

<b>Land Value Only</b>		<b>Acres</b>	<b>Valuation</b>
1A	Current Use RSA 79-A	35,588.79	\$1,046,737
1B	Conservation Restriction Assessment RSA 79-B	0.00	\$0
1C	Discretionary Easements RSA 79-C	0.00	\$0
1D	Discretionary Preservation Easements RSA 79-D	0.33	\$5,800
1E	Taxation of Land Under Farm Structures RSA 79-F	0.00	\$0
1F	Residential Land	1,550.39	\$11,187,800
1G	Commercial/Industrial Land	106.79	\$722,200
<b>1H</b>	<b>Total of Taxable Land</b>	<b>37,246.30</b>	<b>\$12,962,537</b>
1I	Tax Exempt and Non-Taxable Land	13,379.98	\$9,951,800

<b>Buildings Value Only</b>		<b>Structures</b>	<b>Valuation</b>
2A	Residential	0	\$53,332,800
2B	Manufactured Housing RSA 674:31	0	\$3,129,100
2C	Commercial/Industrial	0	\$4,447,300
2D	Discretionary Preservation Easements RSA 79-D	1	\$1,179
2E	Taxation of Farm Structures RSA 79-F	0	\$0
<b>2F</b>	<b>Total of Taxable Buildings</b>	<b>0</b>	<b>\$60,910,379</b>
2G	Tax Exempt and Non-Taxable Buildings	0	\$3,662,900

<b>Utilities &amp; Timber</b>		<b>Valuation</b>
3A	Utilities	\$26,895,800
3B	Other Utilities	\$0
4	Mature Wood and Timber RSA 79:5	\$0
<b>5</b>	<b>Valuation before Exemption</b>	<b>\$100,768,716</b>

<b>Exemptions</b>		<b>Total Granted</b>	<b>Valuation</b>
6	Certain Disabled Veterans RSA 72:36-a	0	\$0
7	Improvements to Assist the Deaf RSA 72:38-b V	0	\$0
8	Improvements to Assist Persons with Disabilities RSA 72:37-a	0	\$0
9	School Dining/Dormitory/Kitchen Exemption RSA 72:23-IV	0	\$0
10A	Non-Utility Water & Air Pollution Control Exemption RSA 72:12	0	\$0
10B	Utility Water & Air Pollution Control Exemption RSA 72:12-a	0	\$0
<b>11</b>	<b>Modified Assessed Value of All Properties</b>	<b>0</b>	<b>\$100,768,716</b>

<b>Optional Exemptions</b>		<b>Amount Per</b>	<b>Total Granted</b>	<b>Valuation</b>
12	Blind Exemption RSA 72:37	\$15,000	2	\$30,000
13	Elderly Exemption RSA 72:39-a,b		6	\$215,000
14	Deaf Exemption RSA 72:38-b	\$0	0	\$0
15	Disabled Exemption RSA 72:37-b	\$0	0	\$0
16	Wood Heating Energy Systems Exemption RSA 72:70		0	\$0
17	Solar Energy Systems Exemption RSA 72:62		0	\$0
18	Wind Powered Energy Systems Exemption RSA 72:66		0	\$0
19	Additional School Dining/Dorm/Kitchen Exemptions RSA 72:23		0	\$0
19A	Electric Energy Storage Systems RSA 72:85		0	\$0
19B	Renewable Generation Facilities & Electric Energy Systems		0	\$0

<b>20</b>	<b>Total Dollar Amount of Exemptions</b>		<b>\$245,000</b>
<b>21A</b>	<b>Net Valuation</b>		<b>\$100,523,716</b>
<b>21B</b>	<b>Less TIF Retained Value</b>		<b>\$0</b>
<b>21C</b>	<b>Net Valuation Adjusted to Remove TIF Retained Value</b>		<b>\$100,523,716</b>
<b>21D</b>	<b>Less Commercial/Industrial Construction Exemption</b>		<b>\$0</b>



**Utility Value Appraiser**  
 George E. Sansoucy, PE

The municipality **DOES NOT** use DRA utility values and **DOES** equalized by the ratio.

Electric Company Name	Distribution	Generation	Transmission	Valuation
PSNH DBA EVERSOURCE ENERGY	\$2,950,700	\$0	\$0	\$2,950,700
	<b>\$2,950,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,950,700</b>

Gas Company Name	Distribution	Generation	Transmission	Valuation
PORTLAND NATURAL GAS TRANSMISSION SYSTEM	\$0	\$0	\$23,945,100	\$23,945,100
	<b>\$0</b>	<b>\$0</b>	<b>\$23,945,100</b>	<b>\$23,945,100</b>



Veteran's Tax Credits	Limits	Number	Est. Tax Credits
Veteran's Tax Credit (RSA 72:28)	\$100	35	\$3,500
Surviving Spouse (RSA 72:29-a)	\$700	0	\$0
Tax Credit for Service-Connected Total (RSA 72:35)	\$700	7	\$4,900
All Veteran's Tax Credit (RSA 72:28-b)	\$0	0	\$0
Combat Service Tax Credit (RSA 72:28-c) RSA 72:28-c	\$0	0	\$0
		<b>42</b>	<b>\$8,400</b>

**Deaf & Disabled Exemption Report**

Deaf Income Limits		Deaf Asset Limits	
Single	\$0	Single	\$0
Married	\$0	Married	\$0

Disabled Income Limits		Disabled Asset Limits	
Single	\$0	Single	\$0
Married	\$0	Married	\$0

**Elderly Exemption Report**

Total Number of Individuals Granted Elderly Exemptions for the Current Tax Year and Total Number of Exemptions Granted

Age	Number	Amount	Maximum	Total
65-74	1	\$15,000	\$15,000	\$15,000
75-79	0	\$25,000	\$0	\$0
80+	5	\$40,000	\$200,000	\$200,000
	<b>6</b>		<b>\$215,000</b>	<b>\$215,000</b>

Income Limits		Asset Limits	
Single	\$25,000	Single	\$70,000
Married	\$35,000	Married	\$70,000

<b>Has the municipality adopted an exemption for Electric Energy Systems? RSA 72:85</b>	<b>No</b>
If Yes, Enter the number of properties that get incentives.	0
<b>Has the municipality adopted an exemption for Renewable Gen. Facility &amp; Electric Energy Storage? RSA 72:87</b>	<b>No</b>
If Yes, Enter the number of properties that get incentives.	0
<b>Has the municipality adopted Community Tax Relief Incentive? RSA 79-E</b>	<b>Yes</b>
If Yes, Enter the number of structures that get incentives.	1
<b>Has the municipality adopted Taxation of Certain Chartered Public School Facilities? RSA 79-H</b>	<b>No</b>
If Yes, Enter the number of properties that get incentives.	0
<b>Has the municipality adopted Taxation of Qualifying Historic Buildings? RSA 79-G</b>	<b>No</b>
If Yes, Enter the number of properties that get incentives.	0
<b>Has the municipality adopted the optional commercial and industrial construction exemption? RSA 72:76-78 or RSA 72:80-83</b>	<b>No</b>
If Yes, Enter the number of properties that get incentives.	0



**New Hampshire**  
*Department of*  
**Revenue Administration**

**2025**  
**MS-1**

If Yes, Enter the percent of assessed value attributable to new construction to be exempted	0.00
If Yes, Enter the total exemption granted	0
<b>Has the municipality granted any credits under the low-income housing tax credit tax program? RSA 75:1-a</b>	<b>No</b>
If Yes, Enter the number of properties that get incentives.	0
If Yes, Enter the assessed value prior to effective date of RSA 75:1-a	0
If Yes, Enter the current assessed value	0



Current Use RSA 79-A	Total Acres	Valuation
Farm Land	1,111.43	\$172,148
Forest Land	11,145.15	\$336,791
Forest Land with Documented Stewardship	21,432.96	\$516,016
Unproductive Land	1,539.90	\$17,649
Wet Land	359.35	\$4,133
	<b>35,588.79</b>	<b>\$1,046,737</b>

**Other Current Use Statistics**

Total Number of Acres Receiving 20% Rec. Adjustment	<b>Acres:</b>	32,382.50
Total Number of Acres Removed During Current Tax Year	<b>Acres:</b>	35.46
Total Number of Owners	<b>Owners:</b>	170
Total Number of Parcels	<b>Parcels:</b>	280

**Land Use Change Tax**

Gross Monies Received for Calendar Year		\$6,610
Conservation Allocation	<b>Percentage:</b> 100	<b>Dollar Amount:</b>
Monies to Conservation Fund		\$6,610
Monies to General Fund		\$0

**Conservation Restriction Assessment Report RSA 79-B**

	Acres	Valuation
Farm Land	0.00	\$0
Forest Land	0.00	\$0
Forest Land with Documented Stewardship	0.00	\$0
Unproductive Land	0.00	\$0
Wet Land	0.00	\$0
	<b>0.00</b>	<b>\$0</b>

**Other Conservation Restriction Assessment Statistics**

Total Number of Acres Receiving 20% Rec. Adjustment	<b>Acres:</b>	0.00
Total Number of Acres Removed During Current Tax Year	<b>Acres:</b>	0.00
Total Number of Owners	<b>Owners:</b>	0
Total Number of Parcels	<b>Parcels:</b>	0



**Discretionary Easements RSA 79-C**

Description	Acres	Owners	Assessed Value Land
	0.00	0	\$0

**Taxation of Farm Structures and Land Under Farm Structures RSA 79-F**

Number	Structures	Acres	Assessed Value Land	Assessed Value Structures
0	0	0.00	\$0	\$0

**Discretionary Preservation Easements RSA 79-D**

Owners	Structures	Acres	Assessed Value Land	Assessed Value Structures
1	1	0.33	\$5,800	\$1,179

Map	Lot	Block	%	Description
102	17	0	10	barn

**Revenues Received from Payments in Lieu of Tax**

	Revenue	Acres
State and Federal Forest Land (MS-434 Accounts 3356 & 3357)	\$6,344.00	12,486.90
White Mountain National Forest (Account 3186)	\$0.00	0.00

**Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74) Amount**

**Amount**  
\$0

**Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186)**

**Amount**  
\$0

Do you use the PA-28 form for the upcoming year?

No

If yes, how many?



<b>2025</b> <b>\$27.92</b>
-------------------------------

## Tax Rate Breakdown Stratford

Municipal Tax Rate Calculation			
Jurisdiction	Tax Effort	Valuation	Tax Rate
Municipal	\$647,312	\$100,523,716	<b>\$6.44</b>
County	\$464,884	\$100,523,716	<b>\$4.62</b>
Local Education	\$1,480,297	\$100,523,716	<b>\$14.73</b>
State Education	\$156,841	\$73,627,916	<b>\$2.13</b>
<b>Total</b>	<b>\$2,749,334</b>		<b>\$27.92</b>

Village Tax Rate Calculation			
Jurisdiction	Tax Effort	Valuation	Tax Rate
<b>Total</b>			

Tax Commitment Calculation	
Total Municipal Tax Effort	\$2,749,334
War Service Credits	(\$8,400)
Village District Tax Effort	
<b>Total Property Tax Commitment</b>	<b>\$2,740,934</b>

 Adam Denoncour Deputy Director, Municipal and Property Division New Hampshire Department of Revenue Administration	11/4/2025
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## Appropriations and Revenues

### Municipal Accounting Overview

Description	Appropriation	Revenue
Total Appropriation	\$1,160,639	
Net Revenues (Not Including Fund Balance)		(\$492,965)
Fund Balance Voted Surplus		(\$9,200)
Fund Balance to Reduce Taxes		(\$60,000)
War Service Credits	\$8,400	
Special Adjustment	\$0	
Actual Overlay Used	\$40,438	
<b>Net Required Local Tax Effort</b>	<b>\$647,312</b>	

### County Apportionment

Description	Appropriation	Revenue
Net County Apportionment	\$464,884	
<b>Net Required County Tax Effort</b>	<b>\$464,884</b>	

### Education

Description	Appropriation	Revenue
Net Local School Appropriations	\$2,304,296	
Net Cooperative School Appropriations		
Net Education Grant		(\$667,158)
Locally Retained State Education Tax		(\$156,841)
<b>Net Required Local Education Tax Effort</b>	<b>\$1,480,297</b>	
State Education Tax	\$156,841	
State Education Tax Not Retained	\$0	
<b>Net Required State Education Tax Effort</b>	<b>\$156,841</b>	

## Valuation

### Municipal (MS-1)

Description	Current Year	Prior Year
Total Assessment Valuation with Utilities	\$100,523,716	\$99,097,126
Total Assessment Valuation without Utilities	\$73,627,916	\$73,042,526
Commercial/Industrial Construction Exemption	\$0	\$0
Total Assessment Valuation with Utilities, Less Commercial/Industrial Construction Exemption	\$100,523,716	\$99,097,126

### Village (MS-1V)

Description	Current Year
-------------	--------------

## Fund Balance Retention

<b>Enterprise Funds and Current Year Bonds</b>	<b>\$0</b>
<b>General Fund Operating Expenses</b>	<b>\$3,262,661</b>
<b>Final Overlay</b>	<b>\$40,438</b>

DRA has provided a reference range of fund balance retention amounts below. Please utilize these ranges in the determination of the adequacy of your municipality's unrestricted fund balance, as currently defined in GASB Statement 54. Retention amounts, as part of the municipality's stabilization fund policy [1], should be assessed dependent upon your governments own long-term forecasts and special circumstances. Please note that current best practices published by GFOA recommend, at a minimum, that "...general purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures." [2],[3]

[1] The National Advisory Council on State and Local Budgeting (NACSLB), (1998), *Framework for Improved State and Local Government Budgeting: Recommended Budget Practices (4.1)*, pg. 17.

[2] Government Finance Officers Association (GFOA), (2009), *Best Practice: Determining the Appropriate Level of Unrestricted Fund Balance in the General Fund*.

[3] Government Finance Officers Association (GFOA), (2011), *Best Practice: Replenishing General Fund Balance*.

2025 Fund Balance Retention Guidelines: Stratford	
Description	Amount
<b>Current Amount Retained (19.45%)</b>	<b>\$634,702</b>
17% Retained <i>(Maximum Recommended)</i>	\$554,652
10% Retained	\$326,266
8% Retained	\$261,013
5% Retained <i>(Minimum Recommended)</i>	\$163,133

**NOTICE: The current fund balance retained amount is above the maximum recommended threshold.**

# EXEMPT PROPERTIES OWNED BY TOWN

Map/Lot	Description	Location	Other
101-01	Town Garage	10 Town Common Rd	.44 acres
101-05	Strip Between Road/RR	US Route 3	1.3 acres
101-19	Fuller Town Hall	1956 US Route 3	.57 acres
101-21	Town Common/Monuments	US Route 3	1.01 acres
101-22	Train Station/Library/Pavilion	74 Main St	.78 acres
101-24	Parking Area	Bridge St	.19 acres
101-32	Island in Conn. River	Town Common Rd	3.3 acres
102-05	Stratford School Dist./Play Area	US Route 3	4.8 acres
102-14	Ball Fields, Sewer	23 Cross St	11.6 acres
208-11-BGO-1	Water Department	8 Baldwin St	0 acres
211-01	Sewer Department	US Route 3	3.7 acres
211-10-BGO-0	Water Department	140 Reservoir Rd	0 acres
211-41	Land between Lower MH/RR	US Route 3	.45 acres
211-43	Isl. Kimball Brook/ River	US Route 3	19 acres
211-44	Vacant Land	US Route 3	.3 acres
213-48	Vacant Land	US Route 3	.9 acres
213-52	Recycle/Transfer/Salt Shed	1405/1427 US Route 3	36 acres
213-53	Old Landfill	Pleasant Valley Rd	27 acres
213-61	Baldwin Cemetery	US Route 3	13.51 acres
224-11	Haynes Cemetery	McMann Rd	.13 acres
225-11	Lot by Tax Deed (2010)	653 Bog Rd	.07 acres
225-27	Vacant Land	Bordeau Rd	15 acres
225-29-BGO-1	Building by Tax Deed (2024)	640 Bog Rd	0 acres
225-29-BGO-2	Building by Tax Deed (2024)	Bog Rd	0 acres
227-24	Center Cemetery	US Route 3	3.5 acres
227-27	Grange Building	845 US Route 3	.31 acres
231-03	Watershed Area	Percy Rd	5.7 acres
232-01	Lot by tax Deed (2021)	561 Bog Rd	1.0 acres
233-09	Town Forrest	Christie Rd	104 acres
237-14	Lot by Tax Deed (2016)	US Route 3	.24 acres
239-22	Hollow Fire Station	40 Hollow Rd	.34 acres
239-68	Pavilion	18 Hollow Rd	1.03 acres
239-86	Burnside Cemetery	US Route 3	.6 acres
242-30	Lot by Maidstone Bridge	Maidstone Rd	4.2 acres



**Tax Collector's Report**

For the period beginning  and ending

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

**Instructions**

**Cover Page**

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

**For Assistance Please Contact:**

**NH DRA Municipal and Property Division**  
 Phone: (603) 230-5090  
 Fax: (603) 230-5947  
<http://www.revenue.nh.gov/mun-prop/>

**ENTITY'S INFORMATION**

Municipality:  County:  Report Year:

**PREPARER'S INFORMATION**

First Name  Last Name   
 Street No.  Street Name  Phone Number   
 Email (optional)



Debits						
Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)			
			Year: 2024	Year: 2023	Year: 2022	
Property Taxes	3110		\$261,300.17		\$110.00	
Resident Taxes	3180					
Land Use Change Taxes	3120					
Yield Taxes	3185					
Excavation Tax	3187					
Other Taxes	3189		\$10,370.17			
Property Tax Credit Balance		(\$200.11)				
Other Tax or Charges Credit Balance						

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies	
			2024	
Property Taxes	3110	\$2,742,452.00		
Resident Taxes	3180			
Land Use Change Taxes	3120	\$45,628.00		
Yield Taxes	3185	\$419.07		
Excavation Tax	3187			
Other Taxes	3189	\$121,209.88		

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
			2024	2023	2022
Property Taxes	3110	\$40.30			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$1,848.69	\$13,487.59		\$30.46
Interest and Penalties on Resident Taxes	3190				
<b>Total Debits</b>		<b>\$2,911,397.83</b>	<b>\$285,157.93</b>	<b>\$0.00</b>	<b>\$140.46</b>



<b>Credits</b>				
Remitted to Treasurer	Levy for Year of this Report	2024	Prior Levies	
			2023	2022
Property Taxes	\$2,511,111.02	\$170,309.31		\$110.00
Resident Taxes				
Land Use Change Taxes	\$45,628.00			
Yield Taxes	\$419.07			
Interest (Include Lien Conversion)	\$1,823.69	\$8,768.09		\$30.46
Penalties	\$25.00	\$4,719.50		
Excavation Tax				
Other Taxes	\$101,726.82	\$6,919.33		
Conversion to Lien (Principal Only)		\$93,514.70		
<input style="width: 100%;" type="text"/>				
Discounts Allowed				

Abatements Made	Levy for Year of this Report	2024	Prior Levies	
			2023	2022
Property Taxes	\$1,743.00	\$927.00		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes	\$3,165.23			
<input style="width: 100%;" type="text"/>				
Current Levy Deeded				



Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
		2024	2023	2022
Property Taxes	\$229,782.17			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes	\$16,317.83			
Property Tax Credit Balance	(\$344.00)			
Other Tax or Charges Credit Balance				
<b>Total Credits</b>	<b>\$2,911,397.83</b>	<b>\$285,157.93</b>	<b>\$0.00</b>	<b>\$140.46</b>

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	<b>\$245,756.00</b>
Total Unredeemed Liens (Account #1110 - All Years)	<b>\$86,350.89</b>



**Lien Summary**

**Summary of Debits**

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2024	Year: 2023	Year: 2022
Unredeemed Liens Balance - Beginning of Year			\$37,769.08	\$20,899.66
Liens Executed During Fiscal Year		\$100,138.34		
Interest & Costs Collected (After Lien Execution)		\$3,166.51	\$4,224.68	\$4,730.26
<b>Total Debits</b>	<b>\$0.00</b>	<b>\$103,304.85</b>	<b>\$41,993.76</b>	<b>\$25,629.92</b>

**Summary of Credits**

	Last Year's Levy	Prior Levies		
		2024	2023	2022
Redemptions		\$34,167.19	\$21,328.48	\$16,171.41
Interest & Costs Collected (After Lien Execution) #3190		\$3,166.51	\$4,224.68	\$4,730.26
Abatements of Unredeemed Liens		\$789.11		
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110		\$65,182.04	\$16,440.60	\$4,728.25
<b>Total Credits</b>	<b>\$0.00</b>	<b>\$103,304.85</b>	<b>\$41,993.76</b>	<b>\$25,629.92</b>

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$245,756.00
Total Unredeemed Liens (Account #1110 - All Years)	\$86,350.89



**STRATFORD (429)**

**1. CERTIFY THIS FORM**  
 Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name	Preparer's Last Name	Date
Maryann	Lister	12/31/2025

**2. SAVE AND EMAIL THIS FORM**  
 Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

**3. PRINT, SIGN, AND UPLOAD THIS FORM**  
 This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

**PREPARER'S CERTIFICATION**  
 Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

*Maryann Lister*                      *Town Clerk/Tax Collector*  
 Preparer's Signature and Title

# 2025 TOWN CLERK'S REPORT

## REVENUE COLLECTED AND REMITTED TO THE TREASURER

Category	Collected
Motor Vehicle & Boat Registrations	214,476.97
Dog Licenses	1,006.50
Town Pictorial sales	120.00
Vital Records & Marriage Licenses	
State Fees	289.00
Town Fees	131.00
Other/Misc.	1475.98
<b>Total Collected</b>	<b>208,686.95</b>

## MARRIAGES

Person A / Person B	Date	Place of Marriage	Town of Issuance
Buffington, Michael Allen/Perez, Rebeca	03/08/2025	North Stratford	North Stratford
Hakey, Natalie Louise/Borick, James Matthew	08/08/2025	Pittsburg	North Stratford

## BIRTHS

Child's Name	Birth Date	Birth Place	Father's/Partners Name	Mother's Name

➔ Continued on next page

# 2025 TOWN CLERK'S REPORT, CONTINUED

## DEATHS

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name
Donahue, Irene Mabel	01/19/2025	Stratford	Jordan, Elmer	Crawford, Stella
Stinson, Molissia Daisy	02/08/2025	Lancaster	Eastman, Clayton	Whitten, Mary
Kettle, Beverly J	02/19/2025	Stratford	Savage, Harry	Ramsey, Stella
Marshall, Stanley Everett	03/01/2025	Manchester	Marshall, Francis	Bergeron, Anita
Dunlap III, John Frederick	04/08/2025	Stratford	Dunlap, Jr. John	Lussier, Marjorie
Potter, Lorraine Emilia	05/06/2025	Stratford	Arsenault, Oliver	Moren, Emilia
Audit, Susan Carol	05/25/2025	Stratford	Rexford, Everett	Silver, Christine
Damon, Elizabeth Ann	09/14/2025	West Stewartstown	Benway, John	McGee, Katherine
Flanders, Tia Lynn	10/06/2025	Concord	Flanders, George	Hall, Lottie
Green, Douglas J	10/16/2025	Stratford	Green, Earnest	Aldridge, Beverly
Sperry, Sr. Jason J	10/18/2025	Stratford	Dustin, Jeffrey	Sperry, Deborah
Marcoux, Barbara	11/22/2025	Colebrook	Allen, Warren	Stevens, Martha

Respectfully submitted,

*Maryann Lister*

Maryann Lister, Town Clerk & Tax Collector

**ANNUAL TREASURER'S REPORT**

**JANUARY 1, 2025 - DECEMBER 31, 2025**

**Mascoma Bank Accounts**

**General Fund - Checking**

Beginning Balance	\$ 818,316.27
Total Receipts	\$ 3,537,967.62
Interest (Included in Total Receipts)	\$ 8,836.17
Less Selectmen's Orders Paid	\$ 3,835,742.14
Ending Balance	\$ 520,541.75

**Conservation Fund - Checking**

Beginning Balance	\$ 56,357.08
Total Receipts	\$ 8,060.15
Interest (Included in Total Receipts)	\$ 871.65
Less Selectmen's Orders Paid	\$ 1,080.00
Ending Balance	\$ 63,337.23

**Certificates of Deposit for Water System Replacement**

Beginning Balance	\$ 223,520.95
Total Interest	\$ 7,206.31
Ending Balance	\$ 230,727.26

*Wendy McMann*  
**Town Treasurer**



<b>TRUSTEES OF TRUST FUND REPORT FOR 2025</b>				
	Beginning Balance	Appropriations		Ending
<u>Name of Fund</u>	<u>Principal &amp; Income</u>	<u>&amp; Interest</u>	<u>Expended</u>	<u>Balance</u>
<b>Cemetery Trust Funds</b>				
Stratford Center Cemetery	72,222.35	3,142.69		75,365.04
Baldwin Cemetery	6,810.02	296.29		7,106.31
Catholic Cemetery	479.43	20.79		500.22
<b>Financial Aid Trust Funds</b>				
Baldwin, Rollin Fund	4,934.94	214.72		5,149.66
Brown, Helen Fund	15,154.57	659.39		15,813.96
Hutchins, John Fund	959.22	41.68		1,000.90
Morrison Athletic Award	631.78	27.52		659.30
Stevens, Irene Carrier Scholarship	4,723.08	205.53		4,928.61
Nugent, Bernard Scholarship	5,313.98	231.25		5,545.23
Mason, Grant Scholarship	1,002.31	43.62		1,045.93
Allin, Lewis Scholarship	58.06	2.65		60.71
Whitaker, Gerald Scholarship	1,474.43	64.21		1,538.64
Davis, Brandon Scholarship	1,298.93	56.51		1,355.44
<b>Capital Reserve Trust Funds</b>				
No. Stratford Memorial CR	5,596.56	243.54		5,840.10
Stratford Hollow Memorial CR	19,813.61	862.19		20,675.80
School District CR	59,901.01	79,184.18		139,085.19
Fire Department CR	128,153.70	55,690.84		183,844.54
Highway & Bridges CR	233,745.86	35,228.13		268,973.99
Special Education CR	289,225.36	63,636.78		352,862.14
Digital Maps CR	2,873.97	125.03		2,999.00
Municipal Solar CR	9,539.05	916.22		10,455.27
Lawn Tractor CR	884.47	38.51		922.98
High School Tuition	79,872.03	3,475.42		83,347.45
Recycle CR	7,324.19	3,325.55		10,649.74
Technology Trust Fund - School Dept	69,330.54	3,016.75		72,347.29
Cemetery Captial Reserve Fund	16,365.17	2,716.65		19,081.82
Land Purchase Capital Reserve Fund		5,062.67		5,062.67
<b>Expendable Trust Funds</b>				
Fire Department	31,061.58	7,565.78		38,627.36
School Maintenance	365,586.70	15,907.64		381,494.34
Government Buildings Maintenance	28,128.31	6,235.39		34,363.70
	<b>\$1,462,465.21</b>	<b>\$288,238.12</b>	<b>\$0.00</b>	<b>\$1,750,703.33</b>
		Sharon Corbeil, Treasurer for the Trustee of Trust Funds		



## ACCOUNTANTS' COMPILATION REPORT

To the Board of Selectmen,  
Town of Stratford:

Management is responsible for the accompanying financial statements of Town of Stratford, which comprise the balance sheet as of December 31, 2024, and the related statements of revenue and expenditures for the year then ended, included in the accompanying prescribed form MS-535. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form MS-535 nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the financial statements included in the accompanying prescribed form MS-535.

The financial statements included in the accompanying prescribed form MS-535 are intended to comply with the requirements of New Hampshire Department of Revenue Administration and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

*Cohos Advisors PLLC*

September 3, 2025

## SUMMARY OF DEPARTMENTAL EXPENSES 2025

<b>4130-4139 Executive</b>	
<i>Payroll</i>	
<b>Total Executive Payroll</b>	<b>89,316.72</b>
<i>Expenses</i>	
Adobe	119.88
Amazon	196.87
Coos County Registry of Deeds	38.24
Crown Awards	45.18
Deluxe	155.82
Fearless Computing, Inc	90.00
Goulet, Charles	27.30
Goulet, Suzanne	191.40
Jordan Associates ( <i>The Colebrook Chronicle</i> )	663.00
Juergens, Harry	49.70
Lister, Maryann	286.81
Macdonald, Clayton	187.99
McMann, Wendy	149.58
NH Municipal Association	230.00
Petty Cash	99.88
Postmaster	642.39
Quill Corporation	2,465.33
Remote PC	59.50
Salmon Press	1,480.00
State of NH Criminal Records	75.00
Schwaab, Inc	34.50
Toner, Vanessa	102.45
Treasurer, State of New Hampshire	75.00
Reimbursement	(230.00)
Vista Print	111.99
Walmart	59.05
Wells, Linda	65.00
<b>Total Executive Expenses</b>	<b>7471.86</b>
<b>Grand Total</b>	<b>96,788.58</b>
<b>4140-4149 Election, Registration, Vital Statistics</b>	
<i>Payroll</i>	
<b>Total Election Payroll</b>	<b>37,468.44</b>
<i>Expenses</i>	
Amazon	147.01
Avitar	338.65
Best Buy	179.99
Cambrola, JoAnne	177.80
Colebrook Copy Center	408.00

Coos County Register of Deeds	285.76
Fearless Computing	67.50
IDS-Identification Source	106.79
Invoice Cloud	345.00
Jordan Associates	78.00
Lister, Maryann	765.91
NH City & Town Clerks Association	920.00
NH Criminal Records	40.00
NH Tax Collectors Association	100.00
North Country Grand	969.95
Omni Hotel	647.76
Overnight Prints	38.53
Petty Cash	498.55
Postmaster	3,845.20
Presto Direct	63.58
Quill Corporation	507.62
Riff Flower Shop	85.00
Schwaab, Inc	40.45
Total Notice	1,340.00
Treasury State of NH	158.00
Vital Records	142.00
Wells, Linda	65.00
Reimbursement/Travel/Other	(320.00)
<b>Total Election Expenses</b>	<b>12,042.05</b>
<b>Grand Total</b>	<b>49,510.49</b>
<b>4150-4151 Financial Administration</b>	
<i>Expenses</i>	
Avitar Associates of New England, Inc. (software)	10,081.00
Brett Purvis & Associates (assessing)	11,950.00
Cartographic Associates, Inc. (digital mapping)	5,600.00
Cohos Advisors	13,450.00
Colebrook Copy Center	225.00
Coos Registry of Deeds	43.46
Fearless Computing	112.50
George E. Sansoucy (utility assessing)	5,500.00
Host My Site	19.95
Intuit	3310.00
In Motion	237.68
Matthew Bender & Co., Inc	1,339.75
NHAAO	20.00
NHMA	1,230.00
Porter Office Machines	648.60
Safeguard Business Systems	328.84
Smith & Town Printers	1,349.00
Other Expenses	(164.42)
<b>Total Financial Administration Expenses</b>	<b>55,281.36</b>

<b>4153 Legal Expenses</b>	
<i>Expenses</i>	
Donahue, Tucker & Ciandella, PLLC	7,281.91
Drummond Woodsum Attorney at Law	1,113.84
George E. Sansoucy (utility assessing)	3,150.78
<b>Total Legal Expenses</b>	<b>11,546.53</b>
<b>4155-4159 Personnel Administration</b>	
<i>Expenses</i>	
Health Trust	24,603.66
Payroll Taxes	18,846.42
State Retirement (town portion for 2 employees)	14,159.44
<b>Total Personnel Administration Expenses</b>	<b>57,609.52</b>
<b>4191-4193 Planning Board and Zoning Board of Adjustment</b>	
<i>Payroll</i>	<b>1,475.01</b>
<i>Expenses</i>	
American Planning Assoc.	261.00
Macdonald, Clayton	866.80
Planning Board Fees	(500.00)
Postage	56.10
<b>Total Planning Board Expenses</b>	<b>683.90</b>
<b>Total Zoning Board Expenses</b>	<b>(0)</b>
<b>Grand Total</b>	<b>2,158.91</b>
<b>4194 Town Buildings</b>	
<i>Payroll</i>	
<b>Total Town Buildings Payroll</b>	<b>13,382.28</b>
<i>Expenses</i>	
Accurate Environmental, Inc	475.00
Amazon	180.66
Broom King	1,965.90
Cell Phone	191.20
Consolidated Communications	7,120.08
CTSG	95.58
Eversource	17,688.33
Fibercast	1,558.80
Grainger	119.65
Home Depot	168.88
Impact Fire Services	1,253.25
Lufkin Security Systems	1,960.00
NHDOL	50.00
Macdonald, Clayton	69.57
Northwoods Trading Post	130.55
P. A. Hicks & Sons, Inc.	436.71
Perras Ace, Inc.	803.93
Poulin Sales & Service	155.00
Quill Corporation	521.72

Rymes Heating Oils, Inc.	19,912.94
Safety Signs	122.00
Smart Signs	61.11
Supply House	276.99
Toner, Vanessa	21.26
Town of Stratford (utilities)	2,296.49
Tardiff Heating	11,585.48
Wilco Inc	160.00
<b>Total Town Buildings Expenses</b>	<b>69,381.08</b>
<b>Grand Total</b>	<b>82,763.36</b>
<b>4195 Cemeteries – Cemetery Trustees</b>	
<i>Payroll</i>	<b>0.00</b>
<b>Total Cemeteries Payroll</b>	<b>0.00</b>
<i>Expenses</i>	
Amazon	35.88
Croteau’s Lawn Service	10,375.00
Connary, Ron	564.52
Connary, Rose	120.00
G&K Hardscaping	2,925.00
Charron, Terri A	2,000.00
<b>Total Cemetery Expenses</b>	<b>16,020.40</b>
<b>Grand Total</b>	<b>16,020.40</b>
<b>4196 Insurance</b>	
<i>Expenses</i>	
Commerce Insurance	1,216.00
Primex (worker comp. & unemployment comp.) Liability	20,803.00
<b>Total Insurance Expenses</b>	<b>22,019.00</b>
<b>Grand Total</b>	<b>22,019.00</b>
<b>4197 Advertising and Regional Associations</b>	
<i>Expenses</i>	
<i>Payroll</i>	
<b>Total Advertising and Regional Associations Payroll</b>	<b>4,514.59</b>
North Country Council Dues	795.00
Sunn Valley, LLC	17.50
<b>Total Advertising Expenses</b>	<b>812.50</b>
<b>Grand Total</b>	<b>5,327.09</b>
<b>4199 Other General Government</b>	
<i>Expenses</i>	
Groveton Ambulance	630.00
Postmaster	100.00
Treasurer, State of New Hampshire	500.00
Warden Permits	219.30
<b>Total Other General Government</b>	<b>1,449.30</b>
<b>4210-4214 Police Department</b>	
<i>Payroll</i>	
<b>Total Police Payroll</b>	<b>0.00</b>

<b>Expenses</b>	
Coos County Sherriff's Office	749.70
Scott, David- Reimbursement of Trailer	2,000.00
Scott, Ron A- Reimbursement of Battery	145.98
State of NH	25.00
<b>Total Police Expenses</b>	<b>2,920.68</b>
<b>Grand Total</b>	<b>2,920.68</b>
<b>4215 Ambulance</b>	
<b>Expenses</b>	
Groveton Ambulance	40,700.00
<b>Total Ambulance Expenses</b>	<b>40,700.00</b>
<b>Grand Total</b>	<b>40,700.00</b>
<b>4220-4229 Fire Department</b>	
<b>Payroll</b>	
<b>Total Fire Payroll</b>	<b>14,034.36</b>
<b>Expenses</b>	
45 <sup>th</sup> Parallel EMS	90.00
Advantage Truck Group	214.88
Alert-All Corp.	441.45
Basket of Stitches, LLC	828.00
Bear Small Engine Repair	151.00
Coos Auto Supply, Inc.	154.96
DeBanville's General Store	64.27
Fire Tech & Safety of New England	2,880.80
Grafton County Sheriff's Dept.	2,500.00
Impact Fire Services, LLC	830.57
Industrial Service Protection, LLC	14,418.42
Lee, James	88.20
Lewis & Woodard, Inc.	1,503.00
Motion Industries	52.80
NCFMAD	250.00
Northeast Simulation Training Assoc	1,494.00
Ossipee Mountain Electronics	1,833.60
Penguin Management, Inc.	972.00
Perras Ace, Inc.	73.24
Sanel Auto Parts	53.95
Town of Lancaster	300.00
Treasurer, State of New Hampshire	1,384.10
WD Perkins Fire Pump Service	2,367.65
Wildland Warehouse	469.99
<b>Total Fire Department Expenses</b>	<b>33,032.82</b>
<b>Grand Total</b>	<b>47,451.24</b>
<b>4290A-4298 Emergency Management</b>	
<b>Payroll</b>	1,500.00
<b>Total Emergency Management Expenses</b>	<b>1,500.00</b>
<b>Grand Total</b>	<b>1,500.00</b>

<b>4312 Highways and Streets – Contracted Road Agent</b>	
<i>Expenses</i>	
<b>Payroll</b>	<b>483.56</b>
Cloutier Sand & Gravel	4,252.50
David White Trucking	8,141.68
Interstate Sign Products	28.00
Lynch, LLC	161,452.68
Morton Salt	3,826.76
Perras Ace	48.49
Smart Signs	120.72
Safety Signs	81.14
Traffic Sign Corp	55.14
<b>Total Highway Expenses</b>	<b>181,763.91</b>
<b>Grand Total</b>	<b>181,763.91</b>
<b>4316 Street Lighting</b>	
<i>Expenses</i>	
Eversource	749.92
<b>Total Street Lighting Expenses</b>	<b>749.92</b>
<b>4324 Solid Waste Disposal – Transfer Station/Recycling Center</b>	
<i>Payroll</i>	
<b>Total Solid Waste Disposal Payroll</b>	<b>29,046.96</b>
<i>Expenses</i>	
AVRRDD Mount Carberry Landfill, LLC	20,361.78
Blue Rock Tools	2,847.00
Coos Auto Supply, Inc	244.90
CTSG, LLC	696.60
Fortin, Joseph	1,111.50
Goulet, Charles	1,554.39
Goulet, Marcel	1020.00
Ideal Auto Supply, Inc.	11.98
Lynch, LLC	962.23
Macdonald, Clayton	27.65
NH Recycles	2,729.50
Normandeau Trucking, Inc.	23,145.00
Northeast Resource Recovery Association	125.00
Northwoods Trading Post	361.20
NHDES	175.00
P.A. Hicks & Sons	86.78
Perras Ace	35.91
Quill Corp	64.00
Reimbursement	(747.25)
Treasurer, State of New Hampshire	75.00
Smart Signs	223.09
<b>Total Solid Waste Disposal Expenses</b>	<b>55,111.26</b>
<b>Grand Total</b>	<b>84,158.22</b>

<b>4325 Landfill Clean-Up</b>	
<i>Expenses</i>	
Eurofins Environment Testing	665.90
Stonecipher	5,750.00
<b>Total Landfill Expenses</b>	<b>6,415.90</b>
<b>4326-4329 Sewage Collection and Disposal – Sewer Department</b>	
<i>Payroll</i>	
<b>Total Sewer Payroll</b>	<b>11,854.49</b>
<i>Expenses</i>	
Arsenault Repair Service	40.00
CDL USA, Inc	58.26
Coos Auto Supply, Inc	110.95
Eurofins Environment Testing	10,050.43
Hays, Brian	406.77
Ideal Auto Supply, Inc	248.68
IDEXX Distribution, Inc.	2,117.27
Laviolette Controls	880.00
Lynch, LLC	48,527.82
NHDES	100.00
Overnight Print	38.53
PA Hicks & Sons	23.67
QualCal Services, LLC	285.00
Quill Corp	141.73
UV Superstore Inc	910.93
<b>Water Industries, Inc</b>	66.79
<b>Total Sewer Expenses</b>	<b>64,006.83</b>
<b>Grand Total</b>	<b>75,861.32</b>
<b>4332 Water Distribution – Water Department</b>	
<i>Payroll</i>	
<b>Total Water Payroll</b>	<b>4,239.80</b>
<i>Expenses</i>	
Azelis EC US	1,387.36
Eurofins Environment	475.00
Everett J. Prescott, Inc.	5,795.19
Grainger	231.91
Granite State Rural Water Association	715.00
Hach Company	135.70
Hays, Brian	543.66
Ideal Auto Supply	254.44
IDEXX Distribution, Inc	396.30
JL Electrical	685.00
Laviolette Controls	1,540.00
Lynch, LLC	16,846.20
Macdonald, Clayton	22.63
NHDES	307.47

P.A. Hicks	166.88
N.S Postmaster	78.00
Poulin Grain, Inc	663.00
USA Blue Book	3,177.96
<b>Total Water Expenses</b>	<b>33,421.70</b>
<b>Grand Total</b>	<b>37,661.50</b>
<b>4411 Health Department</b>	
<i>Payroll</i>	<b>436.65</b>
<i>Expenses</i>	
Vista Print	101.98
<b>Total Health Department Expenses</b>	<b>92.65</b>
<b>Grand Total</b>	<b>538.63</b>
<b>4441-4442 Welfare Administration &amp; Direct Assistance</b>	
<i>Payroll</i>	
Salary, Welfare Officer	<b>3,149.64</b>
<i>Expenses</i>	
<b>Total Welfare Expenses</b>	<b>1,866.52</b>
<b>Grand Total</b>	<b>5,016.16</b>
<b>4520-4529 Parks &amp; Recreation</b>	
<i>Payroll</i>	
<b>Total Parks &amp; Recreation Payroll</b>	<b>16,094.88</b>
<i>Expenses</i>	
All Around Power	1191.82
Amazon	110.64
Bear Small Engine Repair	55.00
Brooks Agway Service	44.99
Burns Truck Stop	170.00
CDS Portable Toilets	246.78
Coos Auto Supply	100.05
Cucina DiGerado	200.00
DeBanville General Store	114.41
DTM Small Engines	307.35
G+K Hardscaping	3,025.00
Kohl, Donald	70.00
Ideal Auto Supply	112.95
Goulet, Marcel	390.00
Lion Cubs 4-H Club	216.00
MF Meats	150.00
Newport Farm & Garden	291.93
Northern Forest Canoe Trail	66.58
Northern Tire	100.00
North Woods Trading Post	121.21
P.A Hicks & Sons, Inc	1,986.41
Perras Ace	35.82
Pittsburg Mulch	675.00

Quill Corp	92.14
The Northern Gardens	2,012.00
Travel & Transport & Reimbursement	5,987.18
1000 Bulbs	90.56
<b>Total Parks Expenses</b>	<b>17,963.82</b>
<b>Grand Total</b>	<b>34,058.70</b>
<b>4550-4559 Libraries – Library Trustees</b>	
<i>Payroll</i>	<b>15,886.80</b>
<i>Expenses</i>	
<b>Total Welfare Expenses</b>	<b>5,350.62</b>
<b>Grand Total</b>	<b>21,237.42</b>
<b>4583 Patriotic Purposes</b>	
<i>Expenses</i>	
American Legion	102.92
Carrot Top Industries	1,662.93
<b>Grand Total</b>	<b>1,765.85</b>
<b>4611 Conservation</b>	
<i>Expenses</i>	
NH Association of Conservation	250.00
Postmaster	21.90
Amount Transferred to Conservation Fund	1,507.10
<b>Grand Total</b>	<b>1,779.00</b>
<b>4711 Long-Term Notes and Bonds - Principal</b>	
<b>Total</b>	<b>8,200.56</b>
Sewer Camden National Bank	<b>8,200.56</b>
<b>4721 Interest on Long-Term Notes and Bonds</b>	
<b>Total</b>	<b>617.90</b>
Sewer Camden National Bank	893.81
<b>4723 Tax Anticipation Note Interest Paid (Refund for Previous Year)</b>	<b>0.00</b>
<b>Special Warrant Articles: Capital Reserve Funds/Expendable Trust</b>	
Article 3: Fire Expendable Trust (from Fund Balance)	6,200.00
Article 4: CRF Highways and Bridges	25,000.00
Article 5: CRF Fire Department	50,000.00
Article 6: CRF Recycle (from Fund Balance)	3,000.00
Article 8: Government Buildings Maintenance Expendable Trust (from Fund Balance)	5,000.00
Article 9: CRF Municipal Solar	500.00
Article 10: Recreational Revolving	5,000.00
Article 11: CRF Cemetery	2,000.00
<b>Total Voted</b>	<b>96,700.00</b>
<b>Individual Warrant Articles: Town Donations</b>	
Article 20: Colebrook Area	500.00
Article 20: North Country Home Health & Hospice	500.00
Article 20: Northern Human Services	1,000.00

Article 20: Tri-County CAP Fuel Assistance/Senior Meals/NC Transit	1,655.00
Article 20: Helping Hands	500.00
Article 20: Backpack Program	1,000.00
Article 20: CASA	250.00
Article 20: COHOS Historical Society	250.00
Article 20: Stratford Old Home Day, Inc.	250.00
<b>Total Voted</b>	<b>5,905.00</b>
<b>Stratford School District</b>	
Remittances (January 1 to December 31, 2025)	<b>1,629,625.00</b>
<b>County Tax</b>	
Treasurer, Coös County	<b>464,884.00</b>
Encumbered Funds – Bog Road Project	<b>60,860</b>

## VENDOR PAYMENTS FOR 2025

Vendor	Amount Paid
45 <sup>th</sup> Parallel EMS	90.00
Accurate Environmental Inc.	475.00
Adobe	119.88
Advantage Tennis	7,500.00
Advantage Truck Group	214.88
Alert-All Corp.	441.45
All Around Power Equipment	1,191.82
Amazon	1,466.74
American Legion Emblem	102.92
American Planning Assoc	261.00
Androscoggin Valley Regional	20,361.78
Arsenault Repair Services	40.00
Avitar Associates of New England, Inc.	10,419.65
Azelis EC US	1,387.36
Backpack Program	1,000.00
Basket of Stitches, LLC	828.00
BEAR Small Engine Repair	206.00
Best Buy	179.99
Blue Rock Tools	2,847.00
Brett S. Purvis & Assoc., Inc.	11,950.00
Brooks Agway Service	44.99
Broom King	1,965.90
Burns Truck Stop	170.00
C Bean Transport, Inc	434.90
C.D.S. Portable Toilets	246.78
CAI Technologies/Cartographic Associates	5,600.00
Camden National Bank	13,227.69
Carrot-Top Industries, Inc.	1,662.93
CASA	250.00
Cash	583.13
CDL USA, Inc	58.26
Central Asphalt Paving, Co., LLC	21,579.00
Charles Goulet	1,475.99
Clayton Macdonald	961.51
CleanRiver Recycling Solutions	3,540.00
Cloutier Sand & Gravel	4,252.50
Cohos Advisors	13,450.00
COHOS Historical Society	250.00
Colebrook Area Food Pantry	500.00
Colebrook Chronicle	130.00

Colebrook Copy Center	633.00
Consolidated Communications	7,390.08
Coos Auto Supply, Inc.	610.86
Coos County	464,884.00
Coos County Registry of Deeds	367.46
Coos County Sheriff's Office	749.70
Croteau's Lawn Service	10,375.00
Crown Awards	45.18
CTSG LLC	792.18
David White Trucking	7,100.00
Debanville's General Store	178.68
Donahue, Tucker & Ciandella, PLLC	4,432.69
Donald Kohl	70.00
Drummond Woodsum Attorneys at Law	1,113.84
DTM Small Engines	307.35
Epic Sports Inc	2,336.96
Eurofins Environmental Testing NE, LLC	11,191.33
Everett J. Prescott, Inc.	5,795.19
Eversource	20,738.70
Fearless Computing, Inc.	270.00
FiberCast	1,558.80
Fire Safety USA, Inc.	2,880.80
G & K Hardscaping	5,950.00
Game Time	107,953.00
George E. Sansoucy, PE, LLC	13,000.00
Grafton County Sheriff's Department	2,500.00
Grainger	351.56
Granite State Rural Water Association	715.00
Groveton Ambulance	46,118.95
Hach Company	135.70
Health Trust	27,915.20
Home Depot	168.88
Host My Site	19.95
Ideal Auto Supply, Inc.	628.05
IDEXX Distribution Inc.	2,513.57
IDS-Identification Source	106.79
Impact Fire Services, LLC	2,083.82
Industrial Protection Services, LLC	14,418.42
InMotion	237.68
Interstate Sign Products, Inc	28.00
Intuit, Inc.	3,310.00
Invoice Cloud	345.00
Internal Revenue Service (IRS)	20,606.78

James Lee	69.60
JL Electrical Contractors LLC	685.00
Jordan Associates	611.00
Joseph Fortin	1,111.50
Laviolette Controls	2,420.00
Lewis & Woodard, Inc.	1,503.00
Lion Cubs 4-H Club	216.00
Lufkin Security System	1,960.00
Lynch, LLC	362,208.03
Marcel Goulet	1,410.00
Maryann Lister	2,862.72
Matthew Bender & Co, Inc	1,339.75
Morton Salt	8,141.68
Motion Industries	52.80
MRM Landscape & Fence	16,150.00
Newport Farm & Garden	291.93
NH City & Town Clerks Association	20.00
NH Department of Labor	50.00
NH DHHS	600.00
NH Municipal Association	230.00
NH Municipal Management Association	1,230.00
NH Recycles	2,729.50
NH Retirement System	25,826.88
NH Tax Collectors' Association	40.00
NHAOO	20.00
NHACC	250.00
NHDES, Waste Management Division	582.47
NHPDIP Client Service Group	91,700.00
NHTCA/NHCTCA JOINT CERTIFICATION PROGRAM	100.00
Normandeau Trucking, Inc.	23,145.00
North Conway Grand Hotel	969.95
North Country Council	795.00
North Country Home Health & Hospice	500.00
North Stratford Library	5,350.62
North Stratford Post Office	952.56
Northeast Resource Recovery Association	125.00
Northeast Simulation Training Assoc LLC	1,494.00
Northern Forest Canoe Trail	66.58
Northern Human Services	1,000.00
Northern Tire	100.00
Northwoods Trading Post	612.96
Ossipee Mountain Electronics	1,833.60
Overnight Prints	77.06

P. A. Hicks and Sons, Inc.	2,728.43
Penguin Management, Inc.	972.00
Perras Ace, Inc.	997.39
Porter Office Machines Corp.	648.60
Postmaster, N.S.	3,786.03
Poulin Grain, Inc.	663.00
Poulin Sales & Service	155.00
PRIMEX	20,803.00
Pro Playgrounds	11,527.00
QualCal Services, LLC	285.00
Quill Corporation	3,792.54
RemotePC	59.50
Riff Flower Shop & Greenhouses	85.00
Ron Connary	564.52
Ronald A. Scott, Jr	506.18
Rose Connary	100.00
Rymes Propane and Oil	19,912.94
Safeguard Business Systems	328.84
Salmon Press	1,480.00
Sanel Auto Parts #38	53.95
Schwaab, Inc.	74.95
Sheelah Mackillop	1,850.00
Smart Signs	404.92
Smith & Town Printers	1,349.00
State of NH – Criminal Records	125.00
Stewart Property Management	400.00
Stonecipher & Clark Environmental Solution	5,750.00
Stratford Old Home Day, Inc.	250.00
Stratford School District	1,629,625.00
SunnValley LLC	17.50
SupplyHouse	276.99
Suzanne Goulet	68.80
Tardif Heating & Mechanical	11,585.48
TCS	723.69
The Commerce Insurance Company	1,216.00
The Northern Garden	4,654.00
Total Notice	1,340.00
Town of Lancaster	300.00
Town of Stratford	2,533.79
Treasurer, State of New Hampshire	2,859.10
Treasurer, State of NH	377.00
Tri-County CAP	1,655.00
United States Treasury	30,809.24

USA BlueBook	3,177.96
UV Superstore, Inc.	910.93
Vital Record Division	142.00
W.D. Perkins Fire Pump Specialist	2,367.65
Walmart	59.05
Water Industries, Inc.	66.79
Wilco Direct, Inc	160.00
Wildland Warehouse	469.99
<b>Total</b>	<b>\$3,260,878.14</b>

## **EMPLOYEE WAGES, TAXES AND ADJUSTMENTS 2025**

<b>Total Gross Pay</b>	249,304.47
State Retirement--Employee	-7,374.88
Health Insurance--Employee	-6,150.59
<b>Adjusted Gross Pay</b>	235,779.00
<b>Taxes Withheld</b>	
Federal Withholding	-10,786.00
Medicare Employee	-3,571.63
Social Security Employee	-15,271.83
Vermont Withholding	-29.57
<b>Total Taxes Withheld</b>	-29,659.03
IRS Reimbursement	1,449.43
State of NH	-600.00
<b>Net Pay</b>	206,969.40
<b>Employer Taxes and Contributions</b>	
Medicare Company	3,572.19
Social Security Company	15,274.23
Health Ins. Deduction Town	24,603.66
State Retirement--Town	14,159.44
<b>Total Employer Taxes and Contributions</b>	57,609.52

## **REFLECTING ON 2025**

**To the Residents of Stratford,**

This past year has been an active and productive one for our town. Key projects and developments include:

- In June, approximately 65 feet of the stone wall in front of Baldwin Cemetery was removed and rebuilt.
- Also in June, the back fence of the ballfield was relocated 20 feet from the river to comply with the LWCF grant and to allow more room for the snow machine trail.
- In July, work began on the Back Street Recreation Park with the delivery of playground equipment. Lynch, LLC handled construction and site preparation. The playground was completed in October and opened for public use, with an official opening planned for spring. The former tennis court was reconstructed as a pickleball court with new fencing and benches, along with additional site improvements.
- The basketball court on Back Street was reconstructed and repainted with new markings.
- In September, construction of the River Walk began. By October, the path was completed from the ballfield to River Street. The remaining section behind the ballfield to the River Launch & Picnic Area is scheduled for completion in Spring 2026.
- Brian Hays was welcomed as the new Chief Water & Sewer Operator, and Steve Mailhot as the new Maintenance Coordinator.
- Lynch, LLC was contracted to assume the responsibilities of the Road Agent.
- Ron Scott, Jr. was elected to the Select Board, succeeding Clayton Macdonald.
- FEMA funds were applied for and received to repair storm-damaged roads throughout town.
- A new propane furnace was installed at the Library, and the Public Works building was plumbed for water.
- Progress continued on developing a park at the former railroad turntable site through coordination with state officials, with assistance from Paul Raffanello; additional work remains.

In closing, we extend our gratitude to all of Stratford's citizens who work to preserve and promote our town and its history. We look forward to the year ahead and encourage residents to attend meetings and participate in town affairs, helping to guide Stratford's continued growth and progress.

**Harry R. Juergens**

**Charles V. Goulet**

**Ron A. Scott, Jr**



## Report of the State Police *Town of Stratford* 2025



I am pleased to present this report to the residents of Stratford, summarizing the calls for service that the State Police responded to in your community over the past year. This report provides a clear overview of current law enforcement needs and serves as a reference for determining the appropriate level of resources moving forward, based on trends and community expectations.

The State Police currently respond to calls as part of regular patrol duties and, upon request, provide dedicated patrol coverage for your community.

During calendar year 2025, the State Police responded to and investigated the following calls for service in the Town of Stratford:

911 HANG UP 3
ABANDONED IMPOUND/TOWAWAY 1
AGGRESSIVE DOMESTIC ANIMAL 1
ALARM 10-52A 12
ALARMS (FIRE ALARMS) 1
ANIMAL ABUSE / NEGLECT 2
ANIMAL BITES 1
ANIMAL COMPLAINTS ALL 2
ASSAULT/SIMPLE 4
ASSIST CITIZEN 11
ASSISTING OTHER AGENCIES (DCYF) 9
ASSISTING OTHER POLICE AGENCY 5
ATTEMPTED SUICIDE (10-54) 1
ATV / MC COMPLAINT 1
BARKING DOG/ANIMAL NOISE 1
BOLO - OTHER AGENCY NON NHSP 1
BURGLARY 4
CHECK UP 2
CHILD SEXUAL ABUSE MATERIAL/CSAM 1
CIVIL MATTER 17
CRIMINAL MISCHIEF ALL 6
DEAD ANIMAL 5
DISPOSAL OF INJURED ANIMAL 2
DISPUTE 1
DISTURBANCE 5
EMOTIONALLY DISTURBED PERSON 4
FAMILY OFF-CHILD ABUSE 1

FAMILY OFFENSES-DOMESTIC VIOLENCE 6
FIRES (ALL WORKING FIRES) 1
FRAUD ALL OTHERS 2
HABITUAL OFFENDER NOTICE SERVED 1
HARASSMENT 5
HAZARDOUS OPERATOR 24
JUVENILE MATTER (NON-CRIMINAL) 1
LOST ARTICLES 1
MEDICAL ASSISTANCE 22
MISSING PERSON 1
MOTOR VEHICLE THEFT 1
MOTORIST ASSIST 4
MV CRASH NO INJURIES 26
MV CRASH W/INJURY 3
NOISE COMPLAINT 5
NOTIFICATIONS 1
OTH PUB SERV/WELFARE CHK 26
OTHER NON-CRIMINAL INV GENERAL POLICE 1
PEDESTRIAN CONTACT 1
POLICE INFORMATION 7
PRO-ACTIVE PATROL 1
RAPE BY FORCE 2
RECOVER STOLEN VEHICLE NOT FOR NHSP THEFTS 1
REPOSSESSION 1
RESTRAINING ORDER INFORMATION & SERVICE 6
SAFE SCHOOLS ACTIVITIES 1
SERVE SUBPOENA 7
SEX OFFENDER ADDRESS VERIFICATION 4
SEX OFFENSE ALL OTHERS 1
SHOTS FIRED - REPORTS (10-66) 2
SPOTS CHECKS 5
STALKING 2
SUSPICIOUS ACTIVITY 4
SUSPICIOUS ACTIVITY CDS RELATED (10-57) 2
SUSPICIOUS AUTO (10-41) 1
SUSPICIOUS PERSON (10-44) 5
THEFT ALL OTHERS 4
THREATS 9
TRAFFIC ENFORCE / MOTOR VEHICLE STOP 56
TRAFFIC HAZARD 1
TRESPASSING 10

TROOP G AUDIT <b>1</b>
VEHICLE OFF THE ROADWAY <b>7</b>
VIN VERIFICATION / INVESTIGATION <b>2</b>
VIOLATION OF FRO / TRO <b>2</b>
VIOLATION PROBATION / PAROLE <b>1</b>
WARRANTS <b>4</b>

**Grand TOTAL: 385**

In closing, it has been our pleasure to serve the residents of Stratford during the past year and we look forward to assisting you with your law enforcement requests in 2026.



Sergeant Garrett M. Rella  
Patrol Supervisor  
Troop F

# Stratford Hollow Fire Department

Charles Stinson III  
Chief

40 Hollow Road  
Stratford, NH 03590

Office & Fax 636-2375  
Home: 636-6207

To the Citizens of Stratford:

The department's fire call volume was higher this year than past year. Preparation still remains an important part of firefighting, resulting in behind-the-scenes work when the scanner is quiet and the trucks are at the stations. In addition to callouts, the crew keeps ready by servicing the equipment to keep it well maintained, doing training exercises, and checking drafting sites for usability—all this is unpaid hours. We also meet regularly to share new techniques and keep our firefighting knowledge up-to-date. I would like to express my appreciation to the crew for the volunteer time they put into keeping the equipment up and running so that we are ready for whatever we are called to.

The department has continued to apply for grants. As always the fire department is looking for new members to join the fire department. We as a community would welcome additional first responders. The fire department would **STRONGLY** encourage additional candidates from our towns people. The fire department will properly equip and train personal as needed. There is a job for everyone on an incident scene.

The department did 48 fire calls from January 1, 2025 to December 31, 2025.

Smoke Investigation – 1	Structure Fire - 3
Woods Fire – 1	Station Coverage - 5
Mutual Aid Structure Fire – 7	SOS Activation - 1
Motor Vehicle Accidents - 12	Trees on Lines -2
Snowmobile Accidents- 3	Wires Down- 1
Fire / Co Alarm – 6	Porch Slid off House- 1
Assist Ambulance – 4	Reported Plane Crash- 1

On behalf of all the firefighters, thank you for your support. If anyone is interested in becoming a member of the department, we'd love to bring you on board—call or stop in at the station to discuss what is involved in being a firefighter and in the hiring process. There is a job for everyone. We meet the first and third Tuesday of the month.

Town meeting day is a good time to check your batteries in your smoke detectors and carbon monoxide detectors; they do save lives.

Respectfully,



Charles Stinson III

# STRATFORD PUBLIC LIBRARY

## 2025

In 2025, the library welcomed a number of new patrons, including several families that have moved to town or to Bloomfield. Library activity saw 902 patron visits and 1366 circulated items.

**National Registry of Historic Places** — Thanks to the efforts of Paul Raffanello, the library building is now listed on the New Hampshire Registry of Historic Places. We would like to thank Paul for his hard work on this accomplishment. This will allow the town to apply for LCHIP grants in the future for possible building improvements.

**John H. Eldred Grant** — In the Fall, the library was invited to apply for a grant to aid in collection development and programming. We were awarded the grant in early 2025, and it paid for three Summer programs: Simon Brooks, storyteller, Wildlife Encounters Junior Zoo Keeper program, and a falcon program from Monadnock Falconry.

**Simon Brooks, storyteller Program** — had a great turnout of 33 people, the majority of which was the Stratford Public School summer school students. Simon told several stories based on myths, fables, and folk tales, with most originating in England, where Simon is from.

**Wildlife Encounters Program** — This program was as a great hit again, with the 39 people that attended, for there were ten animals brought for presentation, and some audience members got to hold them.

**Falcon Program Monadnock Falconry** — Monadnock Falconry came with three birds of prey, and the audience of 12 people got an up-close and personal interaction with the birds. This smaller audience allowed more people to hold the three birds: two red-tailed hawks and a kestrel. One of the hawks was allowed to fly to nearby trees and then would return to the trainer or audience member wearing a training glove with food.

**Appalachian Mountain Club Summer Programs** — Members for the Appalachian Mountain Club hosted weekly programs at the pavilion for the Summer School kids covering animal, ecology, and nature topics.

**Model Train Layout** — Paul the Train Guy continues to improve the model train layout. We also have been getting more railroad related artifacts and memorabilia in from locals and other visitors. In November, a Christmas train display was set up by Paul and was open on Saturdays in December.

**Online Catalog** — The entire library collection is now in the catalog, totaling more than 8300 titles, including all print materials and DVDs, which residents can access at <https://www.librarycat.org/lib/Stratfordpublic>.

**Downloadable Books** — Any patron with a library card can also access thousands of e-books and audiobooks online via New Hampshire Downloadable Books. These can be read on home computers, smartphones, and other devices after downloading at: <https://nh.overdrive.com/>.

**Ancestry.com** — We renewed our online subscription to this popular genealogy database, but it can only be used on one public computer in the library.

**Facebook and Website Updates** — New book and DVD titles, photos, news, and updates continued to be posted to the Facebook page, which can be found at [www.facebook.com/StratfordPublicLibraryNH](http://www.facebook.com/StratfordPublicLibraryNH). The library's website can be found at <http://stratfordnhlibrary.weebly.com>.

### **Library Director:**

Tom McCorkhill

### **Library Trustees:**

Dawn Hall  
Dana Cassell  
Wayne Hall

### **Library hours:**

Monday, Thursday and Friday: 9:00am to 4:00pm Phone: 603-922-9016  
Website: <http://stratfordnhlibrary.weebly.com>. Email: [library03590@gmail.com](mailto:library03590@gmail.com)

<b>STRATFORD PUBLIC LIBRARY 2025</b>			
<b>Checking Account</b>			
Opening balance as of January 1, 2025			\$8,328.74
<b>INCOME/DEPOSITS</b>			
Town Approp. 2024, deposited 2025	\$5,007.46		
Donations: overdue returns	\$8.00		
Interest Earned 2025	\$0.98		
2024 Petty Cash income, deposited 2025	\$147.00		
Town of Bloomfield contribution	\$200.00		
Town Approp. 2025, not deposited 'til Jan 2026: \$5,350.62			
Donation Leslie Oliver, rec'd 12/25, not dep 'til 1/26: \$150			
<b>EXPENSES</b>			
Expenditures - John H Eldred Jr Foundation Grant		\$3,683.63	
Expenditures - operating expenses		\$5,350.72	
Checking Account Balance as of December 31, 2025			\$4,657.83
Opening Petty Cash balance on January 1, 2025			\$143.00
Deposited in checking account May 2025: \$147.00			
Copies	\$5.00		
Faxes	\$13.00		
Used book sales	\$13.00		
Printouts	\$58.00		
Fines	\$4.00		
Cash donations	\$5.00		
Miscellaneous	\$110.00		
Petty Cash on Hand December 31, 2025			\$208.00
<b>Savings Account</b>			

Opening Balance as of 1/1/2025			\$2,338.15
Interest Earned	\$0.24		
Ending balance as of 12/31/2025			\$2,338.39
<b>INVESTMENTS - Edward Jones</b>			
Opening value as of 1/1/2025			\$35,616.47
Change in Value	\$6,145.28		
Closing value as of 12/31/2025			\$41,761.75
Prepared and submitted by Dana K. Cassell, Treasurer			

## **2025 ANNUAL REPORT**

### **STRATFORD CONSERVATION COMMISSION**

The Conservation Commission met 10 times throughout 2025, on the first Thursday of the month. Meetings were held at Fuller Town Hall and included additional site visits and special sessions as required. Accomplishments of the group in 2025 include the following:

- Continued advancement of Stratford's Natural Resources Inventory (NRI), moving the project from public outreach and concept development into formal implementation planning.
- Reviewed Natural Resource Inventories from other New Hampshire and regional towns to identify best practices, emphasizing clear, data-based information, user-friendly maps and visuals, and practical relevance for planning and land use decisions.
- Defined priorities and desired content for Stratford's NRI, including map layers, data sources, and presentation style suitable for public use and municipal planning.
- Developed and issued Requests for Qualifications (RFQs) and Requests for Proposals (RFPs) related to preparation of Stratford's NRI.
- Worked with Northeast Conservation Services to prepare a final NRI Request for Proposals document and distributed it to multiple qualified consultants.
- Conducted site visits to Town-owned land on Bog Road (Lot 232-010) to evaluate wildlife habitat, floodplain conditions, and conservation and public use considerations.
- Coordinated with the Select Board and Planning Board regarding conservation concerns, land use issues, and future management options for Town-owned properties.

The Commission looks forward to completing the Natural Resources Inventory in 2026 and continuing to support conservation, education, and responsible land use planning in Stratford.

**Community Clean Up Week will be May 3<sup>rd</sup> to May 9<sup>th</sup> with free day on Saturday May 9, 2026. There will be a Guided Walk on the weekend of the start and the weekend of the finish of Clean Up Week, stay tuned. Let's make 2026 our best year yet!**

#### Members:

Christopher Caron, Chairperson  
Chelsea Petereit, Secretary  
Jennifer Caron, Treasurer

Respectfully Submitted,  
Christopher Caron

# STRATFORD RECYCLE CENTER

1407 US Rte3  
North Stratford, NH 03590  
603-922-9063

**Manager:** Charles Goulet

**Attendants:** Ian Shannon  
Michael Tetreault  
Dan Cambrola

## Amount Recycled in 2025

NRRA	
*Environmental Impact	
Aluminum Cans	4,990 lbs
* You saved enough energy to run a TV for 289,420 hours!	
Electronics	4,902 lbs
* You saved enough energy to power 157 homes for 1 day!	
Steel Cans	4,290 lbs
*You saved enough energy to swap 149 incandescent light bulbs for LED's!	
Tires	225 lbs
* You saved 5 gallons of oil!	
AVRRDD	
Municipal Waste (MSW)	137.06 tons
Building Debris (C&D)	148.48 tons

## Avoided Emissions:

Recycling uses much less energy than making products from virgin resources, and using less energy means fewer greenhouse gases emitted into the atmosphere.

By recycling the materials above, you have avoided about 255,186 lbs. of carbon dioxide emissions. This is the equivalent of removing 26 **passenger cars** from the road for an entire year!

We had a good recycling year! Unfortunately, the market remains very low due to the economy and overseas demand, which makes shipping recyclables more challenging.

Thank you to the residents of Stratford for their continued commitment to recycling. We hope that next year the market will improve. A special thank you to my recycling attendants—Dan, Mike, and Ian—for keeping day-to-day operations running smoothly.

Respectfully submitted,

  
Charles Goulet

# **WATER-SEWER DEPARTMENT UPDATE**

## **2025**

Chief Operator: Brian Hays  
Back-up Operator: Chester Smart

The Town of Stratford made some changes in 2025. Most notably the hiring of a full time water and sewer operator. Some of the primary responsibilities for this position include:

- Operation of the potable water system. State issued license required.
- Operation of the wastewater system (sewer). State issued license required.
- Operation of the town's septic truck. This requires commercial driver's license and tank endorsement.
- Snow removal from and monitoring of the towns solar arrays located at town hall, the library, the transfer station, and the water reservoir.
- Collection of residential water use data for billing purposes.
- Being on call 24/7/365.

Thank you to Erik Lynch and Lynch LLC for safely and responsibly operating the water and sewer needs over the last few years. We look forward to continued cooperation.

Moving forward, the water and sewer departments will continue with infrastructure improvements, reliability improvements, and planning for phased replacement of obsolete equipment. We will continue to operate the town's septic pump truck in 2026. Please wait until after mud season before requesting pump outs. Nobody wants a septic truck stuck in their dooryard or worse.

The town will reach out to those residents on the water/sewer system who may have meter or other issues that result in a bad read. Be on the look out for a request to schedule a visit to check the meter and external touch pad on your home.

And as always, be vigilant. If you notice water where you haven't seen it before, please contact the water/sewer department.

Thank you,



Chief Water/Sewer Operator  
Town of Stratford NH

# **STRATFORD PLANNING BOARD**

## **TOWN REPORT**

**2025**

### **To the Residents of Stratford,**

The past year was an active and demanding one for the Planning Board. A significant portion of the Board's time was devoted to the review and approval process for the Kearsarge Energy Solar Site. This complex project required multiple public hearings and numerous meetings with the project designer to carefully address the Board's questions and concerns and to ensure a thorough and transparent process.

In addition to this major undertaking, the Board reviewed and approved a one-lot subdivision and completed a comprehensive review and update of its Board Procedures, strengthening internal operations and consistency.

The year also brought notable changes in Board membership. Michael Brauer resigned in the spring, and we were pleased to welcome Scott Dissler shortly thereafter as a new member. Following Town Meeting, Clayton Macdonald transitioned to a full Board member while continuing his role as secretary. In November, Clayton resigned to pursue other interests, and in December, Maryann Lister generously agreed to assume the secretary's responsibilities.

The Board extends its sincere appreciation to all current and departing members for their time, dedication, and service to the Town of Stratford.

**Respectively Submitted,  
The Planning Board**

## THE COHOS HISTORICAL SOCIETY

2025

The Cohos Historical Society had another very successful year. Our community events included a BBQ and cornhole tournament and Christmas on the common, which was a huge success with Santa coming into town on a locomotive. 2025 was a great year for us. We finished Phase 2 of the restoration of the Marion Blodgett Museum in Stratford Hollow which included securing the building from underneath, moisture mitigation, steeple and siding repair, poured concrete basement and walls and exterior painting. We have raised over \$19,000 for the restoration of the stained glass windows and custom storm windows for the Marion Blodgett museum. In 2026 we look forward to raising more money through grants to continue to restore more of the stained glass windows and to install a new furnace.

The past years appropriations donated to the historical society from the town of Stratford have significantly helped with applying for grants showing overwhelming town support and we sincerely thank you.

The Cohos Historical Society joins both New Hampshire and Vermont at the "bend in the river" to preserve our region's history. Our mission is to bring together our communities through educational speakers and community events. We believe that an understanding and respect of the past enhances our lives and builds stronger relationships for present and future generations

We hope to continue expanding our community events and look forward to 2026.

Sincerely,

Cohos Historical Society



Androscoggin Valley Hospital  
North Country Home Health & Hospice Agency  
Upper Connecticut Valley Hospital  
Weeks Medical Center



## 2025 Annual Report Town of Stratford

### Town Allocation Request: \$500

North Country Home Health & Hospice Agency (NCHHHA) is a 501(c)(3) nonprofit organization dedicated to delivering compassionate home health, hospice, and long-term care services throughout Coös and Grafton Counties. Serving nearly 76,000 residents across 2,705 square miles, our Mission is to improve lives by caring for patients and families as they navigate their healthcare journey at home. For many in our rural communities, we are more than a healthcare provider; we are a vital lifeline.

In 2025, we made 45,441 visits across our two counties and provided care for 1,999 patients. In 2025, for Stratford, we visited 42 patients 644 times for home health, hospice, and long-term care services. At the same time, the complexity of care has risen, with more patients facing higher-acuity conditions that require advanced clinical expertise. Despite rising costs and declining insurance reimbursements, NCHHHA remains committed to ensuring that no one in need is left without care, meeting individuals wherever they call home.

We offer a comprehensive range of services designed to support patients at every stage of their healthcare journey. Our skilled Home Health nursing, rehabilitation, and disease management services help individuals heal and recover in the comfort of their own homes, reducing hospital stays while keeping them close to the people they love. Our hospice care focuses on comfort, dignity, and compassion, providing comprehensive physical, emotional, and spiritual support for patients and their families during life's final chapter. In addition, our long-term care services assist with daily activities such as bathing, dressing, and meal preparation, empowering individuals to maintain independence and age safely in familiar surroundings.

Your support of NCHHHA extends far beyond the patients we serve; it strengthens the entire community. Every home we visit in Stratford represents a neighbor cared for, a family supported, and a community uplifted. By ensuring access to these essential services, you help create a healthier, more resilient town where people of all ages can thrive. Investing in NCHHHA is an investment in the well-being and independence of your friends, family, and neighbors.

The steadfast partnership between NCHHHA and Stratford is vital to addressing the unique challenges of rural healthcare. Together, we can meet the growing demand for home-based care, adapt to changing needs, and continue to provide services that foster independence and dignity for all. Your unwavering support ensures that no one is left behind and that compassionate, high-quality care remains accessible for years to come.

For more information, please visit [www.nchhha.org](http://www.nchhha.org) or contact Ren Anderson directly at (603) 444-8399. Thank you for partnering with us to improve lives across the North Country.

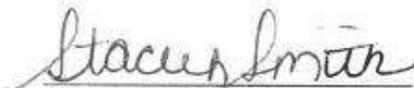
December 3, 2025

Board of Selectmen  
Town of Stratford  
PO Box 366  
Stratford, NH 03590

To Whom It May Concern:

We are very appreciative of the financial support the Town of Stratford has given us over the years. I would like to request that the appropriation amount of \$1200.00 for Mental Health and Vershire, be sent to Northern Human Services at 55 Colby Street, Colebrook, NH 03576. As always, if you have any questions about our programs and/or services, please feel free to call me anytime.

Sincerely,



Stacey Smith  
Director of Behavioral Health  
55 Colby Street  
Colebrook, NH 03576  
603-237-4955



Lynn Johnson  
Director of Developmental Services  
24 Depot Street  
Colebrook, NH 03576  
603-237-5721



September 15, 2025

Town of Stratford  
ATTN: Board of Selectmen  
Fuller Town Hall  
1956 US Route 3  
Stratford, NH 03590

Dear Selectmen,

I hope this letter finds you well. Please find our FY26 request for a municipal donation of \$1,655.00 from the town of Stratford and an explanation of how the agency uses funds received from municipalities.

We currently request donations under one application for Tri-County Community Action Program, Inc., according to a formula based on the per capita per municipality rate. The request supports all of the programs we offer in a municipality. In the town of Stratford, those programs are Fuel and Energy Assistance, Housing Stability Services, Transportation Services, Weatherization, Guardianship Services, Community Action Resource Coordinator, Free Diaper Distribution Program, USDA TEFAP Food Distribution to pantries, and 211 Homeless Call Response. Our goal in this methodology is to streamline our requests and provide all the municipalities we serve with a standard formula that is consistent, fair, and equitable and supports all the services we provide in that community. Please note that the amount we ask for under this formula is based on the 2020 census and will not change until the next census of 2030.

Municipal funds are a critical form of support for Tri-County Community Action Program and the many services we provide. Our federal and state grants require that we contribute a percentage of cash funds to a project, also known as a "match." The match required may be anywhere from 20% to 50% of a total grant award. The rules regarding what funds may be used as a match are stringent, and they often must come from unrestricted dollars. The agency simply is not eligible to receive federal and state grant funds and put them to work in our communities without unrestricted dollars to serve as a match. Municipal funds are what we count on to meet match dollar requirements and fill funding gaps for services.

Historically, Stratford has been very supportive of Tri-County Community Action Program and the services we provide. We are grateful for your support. Our staff and I look forward to the opportunity to answer questions you may have regarding our request and the services we provide to residents of Stratford County.

Thank you for considering our application.

All the best,

Jeanne Robillard, CEO  
Tri-County Community Action Program, Inc.  
30 Exchange Street, Berlin NH 03570  
603-752-7001 [www.tccap.org](http://www.tccap.org)

*Tri-County Community Action Program provides opportunities to strengthen communities by improving the lives of low to moderate income families and individuals.*



## North Country Missions

### Colebrook Area Food Pantry – Community Meals

16 Hill Avenue – PO Box 459 Colebrook NH 03576

colebrookfoodpantry@gmail.com – www.colebrookfoodpantry.com

September 12, 2025

Select Board Members  
Town of Stratford  
Fuller Town Hall  
P.O. Box 366  
Stratford, NH 03590

Dear Select Board Members:

We at North Country Missions; a local non-profit that operates the Colebrook Area Food Pantry and Community Meals Soup Kitchen. We are pleased to serve the residents of Stratford and the surrounding community by providing emergency food assistance to those in the most need. We currently have 358 clients that make up 178 families that we serve throughout the whole North Country, **28 individuals that make up 14 families are from Stratford**. Every household receives food every two weeks on Tuesday or Thursday. In 2024 we handed out 31,000 pounds of food to families throughout the North Country. In March of this year, we were able to purchase the property at 16 Hill Avenue in Colebrook to ensure a permanent location where we will be able to serve the North Country.

This year again we are planning our Free Community Thanksgiving Dinner on Thanksgiving Day at Monadnock Congregational Church starting at 2pm. Last year, the Thanksgiving Dinner served 120 meals, and we expect this year to serve even more!

With the help of our partners at Tri-Cap, USDA, and the NH Food Bank, we serve 13 towns in Coos, Essex, and Oxford Counties. Due to our experienced increased demand for food assistance this year we are requesting \$500.00 donation for the support of the Colebrook Area Food Pantry. We truly thank you for the support you have given us in previous years.

Thank you for your continued support in 2025.

Dean Woodard-Neary,  
Executive Director,  
North Country Missions

Pastor Frank T. Sawicki,  
President,  
North Country Missions



96 Main Street  
Colebrook, NH 03576  
Phone: 603-237-5891

Email: [helpinghandsnorthinc@gmail.com](mailto:helpinghandsnorthinc@gmail.com)  
Website: [www.helpinghands](http://www.helpinghands)

Town of Stratford  
Office of Selectmen  
North Stratford, NH 03590

February 12, 2026

Dear Selectmen:

We would like to request a \$1,000.00 contribution to our organization for the year of 2025 to help defray the costs of providing emergency clothing and feeding of those in need in our community. The nature of the operation and the reason for the request is outlined below:

Helping Hands North, Inc. is a not-for-profit organization that helps feed and clothe people in our community and surrounding communities. Our mission is a coordinated community effort to provide immediate relief to reduce the level of distress for families in our great community. In NH we serve Colebrook, Clarksville, Errol, Pittsburg, Stewartstown, Stratford, Columbia and Groveton.

With your support we will be able to continue our mission of helping as many individuals and families as we can. We thank you for sharing in our very important endeavor.

Please feel free to contact me at (603) 237-5891 with any questions you may have.

Regards,

*Frances Sytek*  
Frances Sytek, President  
Helping Hands North, Inc.

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Helping Hands North, Inc. has been determined to be an organization described in section 501(c)(3) of the Internal Revenue Code, as a publicly supported charity. Contributions are tax deductible under section 170 (b) (1) (A) (vi). Helping Hands North, Inc. is also qualified to receive tax-deductible bequests, devises, transfers or gifts under section 2055, 2106 or 2522 of the Code.

## **ST PAUL'S BACKPACK PROGRAM**

St Paul's Backpack Program exists to improve the health and bolster the academic success and life outcomes of the children enrolled at Lancaster Elementary School, Whitefield Elementary School, Groveton Elementary School, Stratford Public School, Stark Village School and the Heartwood School. We strive to provide consistent, nourishing meals to students who may otherwise go hungry outside of school.

St Paul's Backpack Program provides a bag of nonperishable food to nourish eligible children over the weekend (breakfast and lunch) during the school year, as well as extra food during school vacations. This program reduces food insecurity and boosts academic success by keeping children fed and ready to learn.

Our very dedicated group of volunteers work together regularly to pack and distribute the meals. We are currently packing 122 bags per week, providing food for 260 children. This food provides 1,040 meals per week and 38,480 meals during the school year.

We continuously seek and apply for grants to help support this program. We have been successful in our application to the Tillotson Fund each year. We also receive very generous donations from individuals within the community as well as local organizations.

We would like to sincerely thank all the voters for their continued support.



August 20, 2025

Maryann Lister  
Town of Stratford  
PO Box 366  
Stratford, NH 03590-0366



**BOARD of DIRECTORS**

**Evelyn Aissa**  
CO-CHAIR  
Partnership for the  
Future of Learning

**Paul Chant, Esq.**  
CO-CHAIR  
Cooper Cargill Chant

**Kathleen Thomas**  
VICE CHAIR  
Hampton, NH

**Tom Stevens**  
TREASURER  
Manchester, NH

**Sue Chollet**  
SECRETARY  
Peterborough, NH

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**Charles T. Cappetta, MD**  
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**Sabrina Dunlap, Esq.**  
Anthem BCBS

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**Marcia J. Kelly**  
Dartmouth

**Malcolm Perry**  
Derry Medical Center

**Brian M. Quirk, Esq.**  
Shaheen Gordon

**Chief Paul Smith**  
Littleton Police Dept.

**Patricia Stolte**  
Gorham, NH

**Marcia R. Sink**  
PRESIDENT & CEO

Dear Selectmen,

I am writing to respectfully request that the Town of Stratford include support for Court Appointed Special Advocates (CASA) of New Hampshire in its upcoming annual budget. As you may know, CASA of NH recruits, trains and supports volunteers who advocate on behalf of abused and neglected children throughout the state – including children in your own community.

When a child enters the court system due to abuse or neglect, a CASA volunteer becomes a consistent, caring presence – **amplifying that child’s voice, ensuring their needs are heard, and helping them find a safe, permanent home where they can heal and thrive.** In a system overwhelmed and understaffed, CASA volunteers are often the **one constant in a child’s life.**

To illustrate CASA’s impact, I want to share the words of a young woman who had a CASA volunteer advocate as a child:

*My CASA volunteer was the only adult who didn’t give up on me. She showed up to every hearing, every school meeting, and just listened when no one else would. Because of her, I finished high school, stayed out of trouble, and believed I mattered. I wouldn’t be where I am today without her.*

— Former CASA Youth

In the past year alone, CASA of NH has served more than 1,500 children statewide, with 74 children from Coos County. Unfortunately, CASA of NH had to refuse 30 children from Coos County due to not having a trained advocate available. Community support is essential for CASA of NH to be able to meet the need for more volunteers.

A contribution of \$500 from Stratford would help CASA serve children in your area. It would also send a powerful message: that your town stands up for its most vulnerable residents.

Thank you for your consideration of this request. Please don’t hesitate to reach out if you would like more information about CASA of NH’s work in your community. If you have any questions regarding this request, or require additional materials, please contact Tarah Bergeron at [tbergeron@casanh.org](mailto:tbergeron@casanh.org)

With my deepest appreciation,

*Marcia Sink*

Marcia R. Sink  
President and CEO

Stratford Old Home Day  
14 Pine Road  
Stratford NH 03590

Town of Stratford  
Office of Selectmen  
PO Box 366  
Stratford NH 03590

Dear Selectmen,

We would greatly appreciate it if you would put this letter on the Town Warrant. We are requesting the usual \$250.00.

Our fundraising suppers continue on a regular basis. We will soon start planning for our Old Home Day celebration.

Also Kimball Hall is available for rental for Birthday parties, Funeral Luncheons, Baby Showers, Holiday Celebrations and Wedding Showers.

Thank You in advance for your consideration and time.

Thank You Old Home Day, Inc.



Tracy Kostka, President



## Annual Update 2025

North Country Council (NCC) is one of nine Regional Planning Commissions in New Hampshire, serving 50 municipalities and 25 unincorporated areas across the state's northern third. Established under RSA 36:46, NCC supports local governments through coordinated planning in land use, transportation, economic development, mapping, data analysis, grant support, and project management. In addition, NCC staff collaborated with peer RPCs through the NH Association of Regional Planning Commissions, supported statewide professional conferences and news articles, responded to 4 developments of regional impacts, participated in the Statewide Comprehensive Outdoor Recreation Management Plan update, and coordinated a bulk purchase of Planning and Land Use Regulation books for municipalities, saving an estimated \$115 per book.

### Transportation

Council staff completed 145 traffic counts in coordination with NHDOT and responded to additional community-requested locations, providing tailored data to support local decision-making. NCC adopted a Regional Safety Action Plan, qualifying communities for federal transportation safety implementation funding and launched a Traffic Calming Supply Library using AARP Community Challenge Grant funds, enabling communities to pilot DOT-compliant traffic-calming strategies. The Council supported two Regional Coordinating Councils (Carroll County – 8 meetings; Grafton County – 7 meetings) and hosted 5 Transportation Advisory Committee meetings. It also participated in statewide transportation initiatives, including the Complete Streets Advisory Committee and NHDOT's Week Without Driving campaign. NCC staff supported Regional Project Development for the Ten-Year Plan, attending 5 GACIT Hearings.

### Community & Economic Development

With funding support from NH Housing, NCC advanced regional housing and workforce initiatives, convening seven employer workshops and conducting 80+ hours of outreach. Staff developed a Housing Toolkit to help employers address workforce housing challenges. NCC continued to support communities awarded InvestNH Housing Opportunity Planning (HOP) Grants, assisting with housing needs assessments, public engagement, and regulatory updates. Council staff provided local planning services—including master plan updates, land use board support, and regulation amendments—available to all member communities, with expanded services offered on a contract basis.

The CEDS was updated to include an industry supplement, and the webpages were refreshed.

The Council continued to assist communities, the State of NH Bureau of Economic Affairs (BEA) & Northern Border Regional Commission (NBRC) by providing technical assistance and pre-application coaching to over 20 entities pursuing NBRC funding, with approximately 50% securing funding.

### Mapping & Data Analysis

NCC developed and analyzed regional surveys, including the Regional Plan Survey and Regional Transportation Safety Survey, and provided updated community data snapshots covering demographics, housing, and affordability. Staff delivered GIS mapping and data services to support local planning and grant applications, and maintained two regional ArcGIS Online Hubs focused on funding opportunities and climate resiliency.

### Membership in Action

Municipal dues directly support planning assistance, technical expertise, and data resources provided by NCC. Council staff worked alongside municipal boards, staff, and community partners across the region, helping communities address challenges, plan for the future, and leverage additional funding—delivering a clear return on member investment. As we move into 2026, NCC remains committed to serving as a reliable partner to North Country communities. Whether your municipality is updating a master plan, pursuing grants, planning transportation improvements, or addressing environmental or housing needs, Council staff are here to help. We encourage all member communities to connect with us in the coming year to explore how our services can support local goals.

Selectmen of the Town of Stratford,

Thank you for the opportunity to update the people of Stratford on the work of the Legislature in Concord. It is my honor to represent the people of District 1 in the State Senate, and keep you all up to date in an important aspect of my duties as your State Senator.

More housing is a must and I am pushing for opportunities for New Hampshire to build additional housing projects. This will also help reduce the strain of the housing crisis and drive down property taxes.

Having access to healthcare is also a very important issue. In the North Country, there are only so many options that we have now. I want every constituent of mine to be able to get the care they need regardless of where they live.

Preserving the natural beauty of the North Country is another important part of my job. I will ensure our trails are properly taken care of and protect our tourism industries.

These are some of the many issues we will tackle in the current legislative session. I look forward to hearing from my constituents about their priorities at the State House. Please feel free to contact me at 603-271-8567 or email me at [David.Rochefort@gc.nh.gov](mailto:David.Rochefort@gc.nh.gov)

Sincerely,

Senator David Rochefort (Senate District 1)

# *Headwaters Local River Subcommittee*

## **of the Connecticut River Joint Commissions**

New Hampshire - Pittsburg, Clarksville, Stewartstown, Colebrook, Columbia, Stratford, Northumberland  
Vermont - Canaan (Beecher Falls), Lemington, Bloomfield, Brunswick, Maidstone

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### ***Connecticut River – Headwaters Local River Subcommittee – Annual Report 2025***

The Headwaters Subcommittee of the Connecticut River Joint Commissions (CRJC) meets quarterly and consists of up to two volunteers nominated by riverfront municipalities, with allowance for alternates. Throughout 2025, the Subcommittee has maintained a hybrid meeting format where a quorum of participating municipalities is required to be present in person. Current members of Vermont are Tom Caron from Canaan, with openings in Lemington, Bloomfield, Brunswick, and Maidstone. Current members of New Hampshire are Kevin McKinnon from Colebrook, Ed Mellett and Dale Covey from Northumberland, Jennifer Caron from Stratford, and openings in Pittsburg, Clarksville, Columbia, and Stewartstown. Those with only one representative have an opening for a second volunteer. During 2025, Tom Caron served as chair. Meetings and events are open to the public.

Headwaters is one of the five subcommittees a part of the CRJC since 1989. The Subcommittees provide a local voice to help steward the resources on or affecting the Connecticut River, particularly on topics related to the maintenance of good water quality, wildlife habitat, and appropriate development. Specific responsibilities include providing feedback on proposed permits and plans to NH Department of Environmental Services, VT Agency of Natural Resources, and municipalities. In addition, CRJC is responsible for maintaining a bi-state watershed plan.

During 2025, Headwaters engaged on several issues. Permits reviewed include a Pittsburg Shoreland Permit and a Shoreland Impact Permit, A Clarksville Wetland and Shoreland Permit, and a Maidstone Shoreland Protection Permit Application.

In 2026, Headwaters will continue their activities in management, outreach, and learning for the Connecticut River. Headwaters welcomes local participation in permit reviews, educational events, watershed planning, and water quality monitoring. If you are interested to learn more, please contact us at [info@crjc.org](mailto:info@crjc.org).



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Connecticut River Joint Commissions

<https://www.crjc.org/>



STATE OF NEW HAMPSHIRE  
Executive Council

JOSEPH D. KENNEY  
EXECUTIVE COUNCILOR  
DISTRICT ONE



STATE HOUSE ROOM 207  
107 NORTH MAIN STREET  
CONCORD, NH 03301  
(603) 271-3632

In the Year of 2025, the hot topics continue to be housing, workforce, and childcare. The First Phase of the Veterans Campus was completed in Franklin, the Laconia State Property is going through its purchase and sale final review process, the fish hatchery project in New Hampton is ongoing, the Raymond S. Burton Training Facility expansion project in Bethlehem is nearly completed, the new District Court House in Rochester broke ground and the new 911 Facility in Laconia also broke ground. The General Sullivan Bridge demolition project in Dover and Newington was approved to knock down the bridge.

This Councilor has been an advocate for Rural Health Funding coming from Washington, DC and conducted 5 round-table discussions about rural health topics within his District. The State was awarded \$204 million for Rural Health Funding in its first year and a GO-NORTH Committee has been formed to oversee and implement it.

Between January to December 2025, the Executive Council confirmed 1 Supreme Court Justice, 1 Commissioner of Education, and 1 Commissioner of Corrections.

The total contract items reviewed by the Executive Council were approximately 2,473 to include 16 late items over the course of 24 meetings. Of the 168 confirmations of board and commission positions, 28 were from District 1. On July 30<sup>th</sup>, District 1 hosted an on-the-road meeting at the Ridge Runners Club House in Pittsburg, NH. The Governor and Council toured Murphy's Dam, conducted an OHRV tour, and travelled to the US Customs Station in Pittsburg, NH.

This Councilor's priorities will continue to be economic development, rural and mental health services, childcare and housing. Transportation is an important topic for my District, and the State overall has been confronted with financial constraints with our infrastructure and road projects. The Tram at Franconia State Park has been shut down for the next two years, a new Tram will be built. Mustard and Ketchup cars have been retired.

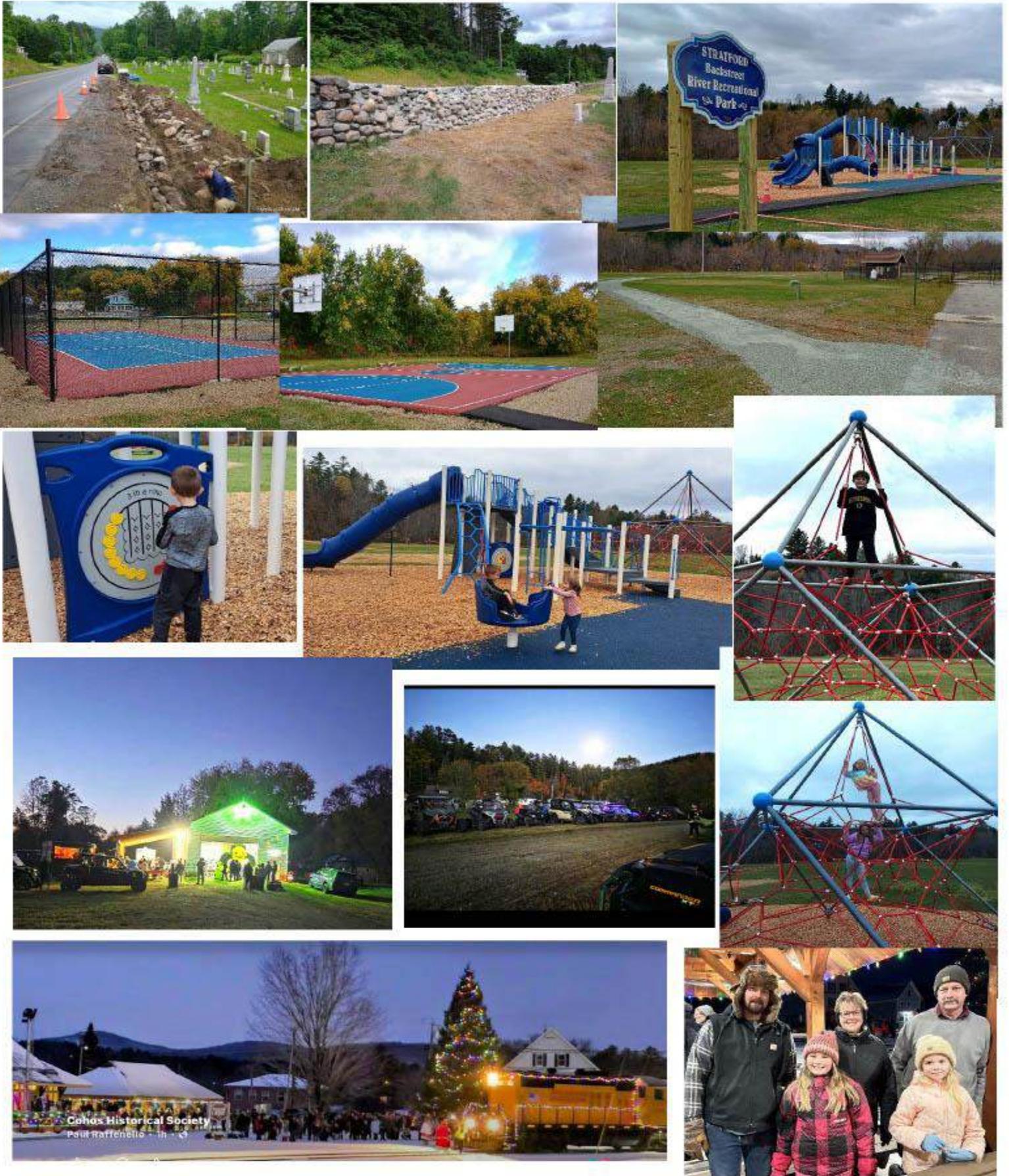
The Governor and Council are always looking for volunteers to serve on the dozens of state boards and commissions. If you are interested, please send your resume to Governor Kelly Ayotte, State House, 107 North Main Street, Concord, NH 03301; attention to Director of Appointments/Liaison or call at (603) 271-2121. A complete list of all state boards and commissions are available at the NH Secretary of State website: <https://media.sos.nh.gov/govcouncil/WORKING%20REDBOOK.pdf>

My office is open to requests for state constitutions, tourist maps, consumer handbooks, etc. I periodically email my weekly schedule and Wrap Up Newsletter. If you would like to be included on this list, contact me at [joseph.d.kenney@nh.gov](mailto:joseph.d.kenney@nh.gov). I also have an internship program for college students. My office number is (603) 271-3632. I am always available to old and new friends. Please stay in touch.

Serving you,

Executive Councilor  
Joe Kenney

# STRATFORD MEMORIES 2025



# SCHOOL MEMORIES 2025



**ANNUAL REPORT**

**OF THE**

**SCHOOL DISTRICT**

**OF THE TOWN OF**

**STRATFORD, NEW HAMPSHIRE**

**FOR FISCAL YEAR ENDING**

**JUNE 30, 2025**

# ANNUAL SCHOOL REPORT SCHOOL DISTRICT OF STRATFORD, NH

## ORGANIZATION/ADMINISTRATION

### School Board

James Kennett  
Vice Chair

Nicole King  
Chairperson

Jenny Caron

### Superintendent of Schools

Annie Azarloza, 603-636-1437

Patty Brown (Designated), Business Administrator

Michelle Mason, Student Services Administrator

Lisa McCarthy, Student Services Administrative Assistant

Alex Baker, Director of Technology

Jo Robinson, Administrative Assistant

Lisa Blodgett, Payroll & Human Resource

Tiffany Griffin, Accounts Payable/Grants

### Principal

Allison Noel

Lori Kennett - Administrative Assistant

### Treasurer

Vacant

### Moderator

Vacant

### Clerk

Jennifer Caron

**STRATFORD SCHOOL DISTRICT**  
**BALANCE SHEET**  
**JUNE 30, 2025**

<b>ASSETS</b>	<b>GENERAL</b>	<b>FOOD SERVICE</b>	<b>ALL OTHER</b>	<b>CAPITAL PROJECTS</b>	<b>TRUST FUNDS</b>
<b>Current Assets</b>					
CASH	259,070.35				1,007,828.06
INVESTMENTS					
ASSESSMENTS RECEIVABLE					
INTERFUND RECEIVABLE	13,018.93	5,713.79	18,371.83		
INTERGOV'T RECEIVABLE					
OTHER RECEIVABLES					
OTHER CURRENT ASSETS					
<b>Total Current Assets</b>	272,089.28	5,713.79	18,371.83	0.00	1,007,828.06
<b>LIABILITY &amp; FUND EQUITY</b>					
<b>Current Liabilities</b>					
INTERFUND PAYABLES	-21,275.38	5,621.40	15,653.98		
INTERGOV'T PAYABLES					
OTHER PAYABLES					
CONTRACTS PAYABLE					
PAYROLL DEDUCTIONS					
DEFERRED REVENUES		92.39	2,717.85		
OTHER CURRENT LIABILITIES					
<b>Total Liabilities</b>	-21,275.38	5,713.79	18,371.83	0.00	0.00
<b>FUND EQUITY</b>					
UNASSIGNED FUND BALANCE RETAINED	74,837.45				
RESERVE FOR AMOUNTS VOTED					
RESERVE FOR CONTINUING APPROPRIATIONS					1,007,828.06
UNRESERVED FUND BALANCE	218,527.21				
<b>Total Fund Equity</b>	293,364.66	0.00	0.00	0.00	1,007,828.06
<b>TOTAL LIABILITY &amp; FUND EQUITY</b>	<b>272,089.28</b>	<b>5,713.79</b>	<b>18,371.83</b>	<b>0.00</b>	<b>1,007,828.06</b>

**STRATFORD SCHOOL DISTRICT  
GENERAL FUND STATEMENT OF EXPENDITURES  
FOR FISCAL YEAR ENDED JUNE 30, 2025**

<b>Instruction</b>	<b>SALARIES</b>	<b>BENEFITS</b>	<b>PURCHASED SERVICES</b>	<b>SUPPLIES</b>	<b>PROPERTY</b>	<b>OTHER</b>	<b>TOTAL</b>
REGULAR PROGRAMS	465,692.71	185,686.61	442,915.57	14,808.18	661.88	801.00	1,110,565.95
SPECIAL PROGRAMS	107,820.40	34,572.24	123,949.95	888.85			267,231.44
VOCATIONAL PROGRAMS							-
OTHER INSTRUCTIONAL PROGRAMS	1,490.00	367.95		121.42	258.21		2,237.58
<b>Support Services</b>							
STUDENT	89,348.16	60,928.19	25,316.04	869.98		195.60	176,657.97
INSTRUCTIONAL STAFF	24,374.89	17,592.30	5,432.02	396.80			47,796.01
GENERAL ADMINISTRATION	4,130.00	423.67	196,772.45			3,097.26	204,423.38
SCHOOL ADMINISTRATION	132,606.94	42,023.93	37,999.16	19,387.62		4,131.42	236,149.07
OPERATION/MAINTENANCE	72,413.07	30,832.38	70,314.42	71,343.32			244,903.19
STUDENT TRANSPORTATION			65,054.27				65,054.27
DEBT SERVICE-PRINCIPAL							-
DEBT SERVICE-INTEREST							-
<b>District Expenditures</b>							
FACILITIES ACQUISITION & CONST.							-
<b>Fund Transfers</b>							
TRANSFER TO TRUST FUNDS						125,000.00	125,000.00
TRANSFER TO FOOD SERVICE						32,288.92	32,288.92
INTERGOVERNMENTAL AGENCY							-
<b>TOTAL EXPENDITURES</b>	<b>897,876.17</b>	<b>372,427.27</b>	<b>967,753.88</b>	<b>107,816.17</b>	<b>920.09</b>	<b>165,514.20</b>	<b>2,512,307.78</b>

**STRATFORD SCHOOL DISTRICT**

**STATEMENT OF REVENUES**

**For Fiscal Year Ending June 30, 2025**

	<b>GENERAL</b>	<b>FOOD SERVICE</b>	<b>ALL OTHER</b>	<b>TRUST FUNDS</b>
<b>LOCAL REVENUE:</b>				
DISTRICT ASSESSMENT	1,379,006.00			
TUITION, LEA WITHIN NH				
TUITION, LEA OUTSIDE NH	146,307.00			
EARNINGS ON INVESTMENT	12,488.93			40,579.72
FOOD SERVICE SALES		927.75		
OTHER LOCAL REVENUE	18,648.14		1,862.05	
<b>TOTAL LOCAL</b>	<b>1,556,450.07</b>	<b>927.75</b>	<b>1,862.05</b>	<b>40,579.72</b>
<b>STATE REVENUE:</b>				
ADEQUACY AID (GRANT)	926,134.36			
ADEQUACY AID (STATE TAX)	117,743.00			
OTHER STATE AID				
CHILD NUTRITION		517.83		
OTHER RESTRICTED STATE AID			25,549.31	
<b>TOTAL STATE</b>	<b>1,043,877.36</b>	<b>517.83</b>	<b>25,549.31</b>	<b>-</b>
<b>FEDERAL REVENUE:</b>				
TITLE I			100,667.31	
OTHER REST. FED. AID THRU STATE			56,726.91	
CHILD NUTRITION		40,888.15		
DISABILITIES PROGRAMS			37,708.52	
MEDICAID DISTRIBUTIONS	15,118.75			
OTHER FEDERAL FUNDS			100,166.49	
FEDERAL FOREST LAND				
<b>TOTAL FEDERAL</b>	<b>15,118.75</b>	<b>40,888.15</b>	<b>295,269.23</b>	<b>-</b>
<b>INTERFUND TRANSFER</b>				
TRANSFER FROM GENERAL FUND		32,288.92		125,000.00
TRANSFER FROM SPEC REV FUND				
<b>TRANSFERS FROM TRUST FUNDS</b>				
FROM OTHER EXPENDABLE TRUSTS				
<b>TOTAL REVENUE</b>	<b>2,615,446.18</b>	<b>74,622.65</b>	<b>322,680.59</b>	<b>165,579.72</b>

**ACTUAL EXPENDITURES FOR SPECIAL EDUCATION  
PROGRAMS & SERVICES**

	<u>2020-2021</u>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>
<b>EXPENDITURES: 1200, 1210, 2160, 2420, 2722</b>	566,957.05	412,469.29	199,417.90	348,579.99	322,680.59
<b>REVENUES:</b>					
Individuals with Disabilities Act (94-142):	31,532.25	31,412.29	36,282.53	43,871.04	37,708.52
Medicaid Funds:	571.94	31.40	573.75	7,256.44	15,118.75
Adequacy Allocation:	50,511.14	49,374.86	50,411.75	53,023.53	50,571.33
<b>TOTAL REVENUES:</b>	82,615.33	88,147.67	87,268.03	104,151.01	103,398.60
<b>NET SPECIAL EDUCATION COST:</b>	<b>484,341.72</b>	<b>324,321.62</b>	<b>112,149.87</b>	<b>244,428.98</b>	<b>219,281.99</b>

**Stratford School District**  
**Trust Fund Reconciliation**  
**June 30, 2025**

	<b>Beg Bal</b>	<b>Interest</b>	<b>Additions</b>	<b>Vithdrawal</b>	<b>End Balance</b>
<b>Maintenance Trust Fund</b>					
Facility Maintenance	356,402.00	17,187.95	-	-	373,589.95
District Capital Reserve Fund	58,396.11	2,816.22	-	-	61,212.33
<b>Total Maintenance</b>	<b>414,798.11</b>	<b>20,004.17</b>	<b>-</b>	<b>-</b>	<b>434,802.28</b>
<b>Special Education Fund</b>					
	281,988.14	13,568.81	50,000.00	-	345,556.95
<b>Total Special Education</b>					<b>345,556.95</b>
<b>HS Tuition Trust Fund</b>					
	77,865.40	3,755.14	75,000.00	-	156,620.54
<b>Total Tuition</b>					<b>156,620.54</b>
<b>Technology Trust Fund</b>					
	67,596.69	3,251.60	-	-	70,848.29
<b>Total Tuition</b>					<b>70,848.29</b>
	<b>\$842,248.34</b>	<b>\$40,579.72</b>	<b>\$125,000.00</b>	<b>\$0.00</b>	<b>\$1,007,828.06</b>

STRATFORD SCHOOL DISTRICT

ANNUAL MEETING MINUTES

MARCH 12, 2025

The following School District Officials were in attendance at the March 12<sup>th</sup> 2025 Annual School Meeting.

**Supervisors of the check list:**

Molly Carr  
Sarah Kennett  
Lorraine Bacon

**School Clerk:**

Jennifer Caron

**Moderator:**

Clayton Macdonald

Moderator Clayton Macdonald called the meeting to order at 5:35 PM.

Moderator Macdonald discussed expectations of the meeting and asked that we stand for the pledge of allegiance.

Moderator Macdonald then reviewed the results of the Elections from Article 1 at the Stratford Town Hall.

**Article 01:** To hear reports of agents, auditors, committees or officers heretofore chosen and pass any vote relating thereto. Moderator asked for a motion to open for discussion. Rene Routhier made a motion, Wayne Halle Seconded.

Alison Noel-Principal, utilized this time to give an in depth power point presentation. She reflected that she and the board heard the taxpayers at the 2024 Annual Meeting's strong desire to find a method to fully utilize the building. She and her colleagues have spent the last year researching ways to do that. They are currently exploring a number of options. One of the major options discussed was the collaboration with an Early Childhood Program opening up an infant to toddler program that would be offered in the building. They have already begun discussion with the State and Private Day Care and if they were to implement such a program it would be the very first of its kind.

Alison also went on to cover some of the opportunities and programs that the school is offering at this time to its students. Some of which include, field trips that are grant funded, having programs like AMC, MWOBS, artist in residence and more come to the school to work with the children. She talked about the many grant venues they are exploring including the application for a 500,000 dollar opioid grant. She reinforced her understanding that the school is "The Pride of the Community" and she is passionate to keep the pride alive and stated that at this moment we have a 100 percent retention rate of all staff.

Moderator Macdonald asked if there was any further discussion, Tim Brooks took the time to thanks the Board and Alison for all they do.

Rene Routhier made a motion to accept article 01 as is. Wayne Hall Seconded. All in favor. No opposed.

**Article 02:** To Set the Salaries of School District Officials:

School Board Members:	3@ 800.00 each	\$2,400
Treasurer:	\$850.00	
Clerk	\$55.00	
Moderator	\$55.00	
Supervisors of the Checklist	3@ 25.00 each	\$75.00
Board Secretary	\$60.00/Meeting	\$720.00

School Board Recommends 3-0

Motion to approve the article as written was made by Wayne Hall and seconded by Rene Routhier. No discussion. All in favor. No opposed.

**Article 03:** Operating Budget: To see if the School District will vote to raise and appropriate the amount of \$2,854,537 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the district. This article does not include appropriations contained in special or individual articles addressed separately.

Majority vote is required and School Board Recommends 3-0.

Motion to Pass Article, as written, made by Tim Brooks. Seconded, by James Kennett. Discussion on the article Tim Brooks expressed that the board knows the number is high but when it came to the moment of finalizing the budget for the year, the board felt that to keep the kids education first and at the top of priorities this was the “tightest” we could get the budget for the year. “This is the best budget we can do to offer our kids what is best with what we have.”

All in favor. Opposed None.

**Article 04:** Collective Bargaining Agreement – STA Health Insurance Modification: To see if the school district will vote to approve the cost items included in the Collective Bargaining Agreement (CBA) modification reached between the Stratford School Board and the Stratford Teachers’ Association to the 2023-2027 CBA which calls for the following increases in salary and insurance benefits to the amount previously approved by voters, at the current staffing levels:

YEAR ESTIMATED INCREASE

2025-2026 \$10,919 Over the 2024-2025 appropriation (90% District 10% Employee)

2026-2027 \$7,657 Over the 2025-2026 appropriation (87% District 13% Employee)

Wayne Hall made a motion to pass the article as written, Seconded by Wendy McMann. Discussion, Robin Scott asked in this was on top on the \$18.65, it was clarified by the board that this is included.

All in favor. None Opposed

**Article 05:** Special Meeting Shall the school district, if WARRANT ARTICLE 04 is defeated, authorize the governing body to call one special meeting, at its option, to address WARRANT ARTICLE 04 cost items only? (Majority Vote)

Tim Brooks makes a motion to pass over Article 05 due to Article 04 passing. Seconded by James Kennett.

All in favor. None Opposed.

**Article 06:** To transact any other business, that may lawfully come before said meeting. Discussion: Tim Brooks speaking as a citizen and not a board member in this moment took the time to thank the Board for all they do. He mentioned that education goes far beyond academics and it brings him great joy to see the kids enjoying the school property both inside and out up on the hill out of harm's way.

He also expressed the potential development of a committee that works with GHS to see exactly what our kids are getting, a "report card" of the what the kids receive for the taxpayers to see and understand. Tim stated should this move forward, he would like to Chair that Committee.

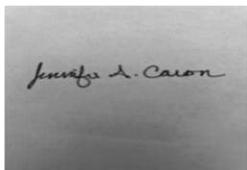
Rene Routhier stated that for the large amount of "uproar" taxpayers had over there bill it was disappointing to see so very few taxpayers attend the meeting.

With no more discussion Moderator Macdonald asked for a motion to adjourn. Rene Routhier made the Motion. Tim Brooks seconded.

All in favor. None opposed.

Meeting adjourned 6:08PM

Respectfully Submitted,



Jennifer Caron

Stratford School Clerk

## **SAU 58 Superintendent's Annual Report**

**Northumberland • Stark • Stratford**

### **A Year of Rebuilding, Re-centering, and Moving Forward**

This year in SAU 58 has been about doing the real work; the work that strengthens systems, restores trust, and keeps students at the center of every decision.

When I stepped into this role, my priority was not to make quick changes for the sake of visibility. It was to listen, learn, and then act with purpose. SAU 58 is a small district with deep roots, strong pride, and people who care fiercely about their schools. That matters, and it deserves leadership that is steady, honest, and focused on long-term impact.

### **What We Focused On This Year**

#### **1. Building Strong, Reliable Systems in the Business Office**

A well-functioning school system depends on strong operational foundations. This year, a major focus has been putting clear, consistent systems in place in the business office so that finances, payroll, purchasing, and reporting are accurate, timely, and transparent.

This work included:

- Clarifying processes and responsibilities so work doesn't depend on individual memory or workarounds;
- Strengthening internal controls and documentation; and
- Improving communication between the business office, administrators, and the school community.

These systems aren't visible to students or families, but when they work well, schools function more smoothly, leaders can plan responsibly, and trust is strengthened. Stability in operations allows educators to focus on teaching and learning without unnecessary disruption.

#### **2. Building Trust Through Shared Voice and Engagement**

Strong districts are built *with* their communities, not *for* them. This year, we intentionally created multiple, ongoing forums to ensure that decision-making is informed by those most affected by it, families, students, educators, and community members.

Specifically, SAU 58 now engages stakeholders through:

- **Family and Community Engagement (FACE) Roundtables**, which bring together parents, caregivers, and residents to provide input, raise concerns, and help shape district priorities
- **A Superintendent's Student Advisory Council (SSAC)**, ensuring student voice is directly represented in district-level thinking and decisions
- **An Educator Advisory Council (EAC)**, which elevates the professional perspectives of teachers and staff as partners in improvement

These roundtables and councils are intentionally structured to include *multiple stakeholder voices*, not a single perspective. Their purpose isn't to bypass governance or decision-making authority, but to strengthen it, by identifying blind spots, surfacing unintended impacts, and building shared understanding before decisions are finalized.

Listening doesn't mean every idea becomes action. It means decisions are better informed, more transparent, and more trusted.

### **3. Moving From Silos to an Integrated Leadership Team**

This year, we also made a deliberate shift toward a more integrated cabinet structure, replacing siloed decision-making with shared responsibility.

Rather than departments working in isolation, cabinet members collaborate across instruction, student services, operations, finance, and engagement. This matters because:

- Student needs don't fit neatly into one department;
- Decisions made in isolation often create unintended consequences elsewhere; and
- Alignment across departments leads to clearer priorities and more efficient use of resources.

An integrated cabinet allows the district to act as *one system*, not competing parts, reducing confusion, improving coordination, and strengthening follow-through.

### **4. Responsible Stewardship of Resources**

Education in New Hampshire remains underfunded at the state level, placing an unfair burden on local communities. That reality requires districts like SAU 58 to be especially careful, transparent, and strategic.

This year, we focused on:

- Intentionally and thoughtfully aligning spending with student needs;
- Maximizing existing resources before adding new ones; and
- Making decisions that are fiscally responsible *and* educationally sound.

Every dollar tells a story. Ours must reflect our values and our district priorities.

### **A Note on Community and Trust**

Strong schools don't exist in isolation. They reflect the health of the relationship between families, staff, boards, and leadership.

This year has included:

- Honest conversations;
- Necessary course corrections; and
- A renewed emphasis on clear roles, shared responsibility, and mutual respect.

Trust isn't built through slogans. It's built through consistency doing what we say we will do, even when it's hard.

### **Looking Ahead**

The work ahead is clear:

- Deepen consistency across schools while honoring each town's identity; and
- Keep students at the center.

SAU 58 doesn't need dramatic reform. It needs disciplined, steady leadership and a shared commitment to doing what works.

I'm grateful to the boards, staff, families, and communities of Northumberland, Stark, and Stratford for your partnership, your honesty, and your care for our schools.

Together, we'll keep moving forward, thoughtfully, responsibly, and always in service of students.

*Respectfully submitted,*

**Annie Azarloza**

Superintendent, SAU 58

Dear Stratford Community,

As we reflect on the 2025–2026 school year, I am proud of the continued work taking place at Stratford Public School to support our students and strengthen our school community. This year has focused on maintaining strong instructional practices, providing meaningful opportunities for students, and expanding partnerships that support families and the broader Stratford community.

Our staff remains deeply committed to creating a safe, supportive, and engaging learning environment where every student feels valued and encouraged to grow academically, socially, and emotionally. Through thoughtful planning, collaboration, and community support, we continue to build on the foundation that allows our students to thrive.

Thank you to our families and community members for your ongoing support and partnership. The sections below highlight key areas of focus and updates from the 2025–2026 school year.

### **Building Use Updates**

This year marked an exciting step forward in maximizing the use of Stratford Public School as a community resource with the launch of Little Lions Learning Hub. Through a partnership with Colebrook Country Day School, we began offering childcare services to families with children ages two to five. This collaboration has expanded early childhood opportunities while supporting working families in our community.

To support this programming, we secured funding for the installation of a fenced playground, a required component for childcare licensing, as well as handwashing sinks to meet health and safety requirements. These improvements not only support current childcare services but also strengthen the building's infrastructure for future use.

In addition, we are in the early stages of planning for expanded building use. We have begun working with Bergeron Technical Services, who has agreed to complete a feasibility study of the school's third-floor space. This study will help us explore opportunities to better utilize currently underused space as we consider future possibilities such as expanded childcare programming, including infant and toddler services, as well as adult education and community-based programming.

By taking a strategic and forward-looking approach to building use, Stratford Public School continues to position itself as a hub for learning and community engagement while responsibly planning for future growth.

### **PBIS Implementation**

This year, Stratford Public School continued to strengthen its Positive Behavioral Interventions and Supports (PBIS) program, reinforcing a school culture grounded in safety, respect, and responsibility. PBIS remains central to promoting positive behavior, building a sense of belonging, and supporting a positive school climate.

Through PBIS, students earn LIONS Cards for demonstrating school-wide expectations to Be Safe, Be Respectful, and Be Responsible. These cards may be redeemed at the school store for a variety of rewards, including small items and privilege-based incentives such as extra recess, one-on-one time with a staff member, or participation in special activities.

The school store has also provided leadership opportunities for students this year. Older students assisted as personal shoppers for younger students, while others helped with stocking and organizing inventory, reinforcing responsibility, teamwork, and positive role modeling.

PBIS efforts are further supported through spirit weeks and schoolwide assemblies that foster school pride and connection. Together, these initiatives continue to have a positive impact on school culture, encouraging positive choices and ensuring students feel recognized and supported.

## **Extracurriculars and Special Events**

This year has been filled with engaging extracurricular opportunities and special events that enriched our students' educational experience and strengthened school community connections.

### **School Assemblies**

Students participated in an engaging presentation by Corey the Dribbler. This high-energy assembly combined basketball skills, movement, and positive messaging to promote perseverance, teamwork, and goal setting. Students were actively engaged throughout the presentation and left feeling motivated and inspired.

### **Field Trips**

Students participated in a variety of enriching field trip experiences throughout the year. Our entire school attended a trip to the Rialto Theater alongside Groveton Elementary School and Stark Village School, fostering connection across schools. Middle school students took part in two overnight field trips through the Wilderness Youth Leadership Development (WYLD) program, focusing on leadership, teamwork, and outdoor learning.

Students in grades K–4 traveled on the Cog Railway to Mount Washington for a hands-on learning experience, while students in grades 3–8 attended a live performance of A Christmas Carol at Jean's Playhouse in Lincoln, New Hampshire. These experiences provided meaningful opportunities for experiential learning beyond the classroom.

### **After-School Enrichment Programs**

Stratford Public School offered a variety of after-school enrichment programs designed to support student engagement, creativity, and teamwork beyond the regular school day. Students participated in drama, robotics, and volleyball programs.

The drama program fostered confidence and collaboration through performance-based learning. The robotics program supported problem-solving and hands-on STEM learning, while the volleyball program promoted physical activity, teamwork, and sportsmanship. Together, these programs contributed to a well-rounded educational experience.

### **Special Events**

Throughout the year, Stratford Public School hosted a variety of special events that strengthened school culture and family engagement. These included Trunk or Treat, Blacklight Bingo, the annual Holiday Concert, and a schoolwide STEM Fair, along with additional celebrations and community-building activities. These events provided meaningful opportunities for students and families to come together and celebrate learning.

Looking ahead, Stratford Public School remains committed to fostering academic success, personal growth, and meaningful community engagement. With the continued support of our families and the broader Stratford community, we are confident that our students will continue to grow, learn, and achieve great things. Thank you for being an essential part of our school community.

With gratitude,  
Allison Noel, Principal, Stratford Public School

**STRATFORD PUBLIC SCHOOL**  
**2025-2026 ENROLLMENT**

Allison Noel, Principal  
Lori Kennett, Admin Assistant

<u>Grade</u>	<b>Play and Learn</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>Total</b>
Kyle Haley		9									9
Bonnie Galasyn			5	4							9
Jessica Kennett					7	8					15
Junior High							3	3	8	5	19
<b>Number of Students</b>		<b>9</b>	<b>5</b>	<b>4</b>	<b>7</b>	<b>8</b>	<b>3</b>	<b>3</b>	<b>8</b>	<b>5</b>	<b>52</b>

Heather Burkham - STEM  
 Jessica Forbes - Middle School Math  
 Jonathan Neske - Middle School English  
 Megan Blish - Middle School Science  
 Gavin McWeeney - Middle School Social Studies  
 Andrew Tobin - Instrumental  
 Angie Fortin - Art

Lee Dunn - Paraeducator  
 Arielle True - Paraeducator  
 Christina Russo - Paraeducator  
 Rebeca Perez - Paraeducator  
 Denise Hill - Paraeducator  
 Amanda Newman - Paraeducator

Joe Hakey - Custodian  
 Philip Hurley - Custodian (Part-Time)

## **RIGHTS OF PARENTS OR GUARDIANS**

As the parent or guardian of a child who may require or who is receiving special education and/or related services, you have the following rights:

- \* You have the right to have access to and examine all records relating to your child's education.
- \* You have a right to receive prior written notice whenever the local education agency proposes to begin or change the special education referral, evaluation and/or education placement of your child. You also have a right to give your written consent before initial special education placement and before any individual evaluation of your child.
- \* You have a right to question any matter, decision, or recommendation relating to your child's referral, evaluation or educational placement.
- \* You have the right to request an independent educational evaluation obtained by the local education agency. If your request is accepted, the evaluation will be conducted by a certified or licensed professional examiner who is independent of the local education agency and will be performed at no cost to you. Should your request be denied, you have a right to appeal this decision as described below.
- \* If you have any complaints regarding the referral, evaluation or educational placement of your child, you have a right to meet with the School Board. If any agreement is unable to be reached, you have the right to an impartial hearing conducted by a state-appointed due process hearing officer.
- \* At this hearing, you have the right to be assisted by person(s) with special knowledge or training or by an attorney and the right to present evidence and confront, cross-examine and compel the attendance of witnesses.
- \* After this hearing you have the right to a written or electronic verbatim recording of such hearing. You have the right to obtain written findings of fact and the decisions of the hearing at no cost.
- \* If the decision of the impartial hearings at the local level is not acceptable to you, you have the right to appeal this decision to the State Board of Education or Civil Court.
- \* During any of the hearing or appeal procedures, your child shall remain in the current education program, or if applying for initial admission to the public school, shall be placed in a regular program until all proceedings have been completed, unless you and the school officials agree otherwise.

For further information please refer to the Special Education Procedural Safeguards Handbook





**2026  
WARRANT**

**Article 01 To hear reports:**

To hear reports of agents, auditors, committees, or officers heretofore chosen and pass any vote relating thereto.

**Article 02 To set the salaries of School District Officials:**

To set the salaries of School District officials:

School Board Members	3 @ \$800.00 each	\$ 2,400.00
Treasurer		\$ 850.00
Clerk		\$ 55.00
Moderator		\$ 55.00
Supervisors of the Checklist	3 @ \$25.00 each	\$ 75.00
Board Secretary	\$60.00/meeting	\$ 720.00

Recommended by the School Board: 3-0

**Article 03 Operating Budget:**

To see if the School District will vote to raise and appropriate the amount of \$2,723,000 for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations contained in special or individual articles addressed separately. (Majority vote required)

Recommended by the School Board: 3-0

Estimated Tax Rate: \$16.50

2024-2025 District Cost Per Pupil = \$36,688

ELA Proficiency: 31%; Math Proficiency: 13%; Science Proficiency: 17%

**Article 04 ESTABLISH OPEN ENROLLMENT STATUS:**

To see if the Stratford School District shall vote to adopt the provisions of New Hampshire RSA Chapter 194-D and become an open enrollment school under the terms of the RSA, to admit twelve (12) students from outside the Stratford School District to Stratford School (grades K-8), in accordance with school policy, with zero percent (0%) of the resident student population eligible to seek enrollment outside of the Stratford School District. (Majority vote required)

Recommended by the School Board: 3-0

**Article 05 To transact any other business:**

To transact any other business that may lawfully come before said meeting.

**STRATFORD SCHOOL DISTRICT  
DETAIL BUDGET**

Description	2024-2025 Actual BUDGET	2025-2026 Approved BUDGET	2026-2027 Proposed BUDGET	DIFF +/-
<b>REGULAR INSTRUCTION</b>				
SALARIES	\$ 425,401	\$ 388,945	\$ 334,836	\$ (54,109)
UNUSED SICK TIME	\$ -	\$ 6,750	\$ 6,750	\$ -
SALARIES - PARAPROFESSIONALS	\$ 20,991	\$ 39,809	\$ 28,021	\$ (11,788)
SALARIES-SUBSTITUTES	\$ 5,800	\$ 5,000	\$ 5,000	\$ -
HEALTH INSURANCE	\$ 57,636	\$ 66,089	\$ 80,358	\$ 14,269
HEALTH INSURANCE BUYOUT	\$ 13,500	\$ 13,500	\$ 8,500	\$ (5,000)
DENTAL INSURANCE	\$ 2,547	\$ 2,700	\$ 1,761	\$ (939)
LIFE & DISABILITY	\$ 2,025	\$ 2,027	\$ 1,784	\$ (243)
FSA - HRA FEES	\$ 5,001	\$ 1	\$ 1	\$ -
FICA	\$ 35,148	\$ 33,698	\$ 28,657	\$ (5,041)
TEACHERS' RETIREMENT	\$ 77,954	\$ 72,655	\$ 62,111	\$ (10,544)
TUITION REIMBURSEMENT	\$ -	\$ 8,000	\$ 8,000	\$ -
HEALTH DEDUCTIBLE REIMBURSEMENT	\$ 2,898	\$ 5,200	\$ 4,800	\$ (400)
UNEMPLOYMENT COMP	\$ 904	\$ 969	\$ 895	\$ (74)
WORKMAN'S COMP	\$ 1,574	\$ 2,071	\$ 911	\$ (1,160)
REPAIRS/MAINTENANCE	\$ -	\$ 300	\$ 300	\$ -
PROFESSIONAL SERVICES	\$ -	\$ 1	\$ 1	\$ -
RENTAL COPIER	\$ 2,308	\$ 2,500	\$ 2,500	\$ -
TUITION	\$ 440,332	\$ 510,048	\$ 482,240	\$ (27,808)
TRAVEL POOL	\$ 276	\$ 400	\$ 400	\$ -
SUPPLIES	\$ 6,260	\$ 7,000	\$ 7,000	\$ -
FOOD OPEN HOUSE	\$ 464	\$ 250	\$ 250	\$ -
FOOD	\$ 734	\$ 450	\$ 600	\$ 150
TEXTBOOKS	\$ -	\$ 1	\$ 1	\$ -
SOFTWARE	\$ -	\$ 1	\$ 1	\$ -
EQUIPMENT	\$ -	\$ 4,000	\$ 1	\$ (3,999)
DUES & FEES	\$ 651	\$ 2,500	\$ 2,500	\$ -
GRADE 1 SUPPLIES	\$ 759	\$ 710	\$ 745	\$ 35
GRADE 1 TEXTBOOKS/PERIODICAL	\$ 23	\$ 80	\$ 80	\$ -
GRADE 2 SUPPLIES	\$ 386	\$ 591	\$ 598	\$ 7
GRADE 2-TEXTBOOKS/PERIODICALS	\$ 91	\$ 80	\$ 80	\$ -
GRADE 3 SUPPLIES	\$ 376	\$ 477	\$ 125	\$ (352)
GRADE 3 TEXTBOOKS/PERIODICAL	\$ 284	\$ 325	\$ 974	\$ 649
GRADE 4 SUPPLIES	\$ 147	\$ 1,526	\$ 125	\$ (1,401)
GRADE 4 TEXTBOOKS/PERIODICAL	\$ 172	\$ 1,287	\$ 974	\$ (313)
GRADE 5 SUPPLIES	\$ 195	\$ 200	\$ 1	\$ (199)
GRADE 5 TEXTBOOKS/PERIODICAL	\$ -	\$ 61	\$ 1	\$ (60)
KINDERGARTEN SUPPLIES	\$ 1,016	\$ 591	\$ 312	\$ (279)
KINDERGARTEN/BOOKS	\$ 74	\$ 200	\$ 200	\$ -
KINDERGARTEN EQUIPMENT	\$ 375	\$ 360	\$ 257	\$ (103)
ART SUPPLIES	\$ 916	\$ 897	\$ 600	\$ (297)
ART TEXTBOOKS	\$ -	\$ 100	\$ 1	\$ (99)
ART DUES & FEES	\$ -	\$ 1	\$ 1	\$ -
ENGLISH-PRINTING	\$ -	\$ 1	\$ 1	\$ -
ENGLISH-SUPPLIES	\$ 33	\$ 110	\$ 240	\$ 130
ENGLISH-TEXTBOOKS/PERIODICALS	\$ 291	\$ 400	\$ 216	\$ (184)

ENGLISH-SOFTWARE	\$	-	\$	2,000	\$	2,000	\$	-
ENGLISH-DUES & FEES	\$	-	\$	1	\$	1	\$	-
PHYSICAL EDUCATION-SUPPLIES	\$	297	\$	880	\$	535	\$	(345)
PHYSICAL EDUCATION-TEXTBOOKS	\$	-	\$	1	\$	1	\$	-
MATH-SUPPLIES	\$	780	\$	400	\$	200	\$	(200)
MATH-TEXTBOOKS	\$	-	\$	300	\$	1	\$	(299)
MUSIC-REPAIRS	\$	-	\$	1	\$	1	\$	-
MUSIC-SUPPLIES	\$	-	\$	170	\$	1	\$	(169)
MUSIC-TEXTBOOKS	\$	35	\$	228	\$	1	\$	(227)
MUSIC-REPLACEMENT EQUIPMENT	\$	-	\$	63	\$	1	\$	(62)
MUSIC-EQUIPMENT	\$	-	\$	325	\$	1	\$	(324)
MUSIC-DUES & FEES	\$	-	\$	1	\$	1	\$	-
SCIENCE-SUPPLIES	\$	590	\$	865	\$	1,367	\$	502
SCIENCE-TEXTBOOKS/PERIODICALS	\$	-	\$	1,227	\$	785	\$	(442)
SCIENCE-SOFTWARE	\$	287	\$	-	\$	-	\$	-
SCIENCE-EQUIPMENT	\$	150	\$	485	\$	908	\$	423
SCIENCE-DUES & FEES	\$	-	\$	404	\$	931	\$	527
SOCIAL STUDIES-SUPPLIES	\$	-	\$	380	\$	72	\$	(308)
SOCIAL STUDIES-TEXTBOOKS	\$	-	\$	1	\$	1	\$	-
SOCIAL STUDIES-SOFTWARE	\$	-	\$	1	\$	406	\$	405
COMPUTER ED.-REPAIRS/MAINT	\$	-	\$	500	\$	1	\$	(499)
COMPUTER ED.-SUPPLIES	\$	885	\$	510	\$	531	\$	21
COMPUTER ED.-TEXTBOOKS	\$	-	\$	-	\$	-	\$	-
COMPUTER ED.-SOFTWARE	\$	-	\$	-	\$	-	\$	-
COMPUTER ED.-NEW EQUIPMENT	\$	-	\$	1	\$	1	\$	-
COMPUTER ED.-REPLACE EQUIPMENT	\$	-	\$	1	\$	160	\$	159
<b>TOTAL</b>	<b>\$</b>	<b>1,110,566</b>	<b>\$</b>	<b>1,191,607</b>	<b>\$</b>	<b>1,081,617</b>	<b>\$</b>	<b>(109,990)</b>

ALTERNATE EDUCATION

TUITION-PRIVATE SOURCE	\$	-	\$	1	\$	1	\$	-
<b>TOTAL</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>1</b>	<b>\$</b>	<b>1</b>	<b>\$</b>	<b>-</b>

OPEN ENROLLMENT

OE TUITION-NH LEA	\$	-	\$	-	\$	3	\$	3
<b>TOTAL</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3</b>	<b>\$</b>	<b>3</b>

SPECIAL EDUCATION

SALARIES	\$	32,550	\$	58,040	\$	59,890	\$	1,850
SALARY-PARAPROFESSIONALS	\$	65,980	\$	79,268	\$	97,735	\$	18,467
SALARY-TUTOR	\$	-	\$	500	\$	500	\$	-
SUMMER PROGRAM	\$	4,365	\$	10,860	\$	10,860	\$	-
HEALTH BUY OUT	\$	500	\$	1	\$	5,500	\$	5,499
SALARY - SUBSTITUTE	\$	4,425	\$	1,000	\$	1,000	\$	-
HEALTH INSURANCE	\$	18,126	\$	21,882	\$	28,495	\$	6,613
DENTAL INSURANCE	\$	466	\$	415	\$	220	\$	(195)
LIFE & DISABILITY	\$	86	\$	324	\$	332	\$	8
FICA	\$	8,078	\$	11,411	\$	12,967	\$	1,556
TEACHER'S RETIREMENT	\$	6,393	\$	12,153	\$	12,509	\$	356
HEALTH DEDUCTIBLE REIMBURSEMENT	\$	489	\$	2,000	\$	2,500	\$	500
UNEMPLOYMENT COMP	\$	450	\$	496	\$	618	\$	122
WORKER'S COMP INSURANCE	\$	484	\$	719	\$	825	\$	106
STAFF DEVELOPMENT	\$	465	\$	1,950	\$	629	\$	(1,321)
OTHER PROFESSIONAL/TECHNICAL	\$	63,512	\$	59,253	\$	29,693	\$	(29,560)
TUITION/PRIVATE	\$	59,973	\$	64,603	\$	70,005	\$	5,402
EXPENSE/TRAVEL	\$	-	\$	1	\$	1	\$	-

SUPPLIES	\$ 443	\$ 445	\$ 145	\$ (300)
TEXTBOOKS	\$ -	\$ 270	\$ 1	\$ (269)
SOFTWARE	\$ 446	\$ 500	\$ 700	\$ 200
<b>TOTAL</b>	<b>\$ 267,231</b>	<b>\$ 326,091</b>	<b>\$ 335,125</b>	<b>\$ 9,034</b>

C0-CURRICULAR PROGRAMS

SALARIES	\$ 1,490	\$ 1,490	\$ 1,490	\$ -
FICA	\$ 111	\$ 114	\$ 114	\$ -
RETIREMENT	\$ 256	\$ 249	\$ 249	\$ -
WORKER'S COMP	\$ 1	\$ 1	\$ 1	\$ -
UNEMPLOYMENT COMP	\$ -	\$ 1	\$ 1	\$ -
DRAMA SUPPLIES	\$ 85	\$ 100	\$ 100	\$ -
DRAMA TEXTBOOKS	\$ 36	\$ 100	\$ 120	\$ 20
DRAMA EQUIPMENT	\$ 258	\$ 300	\$ 300	\$ -
DRAMA-DUES/FEES	\$ -	\$ 680	\$ 550	\$ (130)
<b>TOTAL</b>	<b>\$ 2,237</b>	<b>\$ 3,035</b>	<b>\$ 2,925</b>	<b>\$ (110)</b>

GUIDANCE

SALARY	\$ 38,325	\$ 49,400	\$ 1	\$ (49,399)
HEALTH INSURANCE	\$ 16,524	\$ 23,636	\$ 1	\$ (23,635)
DENTAL INSURANCE	\$ 363	\$ 415	\$ 1	\$ (414)
LIFE & DISABILITY	\$ 251	\$ 286	\$ 1	\$ (285)
FICA	\$ 2,851	\$ 3,779	\$ 1	\$ (3,778)
TEACHER'S RETIREMENT	\$ 7,527	\$ 9,500	\$ 1	\$ (9,499)
HEALTH DEDUCTIBLE REIMB	\$ 400	\$ 1,600	\$ 1	\$ (1,599)
UNEMPLOYMENT COMP	\$ 110	\$ 122	\$ 1	\$ (121)
WORKER'S COMP	\$ 218	\$ 257	\$ 1	\$ (256)
INSTRUCTIONAL IMPROVEMENT	\$ -	\$ 100	\$ 100	\$ -
PROFESSIONAL SERVICES	\$ -	\$ -	\$ 16,822	\$ 16,822
SUPPLIES	\$ 303	\$ 500	\$ 500	\$ -
TEXTBOOKS	\$ -	\$ 210	\$ 210	\$ -
DUES & FEES	\$ -	\$ 200	\$ 200	\$ -
<b>TOTAL</b>	<b>\$ 66,872</b>	<b>\$ 90,005</b>	<b>\$ 17,841</b>	<b>\$ (72,164)</b>

HEALTH

SALARY - SCHOOL NURSE	\$ 50,924	\$ 52,451	\$ 54,024	\$ 1,573
SUBSTITUTE	\$ 100	\$ 500	\$ 500	\$ -
HEALTH INSURANCE	\$ 16,000	\$ 17,507	\$ 22,796	\$ 5,289
DENTAL INSURANCE	\$ 392	\$ 415	\$ 440	\$ 25
LIFE/DISABILITY INS	\$ 291	\$ 300	\$ 300	\$ -
FICA	\$ 3,859	\$ 3,934	\$ 4,171	\$ 237
TEACHERS RETIREMENT	\$ 10,001	\$ 10,086	\$ 10,389	\$ 303
HEALTH DEDUCTIBLE REIMBURSEMENT	\$ 1,781	\$ 1,600	\$ 1,600	\$ -
UNEMPLOYMENT	\$ 115	\$ 126	\$ 126	\$ -
WORKERS COMPENSATION	\$ 245	\$ 275	\$ 284	\$ 9
OTHER PROF-TECHNICAL	\$ -	\$ -	\$ -	\$ -
REPAIRS AND MAINT	\$ 75	\$ 250	\$ 250	\$ -
SUPPLIES	\$ 300	\$ 350	\$ 350	\$ -
DUES & FEES	\$ 196	\$ 260	\$ 260	\$ -
<b>TOTAL</b>	<b>\$ 84,279</b>	<b>\$ 88,054</b>	<b>\$ 95,490</b>	<b>\$ 7,436</b>

PSYCH PROF SERVICES

PSYCH PROFESSIONAL SERVICES	\$	694	\$	1	\$	1	\$	-
PSYCH PROF DEVELOPMENT	\$	63	\$	125	\$	230	\$	105
PYSCH SUPPLIES	\$	-	\$	510	\$	400	\$	(110)
PSYCH TRAVEL	\$	-	\$	-	\$	-	\$	-
<b>TOTAL</b>	<b>\$</b>	<b>757</b>	<b>\$</b>	<b>636</b>	<b>\$</b>	<b>631</b>	<b>\$</b>	<b>(5)</b>

<u>SPEECH PROF SERVICES</u>								
SALARIES - SPEECH PARA	\$	-	\$	1	\$	1	\$	-
HEALTH INSURANCE	\$	-	\$	1	\$	1	\$	-
FICA	\$	-	\$	1	\$	1	\$	-
UNEMPLOYMENT COMP	\$	-	\$	1	\$	1	\$	-
WORKMAN'S COMP	\$	-	\$	1	\$	1	\$	-
SPEECH PROFESSIONAL SERVICES	\$	-	\$	32,736	\$	33,434	\$	698
SPEECH PROF DEVELOPMENT	\$	-	\$	1	\$	1	\$	-
SPEECH SUPPLIES	\$	-	\$	1	\$	475	\$	474
<b>TOTAL</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>32,743</b>	<b>\$</b>	<b>33,915</b>	<b>\$</b>	<b>1,172</b>

<u>OCCUPATIONAL THERAPY</u>								
OT PROFESSIONAL SERVICES	\$	24,419	\$	27,319	\$	36,248	\$	8,929
OT PROF DEVELOPMENT	\$	65	\$	260	\$	250	\$	(10)
OT SUPPLIES	\$	267	\$	105	\$	105	\$	-
<b>TOTAL</b>	<b>\$</b>	<b>24,751</b>	<b>\$</b>	<b>27,684</b>	<b>\$</b>	<b>36,603</b>	<b>\$</b>	<b>8,919</b>

<u>IMPROVEMENT OF INSTRUCTION</u>								
IMPROVEMENT OF INSTRUCTION	\$	569	\$	5,715	\$	5,700	\$	(15)
BOOKS	\$	875	\$	2,187	\$	2,200	\$	13
TRAVEL	\$	-	\$	200	\$	200	\$	-
<b>TOTAL</b>	<b>\$</b>	<b>1,444</b>	<b>\$</b>	<b>8,102</b>	<b>\$</b>	<b>8,100</b>	<b>\$</b>	<b>(2)</b>

<u>EDUCATIONAL MEDIA</u>								
SALARY	\$	24,375	\$	25,770	\$	26,680	\$	910
HEALTH REIMBURSEMENT	\$	-	\$	-	\$	800	\$	800
HEALTH INSURANCE	\$	10,500	\$	11,818	\$	15,388	\$	3,570
DENTAL	\$	196	\$	208	\$	220	\$	12
LIFE INSURANCE	\$	141	\$	145	\$	149	\$	4
FICA	\$	1,812	\$	1,971	\$	2,041	\$	70
TEACHER RETIREMENT	\$	4,787	\$	4,859	\$	5,034	\$	175
UNEMPLOYMENT COMP	\$	56	\$	61	\$	61	\$	-
WORKMAN'S COMP	\$	100	\$	131	\$	136	\$	5
REPAIRS/MAINTENANCE	\$	-	\$	1	\$	1	\$	-
SUPPLIES	\$	-	\$	372	\$	125	\$	(247)
TEXTBOOKS/PERIODICALS	\$	397	\$	1,500	\$	1,500	\$	-
REPLACEMENT OF EQUIPMENT	\$	-	\$	1	\$	1	\$	-
DUES & FEES	\$	-	\$	370	\$	1	\$	(369)
<b>TOTAL</b>	<b>\$</b>	<b>42,364</b>	<b>\$</b>	<b>47,207</b>	<b>\$</b>	<b>52,137</b>	<b>\$</b>	<b>4,930</b>

<u>TECHNOLOGY SERVICES</u>								
TECHNOLOGY SERVICES	\$	3,988	\$	12,293	\$	17,192	\$	4,899
REPAIRS & MAINT	\$	-	\$	1	\$	1	\$	-
NEW EQUIPMENT	\$	-	\$	1	\$	1	\$	-
REPLACE EQUIPMENT	\$	-	\$	500	\$	500	\$	-
<b>TOTAL</b>	<b>\$</b>	<b>3,988</b>	<b>\$</b>	<b>12,795</b>	<b>\$</b>	<b>17,694</b>	<b>\$</b>	<b>4,899</b>

<u>SCHOOL BOARD SERVICES</u>								
SALARIES	\$	4,130	\$	4,155	\$	4,155	\$	-

FICA	\$	315	\$	318	\$	318	\$	-
EMPLOYEE RETIREMENT	\$	73	\$	97	\$	97	\$	-
TEACHER RETIREMENT	\$	35	\$	1	\$	1	\$	-
OTHER PROF LEGAL	\$	4,275	\$	2,000	\$	2,000	\$	-
OTHER PROF AUDIT	\$	14,920	\$	15,530	\$	16,375	\$	845
ADVERTISING	\$	3,654	\$	5,900	\$	5,900	\$	-
PRINTING & BINDING	\$	1,349	\$	1,200	\$	1,200	\$	-
SOFTWARE	\$	-	\$	-	\$	-	\$	-
DUES/FEES	\$	3,097	\$	3,879	\$	3,900	\$	21
<b>TOTAL</b>	<b>\$</b>	<b>31,848</b>	<b>\$</b>	<b>33,080</b>	<b>\$</b>	<b>33,946</b>	<b>\$</b>	<b>866</b>

SAU MANAGEMENT SERVICES

SAU MANAGEMENT SERVICES	\$	172,575	\$	192,893	\$	165,589	\$	(27,304)
<b>TOTAL</b>	<b>\$</b>	<b>172,575</b>	<b>\$</b>	<b>192,893</b>	<b>\$</b>	<b>165,589</b>	<b>\$</b>	<b>(27,304)</b>

SCHOOL ADMINISTRATION

SALARIES	\$	82,400	\$	87,344	\$	89,964	\$	2,620
SALARY - PRINCIPAL SECRETARY	\$	43,857	\$	43,636	\$	45,883	\$	2,247
SALARY - SUBSTITUTE	\$	1,350	\$	500	\$	500	\$	-
HEALTH INSURANCE	\$	8,000	\$	8,753	\$	11,398	\$	2,645
INSURANCE BUYOUT	\$	5,000	\$	5,000	\$	5,000	\$	-
DENTAL	\$	392	\$	815	\$	440	\$	(375)
LIFE & DISABILITY	\$	694	\$	703	\$	715	\$	12
FICA	\$	9,917	\$	10,058	\$	10,431	\$	373
EMPLOYEE RETIREMENT	\$	5,945	\$	5,564	\$	5,850	\$	286
TEACHER RETIREMENT	\$	16,183	\$	16,796	\$	17,300	\$	504
TUITION REIMBURSEMENT	\$	-	\$	1	\$	1	\$	-
HEALTH DEDUCTIBLE REIMBURSEMENT	\$	69	\$	800	\$	800	\$	-
UNEMPLOYMENT COMP	\$	225	\$	248	\$	248	\$	-
WORKMAN'S COMP	\$	599	\$	684	\$	709	\$	25
POSTAGE/PETTY CASH	\$	-	\$	400	\$	200	\$	(200)
PRINTING/BINDING	\$	-	\$	1	\$	1	\$	-
EXPENSE/TRAVEL	\$	161	\$	1	\$	1	\$	-
SUPPLIES	\$	900	\$	1,500	\$	1,500	\$	-
ADMIN SOFTWARE	\$	18,488	\$	22,466	\$	20,000	\$	(2,466)
ADMIN EQUIPMENT	\$	-	\$	1	\$	1	\$	-
DUES/FEES	\$	2,029	\$	3,230	\$	3,200	\$	(30)
<b>TOTAL</b>	<b>\$</b>	<b>196,209</b>	<b>\$</b>	<b>208,501</b>	<b>\$</b>	<b>214,142</b>	<b>\$</b>	<b>5,641</b>

SPECIAL EDUCATION ADMINISTRATION

SPED ADM PROFESSIONAL SERVICES	\$	37,178	\$	38,213	\$	45,700	\$	7,487
TRAVEL	\$	660	\$	1,200	\$	1,200	\$	-
SUPPLIES	\$	-	\$	150	\$	150	\$	-
SOFTWARE	\$	-	\$	1	\$	160	\$	159
DUES & FEES	\$	2,102	\$	3,500	\$	10,515	\$	7,015
<b>TOTAL</b>	<b>\$</b>	<b>39,940</b>	<b>\$</b>	<b>43,064</b>	<b>\$</b>	<b>57,725</b>	<b>\$</b>	<b>14,661</b>

OPERATION & MAINTENANCE OF PLANT

SALARIES	\$	64,616	\$	68,237	\$	74,282	\$	6,045
SALARIES - SUMMER	\$	7,797	\$	7,000	\$	11,200	\$	4,200
SALARY - SUBSTITUTE	\$	-	\$	500	\$	500	\$	-
HEALTH INSURANCE	\$	16,000	\$	17,507	\$	22,796	\$	5,289
DENTAL INS	\$	392	\$	415	\$	440	\$	25
LIFE/DISABILITY INS	\$	216	\$	215	\$	222	\$	7

FICA	\$ 5,286	\$ 5,794	\$ 6,578	\$ 784
EMPLOYEE RETIREMENT	\$ 5,643	\$ 5,742	\$ 6,179	\$ 437
HEALTH DEDUCTIBLE REIMBURSEMENT	\$ 1,841	\$ 1,600	\$ 1,600	\$ -
UNEMPLOYMENT COMP	\$ 279	\$ 309	\$ 370	\$ 61
WORKMAN'S COMP	\$ 1,176	\$ 1,136	\$ 1,290	\$ 154
WATER/SEWER	\$ 17,483	\$ 18,375	\$ 18,000	\$ (375)
DISPOSAL SERVICES	\$ 4,050	\$ 4,700	\$ 4,500	\$ (200)
PLOWING	\$ 6,600	\$ 6,800	\$ 6,800	\$ -
REPAIRS/MAINTENANCE	\$ 29,133	\$ 30,000	\$ 30,000	\$ -
PROPERTY INSURANCE	\$ 7,600	\$ 8,656	\$ 8,500	\$ (156)
TELEPHONES	\$ 5,448	\$ 4,000	\$ 5,500	\$ 1,500
SUPPLIES	\$ 7,327	\$ 12,000	\$ 12,000	\$ -
ELECTRICITY	\$ 21,371	\$ 19,000	\$ 21,500	\$ 2,500
BOTTLED GAS	\$ 782	\$ 660	\$ 800	\$ 140
HEATING OIL	\$ 41,863	\$ 45,000	\$ 45,000	\$ -
REPLACEMENT EQUIPMENT	\$ -	\$ 3,000	\$ 3,000	\$ -
OTHER EQUIPMENT	\$ -	\$ 1,250	\$ 1,250	\$ -
<b>TOTAL</b>	<b>\$ 244,903</b>	<b>\$ 261,896</b>	<b>\$ 282,307</b>	<b>\$ 20,411</b>

**TRANSPORTATION**

TRANSPORTATION CONTRACT	\$ 58,587	\$ 61,965	\$ 63,205	\$ 1,240
SPECIAL ED. TRANSPORTATION	\$ 3,697	\$ 18,701	\$ 5,002	\$ (13,699)
TRANSPORTATION SPORTS	\$ -	\$ 1	\$ 1	\$ -
TRANSPORTATION FIELD TRIPS	\$ 2,771	\$ 7,000	\$ 7,000	\$ -
ALT ED TRANSPORTATION	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 65,055</b>	<b>\$ 87,667</b>	<b>\$ 75,208</b>	<b>\$ (12,459)</b>

**CONSTRUCTION SERVICES**

BUILDING IMPROVEMENT	\$ -	\$ 1	\$ 1	\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1</b>	<b>\$ 1</b>	<b>\$ -</b>

TRANSFER TO FOOD SERVICE FUND	\$ 32,289	\$ 30,000	\$ 30,000	\$ -
<b>TOTAL GENERAL BUDGET EXPENSE</b>	<b>\$ 2,387,308</b>	<b>\$ 2,685,062</b>	<b>\$ 2,541,000</b>	<b>\$ (144,062)</b>

**SCHOOL LUNCH PROGRAM**

CONTRACTED SERVICE	\$ 65,430	\$ 78,592	\$ 78,000	\$ (592)
FFVP - CONTRACTED SERVICE	\$ 4,156	\$ 1	\$ 1	\$ -
REPAIRS/MAINTENANCE	\$ 4,608	\$ 1,700	\$ 3,898	\$ 2,198
SUPPLIES/CAFETERIA	\$ -	\$ 1	\$ 1	\$ -
ADDITIONAL EQUIPMENT-CAFETERIA	\$ 429	\$ 100	\$ 100	\$ -
<b>TOTAL</b>	<b>\$ 74,623</b>	<b>\$ 80,394</b>	<b>\$ 82,000</b>	<b>\$ 1,606</b>

<b>TOTAL GENERAL AND FOOD FUNDS</b>	<b>\$ 2,461,931</b>	<b>\$ 2,765,456</b>	<b>\$ 2,623,000</b>	<b>\$ (142,456)</b>
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**FEDERAL FUNDS**

TITLE I	\$ 100,667	\$ 70,000	\$ 70,000	\$ -
TITLE II	\$ 56,727	\$ 5,000	\$ 5,000	\$ -
IDEA	\$ 37,709	\$ 25,000	\$ 25,000	\$ -
ESSER	\$ 100,166	\$ -	\$ -	\$ -
OTHER	\$ 27,412	\$ -	\$ -	\$ -
<b>TOTAL FED FUNDS</b>	<b>\$ 322,681</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>

<b>TOTAL INCLUDING FEDERAL FUNDS</b>	<b>\$ 2,784,612</b>	<b>\$ 2,865,456</b>	<b>\$ 2,723,000</b>	<b>\$ (142,456)</b>
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<b>WARRANT ARTICLES</b>						
<b>NEGOTIATIONS - TEACHERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ARTICLES - TECHNOLOGY TRUST FUND</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ARTICLES - TUITION TRUST FUND</b>	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ARTICLES - SPECIAL EDUCATION TRUST</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ARTICLES - MAINTENANCE TRUST FUND</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL WARRANTS</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>	<b>\$ 2,909,612</b>	<b>\$ 2,865,456</b>	<b>\$ 2,723,000</b>	<b>\$ (142,456)</b>		

**STRATFORD SCHOOL DISTRICT  
COMPARATIVE BUDGET  
SUMMARY**

	2024-2025	2025-2026	2026-2027		
	ACTUAL	APPROVED	PROPOSED		
GENERAL FUND	SPENT	BUDGET	BUDGET	DIFF. +/-	
SALARIES	\$897,874	949,657	873,573	(76,084)	<b>A</b>
HEALTH INSURANCE	\$142,786	167,194	181,233	14,039	<b>B</b>
DENTAL INSURANCE	\$4,747	5,383	3,522	(1,861)	
LIFE & DISABILITY INSURANCE	\$3,704	4,000	3,503	(497)	
FICA	\$67,377	71,078	65,279	(5,799)	<b>A</b>
NH RETIREMENT-EMPLOYEE	\$11,741	11,480	12,203	723	
NH RETIREMENT-TEACHER	\$123,056	126,222	107,517	(18,705)	<b>A</b>
TUITION REIMBURSEMENT	\$0	8,001	8,001	-	
HEALTH REIMBURSEMENT	\$12,480	12,800	11,301	(1,499)	
UNEMPLOYMENT COMPENSATION	\$2,139	2,333	2,321	(12)	
WORKER'S COMPENSATION	\$4,397	5,275	4,158	(1,117)	
SAU MANAGEMENT SERVICES	\$172,575	192,893	165,589	(27,304)	<b>C</b>
INSTRUCTIONAL IMPROVEMENT	\$1,034	7,765	6,429	(1,336)	
PROFESSIONAL SERVICES-SPED	\$125,931	157,909	145,557	(12,352)	<b>D</b>
OTHER PROFESSIONAL SERVICES	\$3,988	12,294	34,015	21,721	<b>E</b>
LEGAL	\$4,275	2,000	2,000	-	
AUDIT	\$14,920	15,530	16,375	845	
WATER/SEWER	\$17,483	18,375	18,000	(375)	
DISPOSAL SERVICES	\$4,050	4,700	4,500	(200)	
PLOWING	\$6,600	6,800	6,800	-	
REPAIRS & MAINTENANCE	\$29,208	30,552	30,552	-	
REPAIR & MAINTENANCE COMPUTE	\$0	501	2	-	
COPIER RENTAL	\$2,308	2,500	2,500	-	
SPORTS TRIPS	\$0	1	1	-	
FIELD TRIPS	\$2,771	7,000	7,000	-	
SPED TRANSPORTATION	\$3,697	18,701	5,002	(13,699)	<b>D</b>
TRANSPORTATION CONTRACT	\$58,587	61,965	63,205	1,240	
INSURANCE	\$7,600	8,656	8,500	(156)	
TELEPHONES	\$5,448	4,000	5,500	1,500	
POSTAGE/PETTY CASH	\$0	400	200	(200)	
ADVERTISING	\$3,654	5,900	5,900	-	
PRINTING & BINDING	\$1,349	1,202	1,202	-	
TUITION-SPECIAL EDUCATION	\$59,973	64,603	70,003	5,400	
OTHER TUITION	\$440,332	510,049	482,244	(27,805)	<b>F</b>
TRAVEL REIMBURSEMENT	\$1,972	3,789	3,802	13	
GENERAL SUPPLIES	\$22,265	31,340	28,302	(3,038)	
ELECTRICITY	\$21,371	19,000	21,500	2,500	
BOTTLED GAS	\$782	660	800	140	
HEATING OIL	\$41,863	45,000	45,000	-	
FOOD	\$1,198	700	850	150	
TEXTBOOKS/WORKBOOKS	\$1,403	6,571	5,347	(1,224)	
SOFTWARE	\$18,933	24,969	23,267	(1,702)	
BUILDING IMPROVEMENTS	\$0	1	1	-	
NEW FURNITURE & FIXTURES	\$0	3,000	3,003	3	
NEW/REPLACEMENT EQUIPMENT	\$920	2,786	2,720	(66)	
NEW/REPLACE COMPUTER EQUIPME	\$0	4,502	662	(3,840)	
DUES & FEES	\$8,225	15,026	22,060	7,034	
FOOD FUND TRANSFER	\$32,289	30,000	30,000	-	
<b>TOTAL GENERAL FUND</b>	<b>\$2,387,307</b>	<b>2,685,062</b>	<b>2,541,000</b>	<b>-144,062</b>	<b>-5.37%</b>

<b>FOOD SERVICE</b>					
CONTRACTED SERVICES	\$65,430	78,592	78,000	-592	
CONTRACTED FFVP	\$4,156	1	1	0	
REPAIRS/MAINTENANCE	\$4,608	1,700	3,898	2,198	
ADDITIONAL EQUIPMENT	\$429	100	100	0	
SUPPLIES	\$0	1	1	0	
<b>TOTAL FOOD SERVICE</b>	<b>\$74,623</b>	<b>80,394</b>	<b>82,000</b>	<b>1,606</b>	<b>G</b>
<b>TOTAL GENERAL &amp; FOOD FUNDS</b>	<b>2,461,930</b>	<b>2,765,456</b>	<b>2,623,000</b>	<b>-142,456</b>	
SPECIAL FEDERAL FUNDS - Grants	\$322,681	100,000	100,000	0	
<b>TOTAL GENERAL, FOOD &amp; FEDER</b>	<b>\$2,784,611</b>	<b>2,865,456</b>	<b>2,723,000</b>	<b>-142,456</b>	<b>-4.97%</b>
					Decrease
<b>SEPARATE WARRANT ARTICLES</b>					
TEACHERS CONTRACT	\$0	0	0	0	<b>H</b>
BUILDING PROJECT	\$0	0	0	0	
TECHNOLOGY TRUST FUND	25,000	0	0	0	<b>I</b>
TUITION TRUST FUND	\$0	0	0	0	<b>I</b>
SPECIAL ED TRUST FUND	\$100,000	0	0	0	<b>I</b>
MAINTENANCE TRUST FUND	\$0	0	0	0	<b>I</b>
SUBTOTAL	\$125,000	0	0	0	
<b>GRAND TOTAL</b>	<b>\$2,909,611</b>	<b>2,865,456</b>	<b>2,723,000</b>	<b>-142,456</b>	<b>-4.97%</b>
					Decrease
<b>MAJOR VARIANCES (over \$5,000)</b>					
<b>A. SALARIES</b>	<b>2025-2026</b>	<b>2026-2027</b>			
Principal	\$87,344	\$89,964			
School Secretary	\$43,636	\$45,883			
8 FT teachers, 1 PT (ART), MS Math Grant funded	\$421,465	\$368,267	7 FT Teachers; PT ART/Music/PE		
1 Gen Ed Para	\$39,809	\$28,020	.4 Gen Ed Para & .6 for Play & Learn (Sped)		
Special Ed Teacher	\$58,040	\$59,890	2 Gen Ed Teachers, also 50% Sped		
Guidance	\$49,400	\$1	Reduction in Services & Moved from Salaries to Prof Services - 1 Day Week Contracted with GHS		
School Nurse	\$52,451	\$54,024			
Sped Paraprofessionals	\$79,268	\$97,735	3.6 Paras & .6 Shared w/Play & Learn		
Maintenance Custodians	\$75,237	\$85,482			
ESY Summer School	\$10,860	\$10,860			
Substitutes/SpEdTutor	\$8,000	\$8,000			
School Board/Treasurer/Board Secretary etc	\$4,155	\$4,155			
Health Ins Compensation	\$18,501	\$19,801			
Co-Curricular	\$1,490	\$1,490			
<b>A. Total</b>	<b>\$949,657</b>	<b>\$873,573</b>	<b>-\$76,084</b>		
As Salaries Decrease, FICA and NHRS will also decrease with position reductions.					
<b>B.</b> Employee pays 13% of plan; Health insurance increase 34.7%, no more cap.					
<b>C.</b> Based on the approved SAU Budget with Stratford's percentage of responsibility.					
<b>D.</b> Decrease in required Special Education Services.					
<b>E.</b> Groveton Guidance (1 day a week) moved from salaries to the professional services line.					
<b>F.</b> 20 High School Students @ \$24,112 (current year 22@ 23,184).					
<b>G.</b> Estimated Cost to Operate the Food Service Program.					
<b>H.</b> No negotiations this year, no article required.					
<b>I.</b> Trust Fund Balances as of December 2025; Technology TF \$71k , Tuition TF \$157k , Special Education TF \$346k , Maintenance TF \$435k.					
<b>Summary of Budget by Percentages:</b>					
Salaries & Benefits	\$1,282,842	47.11%			
Tuitions	\$552,247	20.28%			
Student Services	\$179,572	6.59%			
SAU Services	\$165,589	6.08%			
General Building Expenses	\$141,152	5.18%			
Food Service Fund	\$112,000	4.11%			
Grants - Federal Funds	\$100,000	3.67%			
Transportation	\$75,208	2.76%			
Supplies	\$29,152	1.07%			
Postage, Copiers/Printing, Advertising	\$28,177	1.03%			
Computer Equip, Software, Audio, etc	\$26,651	0.98%			
Dues/Fees - Memberships	\$22,060	0.81%			
Textbooks, General equip & Furniture	\$8,351	0.31%			
	<b>\$2,723,000</b>	<b>100.00%</b>			

<b>STRATFORD SCHOOL DISTRICT</b>				
<b>ESTIMATED REVENUES/ASSESSMENT</b>				
		<b>(MS-24)</b>		
		<b>CURRENT</b>	<b>ESTIMATED</b>	
		<b><u>2025-2026</u></b>	<b><u>2026-2027</u></b>	
<b><u>LOCAL REVENUES</u></b>				
1300-1349	Tuition	140,000	100,000	
1500-1599	Earnings on Investments	10,000	10,000	
1600-1699	School Lunch Sales	0	0	
1900-1999	Other Local Revenue	10,000	10,000	
5221	General Fund Transfer to Food Fund	30,000	30,000	
<b><u>STATE REVENUES</u></b>				
3220	Kindergarten Aid	0	0	
3230	Catastrophic (Sped) Aid	0	0	
3260	Child Nutrition	500	500	
3290-3299	Other State Sources	2,133	2,000	
<b><u>FEDERAL REVENUES</u></b>				
4560	Child Nutrition	40,000	40,000	
4580	Medicaid	10,000	10,000	
4810	Federal Forest Funds	0	0	
	<b>LOCAL/STATE/FEDERAL REV.</b>	242,633	202,500	
4100-4539	<b>FEDERAL PROGRAM GRANTS</b>	100,000	100,000	
<b>FUND BALANCE</b>				
	To Be Placed in Trust Fund	0	0	
	Unreserved to Reduce Taxes/5% Retention	218,527	81,857	
	<b>TOTAL REVENUE BEFORE GRANT</b>	561,160	384,357	
	<b>ADEQUATE EDUCATION GRANT</b>	667,158	<b>730,920</b>	
<b>DISTRICT ASSESSMENT</b>				
	State Education Tax	156,841	<b>140,877</b>	
	Local Education Tax	1,480,297	1,466,846	
	<b>TOTAL TAX ASSESSMENT</b>	1,637,138	1,607,723	
	<b>APPROPRIATION VOTED</b>	<b>2,865,456</b>	<b>2,723,000</b>	

<b>Stratford Estimated Tax Rate</b>				
	<b>School Portion Only</b>			<b>Annual Meeting</b>
	As Presented in			
	March 2025	ACTUAL	PROPOSED	
<b>Expenses:</b>	<b><u>2025-2026</u></b>	<b><u>2025-2026</u></b>	<b><u>2026-2027</u></b>	Diff. +/-
<b>Appropriations Voted:</b>				
General Fund	2,674,143	2,674,143	2,541,000	\$ (133,143)
Lunch Program	80,394	80,394	82,000	\$ 1,606
Federal Program Grants	100,000	100,000	100,000	\$ -
Negotiations - Teacher's	<b>10,919</b>	<b>10,919</b>	<b>0</b>	\$ (10,919)
Building Project	<b>0</b>	<b>0</b>	<b>0</b>	\$ -
Technology Trust Fund	0	0	0	\$ -
Tuition Trust Fund	0	0	0	\$ -
Special Education Trust Fund	0	0	0	\$ -
Maintenance Trust Fund	0	0	0	\$ -
<b>Total Appropriations</b>	<b>2,865,456</b>	<b>2,865,456</b>	<b>2,723,000</b>	<b>\$ (142,456)</b>
<b>Revenues:</b>				
Money left from last year's Budget	0	218,527	0	\$ (218,527)
Tuition Trust Fund	0	0	0	\$ -
Special Education Trust Fund	0	0	0	\$ -
Maintenance Trust Fund	0	0	0	\$ -
General Revenues	221,000	167,796	202,500	\$ 34,704
Federal Revenues	100,000	100,000	100,000	\$ -
<b>Total Revenues</b>	<b>321,000</b>	<b>486,323</b>	<b>302,500</b>	<b>\$ (183,823)</b>
<b>5% Retained Funds - Prior Year</b>	<b>49,806</b>	<b>74,837</b>	<b>81,857</b>	5% Retention
Amount before grant	2,494,650	2,304,296	2,338,643	\$ 34,347
<b>Projected Adequacy Aid</b>	<b>702,271</b>	<b>667,158</b>	<b>730,920</b>	<b>\$ 63,762</b>
<b>Amount to be raised by taxes</b>	<b>1,792,379</b>	<b>1,637,138</b>	<b>1,607,723</b>	<b>\$ (29,415)</b>
State Education Property Tax (raised locally)	<b>156,841</b>	<b>156,841</b>	<b>140,877</b>	<b>\$ (15,964)</b>
<b>Local School Property Tax:</b>	1,635,538	1,480,297	1,466,846	\$ (13,451)
Local School Property Tax	16.39	14.62	14.59	-0.03
State School Property Tax Rate :	2.15	2.13	1.91	-0.22
	<b>18.54</b>	<b>16.75</b>	<b>16.50</b>	
Negotiated Agreement - Teacher's	0.11	0.11	0.00	-0.11
Building Project	0.00	0.00	0.00	0.00
HS Tuition Trust Fund	0.00	0.00	0.00	0.00
Technology Trust Fund	0.00	0.00	0.00	0.00
Special Education Trust Fund	0.00	0.00	0.00	0.00
Maintenance Trust Fund	0.00	0.00	0.00	0.00
<b>Total State &amp; Local School Tax Rate:</b>	<b>18.65</b>	<b>16.86</b>	<b>16.50</b>	<b>-0.36</b>
<b>School Tax Rates</b>				
Current 25-26	350,000.00	250,000.00	100,000.00	75,000.00
<b>16.86</b>	5,899.61	4,214.01	1,685.60	1,264.20
Proposed 26-27	5,773.39	4,123.85	1,649.54	1,237.16
<b>16.50</b>				
Estimated Increase	<b>\$ (126.22)</b>	<b>\$ (90.16)</b>	<b>\$ (36.06)</b>	<b>\$ (27.05)</b>

\*Based on \$100,523,716 net assessed valuation and \$73,627,916 net assessment without utilities

**SCHOOL ADMINISTRATIVE UNIT #58**

Northumberland-Stark-Stratford

**2026-2027 BUDGET**

**December 9, 2025**

<b><u>ESTIMATED REVENUES</u></b>						
ESTIMATED FUND BALANCE REVENUE						(\$266,825.55 6/30/25 Fund Balance) \$ (45,000.00)
ESTIMATED GRANT REVENUE						(Offset with Indirect Costs - Grant Revenue) \$ -
TOTAL ESTIMATED REVENUES						\$ (45,000.00)
<b><u>ESTIMATED EXPENDITURES</u></b>						
CURRICULUM DEVELOPMENT/SCHOOL BOARD SERVICES						\$ 21,272.00
SAU # 58 MANAGEMENT						\$ 282,515.00
OTHER EXECUTIVE MANAGEMENT SERVICES (Includes Exp for E-Rate)						\$ 53,100.00
FISCAL MANAGEMENT						\$ 355,557.00
TECHNOLOGY SERVICES						\$ 132,411.00
OPERATION AND MAINTENANCE						\$ 24,145.00
ADJUSTMENT: BUDGET AS CURRENT YEAR PLUS INCREASES w/3 FAMILY HEALTH (Not 6)						\$ -
TOTAL EXPENSES						\$ 869,000.00
MINUS ESTIMATED REVENUES						\$ (45,000.00)
<b>PROPOSED BUDGET LESS REVENUE</b>						<b>\$ 824,000.00</b>
	<b>6/30/2024</b>		<b>ADM</b>			
	EQUALIZED	VALUATION	<b>2024-2025</b>	PUPIL	OMBINE	TOTAL
	VALUATION	PERCENT	PUPILS	PERCENT	PERCENT	DISTRICT SHARE
<b>Northumberland</b>	\$327,834,358	46.05%	305.58	77.49%	<b>61.77%</b>	<b>\$508,962.33</b>
						\$15,193.05
<b>Stark</b>	\$198,733,325	27.91%	32.97	8.36%	<b>18.14%</b>	<b>\$149,449.19</b>
						\$13,674.71
<b>Stratford</b>	\$185,388,711	26.04%	55.81	14.15%	<b>20.10%</b>	<b>\$165,588.48</b>
						(\$27,304.76)
	\$711,956,394	100.00%	394.36	100.00%	100.00%	<b>\$824,000.00</b>
						0.19%
						<b>Increase</b>
						\$1,563.00



## Stratford School Mission Statement and Exit Outcomes

“The mission of Stratford School District is to enable every student to acquire and demonstrate the skills, knowledge, and attitudes essential to be a responsible world citizen through experiential, community-based, and self-directed opportunities. In short, Stratford Students will be stewards of their community.”

When a student graduates from Stratford Public School, the student will be a team member who is:

- ◆ An effective communicator – someone who can express his or her ideas so other people can understand them. An effective communicator listens with an open mind to other people’s ideas;
- ◆ Respectful of differences – someone who is not prejudiced and respects the opinions of others even if they do not agree personally;
- ◆ A creative problem solver – someone who solves problems effectively and with creativity;
- ◆ An informed decision maker – someone who is decisive, but informed and clear about the decisions they are making and the consequences of the decision;
- ◆ Adaptable to change – someone who can make adjustments to better his or herself in a changing environment;
- ◆ A creative thinker – someone who can come up with creative ideas without having to rely on others;
- ◆ An inventor and producer – someone who creates original products and ideas and puts them into action;
- ◆ A responsible contributor to our school and community – someone who contributes to the school and community in a respectful, practical, and useful way;
- ◆ A self-directed learner able to access information – someone who is able to gain information for themselves and not need guidance from others;
- ◆ Someone who has acquired a life-long love of learning - someone who puts a lot of hard work into gaining knowledge throughout his or her life;
- ◆ Respectful of the natural environment – someone who values, appreciates, and cares for the natural environment.



# HOW TO REACH US

<b>Dog Warden</b> 631-1622
<b>Fire Non-Emergency</b> 636-2375
<b>Health Officer</b> 631-1622
<b>Police Non-Emergency</b> Not Active
<b>Recycle Center/Transfer Station</b> 922-9063 or 922-5535 12 pm – 4 pm Monday; 8 am-12 pm Tuesday; 3 pm –7 pm Wednesday; and 8 am -12 pm Saturday
<b>Stratford Public Library</b> 922-9016 Monday 9 am - 2 pm, Thursday 9 pm - 5 pm, Friday 9 am - 5 pm <a href="http://stratfordnhlibrary.weebly.com">http://stratfordnhlibrary.weebly.com</a>
<b>Select Board</b> 922-5533, 922-3317/Fax Posted hours 9 am – 3:30 pm Monday-Thursday; <i>other hours by appointment</i> ; <a href="mailto:town@stratfordnh.gov">town@stratfordnh.gov</a>
<b>Town Clerk/Tax Collector</b> 922-5546 Monday 10 am - 1 pm; Tuesday 3 pm – 6 pm; Wednesday 9 am – 3:30 pm; <i>other hours by appointment</i> <a href="mailto:tctx@stratfordnh.gov">tctx@stratfordnh.gov</a>

<b>Stratford School K-8</b> 922-3387 7 am - 3:30 pm Monday through Friday
<b>Groveton High School 9-12</b> 636-1619 7 am - 3:30 pm Monday through Friday
<b>Water System (N. Stratford)</b> 922-3357 or 331-1419 Cell
<b>Sewer System (Millhouse &amp; Village)</b> 922-3357 or 331-1419 Cell
<b>SAU-58</b> 636-1437 8 am – 4 pm Monday through Friday
<b>Web Sites</b> Town: <a href="https://stratfordnh.gov">https://stratfordnh.gov</a> Mapping: <a href="https://next.axisgis.com/StratfordNH/">https://next.axisgis.com/StratfordNH/</a>
<b>Welfare Administration</b> 922-5533 Posted hours Monday-Thursday 9 am - 3:30 pm; <i>other hours by appointment.</i>
<b>State Police 846-3333, 911 or Grafton County Dispatch at 787-6911</b>

## SCHEDULED PUBLIC MEETINGS

Meeting	Date	Place	Time
Annual School Meeting	2 <sup>nd</sup> Tues. & 2 <sup>nd</sup> Wed. of March	School Auditorium	5:30 p.m.
Annual Town Meeting	2 <sup>nd</sup> Tues. & 3 <sup>rd</sup> Sat. of March	Fuller Town Hall	10:00 a.m.
Board of Selectmen	Every other Monday	Fuller Town Hall	3:30 p.m.
Fire Meetings	1 <sup>st</sup> and 3 <sup>rd</sup> Tuesday of month	SHFD	6:00 p.m.
Library Trustees	2 <sup>nd</sup> Friday of month	Library	3:45 p.m.
Planning Board	3 <sup>rd</sup> Tuesday of month	Fuller Town Hall	6:30 p.m.
Safety Committee	Quarterly (date varies)	Selectmen's Office	6:00 p.m.
Stratford School Board	2 <sup>nd</sup> Wednesday of month	Multipurpose Room	5:30 p.m.
Conservation Comm.	1 <sup>st</sup> Thursday of month	Fuller Town Hall	5:00 p.m.

# FREE COFFEE & MUFFINS BEFORE TOWN MEETING 9-10 AM



MARCH 14,  
2026

FULLER  
TOWN HALL

STRATFORD,  
NH

- VISIT WITH NEIGHBORS!
- REFRESHMENTS PROVIDED BY:  
STRATFORD GRANGE 238 &  
THE COMMUNITY BUILDERS HUB
- COHOS HISTORICAL SOCIETY DISPLAY

SAVE THE DATE:

## GRAND WELCOMING TO THE REVITALIZED BACKSTREET RIVER PARK!

MAY 16, 2026  
11 AM - 2 PM

• CELEBRATE THE NEW  
PARK IMPROVEMENTS!



DETAILS AT  
[THECBH.ORG](http://THECBH.ORG)

